

Acknowledgments

STATES

State education agencies remain our most important partners in this effort, and their gracious cooperation has helped to ensure the factual accuracy of the final product. Every state formally received a draft of the *Yearbook* in June 2015 for comment and correction; states also received a final draft of their reports a month prior to release. All but three states responded to our inquiries. While states do not always agree with our recommendations, their willingness to engage in dialogue and often acknowledge the imperfections of their teacher policies is an important step forward.

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NCTQ PROJECT TEAM

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Executive Summary

The 2015 State Teacher Policy Yearbook includes the National Council on Teacher Quality's (NCTQ) full review of the state laws, rules and regulations that govern the teaching profession. This year's report measures state progress against a set of 32 policy goals focused on helping states put in place a comprehensive framework in support of preparing, retaining and rewarding effective teachers.

Wyoming at a Glance



Overall 2015 Yearbook Grade

2013

2011

2009







2015 Wyoming Area Goal Scores

, 0	
AREA 1: Delivering Well-Prepared Teachers	D-
Admission into Teacher Preparation	
Elementary Teacher Preparation	
Elementary Teacher Preparation in Reading Instruction	
Elementary Teacher Preparation in Mathematics	
Early Childhood Teacher Preparation	
Middle School Teacher Preparation	•
Secondary Teacher Preparation	
Secondary Teacher Preparation in Science and Social Studies	
Special Education Teacher Preparation	
Special Education Preparation in Reading	
Assessing Professional Knowledge	
Student Teaching	•
Teacher Preparation Program Accountability	
AREA 2: Expanding the Teacher Pool	F
Alternate Route Eligibility	
Alternate Route Preparation	
Alternate Route Usage and Providers	
Part-Time Teaching Licenses	•
Licensure Reciprocity	0

AREA 3: Identifying Effective Teachers	D+
State Data Systems	
Evaluation of Effectiveness	
Frequency of Evaluations	•
Tenure	•
Licensure Advancement	0
Equitable Distribution	
AREA 4: Retaining Effective Teachers	D
Induction	
Professional Development	
Pay Scales and Performance Pay	
Differential Pay	
Compensation for Prior Work Experience	
AREA 5: Exiting Ineffective Teachers	D+
Extended Emergency Licenses	0
Dismissal for Poor Performance	•
Reductions in Force	

Goal Summary



Fully Meets: 1





Meets Only a Small Part: 5

Does Not Meet: 18

Progress on Goals Since 2013



Progress Increased: 0



Progress Decreased: 0

Teacher Policy Priorities for Wyoming

AREA 1: Delivering Well-Prepared Teachers

Admission into Teacher Preparation

■ Limit admission to teacher preparation programs to candidates in the top half of the college-going population. Academic ability can be measured by a test normed to the general college-bound population or a minimum GPA requirement.

Elementary Teacher Preparation

- Require a rigorous assessment in the science of reading instruction for all elementary candidates.
- Ensure all new elementary teachers are prepared to meet the instructional shifts related to informational text, incorporating literacy into all content areas and supporting struggling readers associated with college- and career-readiness standards.
- Establish equivalent requirements for teachers who may teach elementary grades on an early childhood license, including a rigorous content test that assesses knowledge of all core subjects.

Middle School Teacher Preparation

- Require middle teacher candidates to pass a content test in every core area they are licensed to teach as a condition of initial licensure.
- Ensure that all new middle school teachers are prepared to meet the instructional shifts related to informational text, incorporating literacy into all content areas and supporting struggling readers associated with college- and career-readiness standards.

Secondary Teacher Preparation

- As a condition of initial licensure, require secondary candidates to pass a content test in each subject they are licensed to teach.
- Require secondary science and social studies teachers to pass a content test for each discipline they are licensed to teach.
- Ensure that all new secondary teachers are prepared to meet the instructional shifts related to informational text, incorporating literacy into all content areas and supporting struggling readers associated with college- and career-readiness standards.

Special Education Teacher Preparation

- Eliminate the K-12 special education certificate, and require licenses that differentiate between the preparation of elementary and secondary teacher candidates.
- Require elementary special education candidates to pass a rigorous content test as a condition of initial licensure, as well as a rigorous assessment in the science of reading instruction.
- Ensure secondary special education teachers possess adequate content knowledge for the grades and subjects they teach.
- Ensure that all new special education candidates are prepared to meet the instructional shifts related to informational text, incorporating literacy into all content areas and supporting struggling readers associated with college- and career-readiness standards.

Assessing Professional Knowledge

■ Require that all new teachers pass a pedagogy test.

Student Teaching

■ Ensure that student teachers are only placed with cooperating teachers who have demonstrated effectiveness as measured by student learning and require at least 10 weeks of student teaching.

Teacher Preparation Program Accountability

Hold teacher preparation programs accountable by collecting data that connect student achievement gains to programs, as well as other meaningful data that reflect program performance, and by establishing the minimum standard of performance for each category of data.

AREA 2: Expanding the Teaching Pool

Alternate Routes to Certification

- Increase admission requirements to alternate route programs, including a high bar for academic proficiency and passage of a subject-matter test.
- Establish guidelines for alternate route programs that require preparation that meets the immediate needs of new teachers. Ensure programs provide intensive induction support to alternate route teachers.
- Broaden alternate route usage, and allow a diversity of providers for alternate route programs.

License Reciprocity

Grant certification to teachers from other states who can demonstrate evidence of effectiveness and/or meet licensure test requirements.

AREA 3: Identifying Effective Teachers

State Data Systems

Strengthen data link between teachers and students, and publish data on teacher production.

Teacher Evaluation

Require instructional effectiveness to be the preponderant criterion of any teacher evaluation.

Tenure

■ Ensure that evidence of effectiveness is the most important factor in tenure decisions.

Licensure Advancement

Base licensure advancement from a probationary to a nonprobationary license and licensure renewal on evidence of effectiveness.

Equitable Distribution of Teachers

■ Publish aggregate school-level teacher evaluation ratings from an evaluation system based on instructional effectiveness.

AREA 4: Retaining Effective Teachers

New Teacher Induction

Require effective induction for all new teachers, including mentoring, reduced teaching load, frequent release time to observe effective teachers and seminars appropriate to grade level or subject area.

Professional Development

■ Place teachers with less than effective evaluation ratings on structured improvement plans.

Compensation

■ While leaving districts flexibility to determine their own pay scales, support pay systems that recognize teachers for their effectiveness and for teaching in both subject-shortage areas and discourage systems tied to advanced degrees and/or experience.

AREA 5: Exiting Ineffective Teachers

Extending Emergency Licenses

Award standard licenses to teachers only after they have passed all required subject-matter licensing tests.

Dismissal for Poor Performance

Ensure that teachers terminated for ineffectiveness have the opportunity to appeal within a reasonable time frame.

Reductions in Force

■ Use teacher effectiveness as a factor when determining which teachers are laid off during a reduction in force.

How to Read the Yearbook

GOAL SCORE

The extent to which each goal has been met:



Best Practice



Fully Meets



Nearly Meets



Partially Meets



Meets Only a Small Part



Does Not Meet

PROGRESS INDICATOR

Whether the state has advanced on the goal or the state has lost ground on that topic:



Goal progress has increased since 2013



Goal progress has decreased since 2013

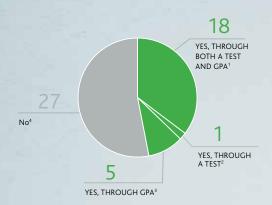
BAR RAISED FOR THIS GOAL



Indicates the criteria to meet the goal have been raised since the 2013 Yearbook.

READING CHARTS AND TABLES:

Strong practices or the ideal policy positions for the states are capitalized:



This year's edition of the *State Teacher Policy* Yearbook features a new format for presenting state and national data.

Each state's volume is now summarized to present the most important information about key teacher quality policies in an infographic format. Full narrative versions -- including detailed analyses and recommendations as well as the state response for each policy topic -- can now be found online, using NCTO's State Policy Dashboard



(http://nctq.org/StatePolicyDashboard).

The National Summary maintains the traditional Yearbook format and presentation. Topics are organized as policy goals, including the specific components that form the basis of each analysis. National findings are included for each goal, as well



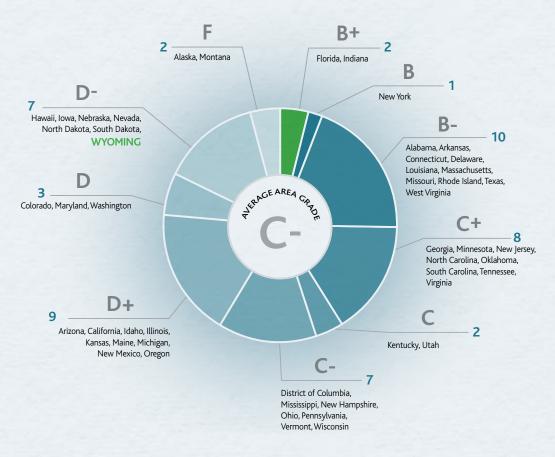
as a comprehensive set of tables and graphs that provide a national overview of the teacher policy landscape.

Area 1 Summary



How States are Faring on Delivering Well-Prepared Teachers

State Area Grades



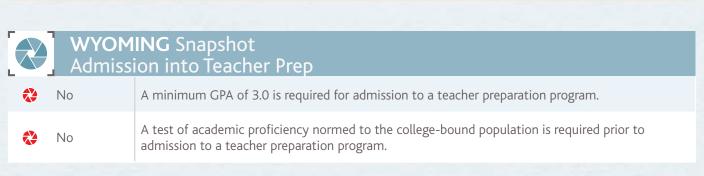
Topics Included In This Area

- · Admission into Teacher Preparation
- Elementary Teacher Preparation
- Middle School Teacher Preparation
- Secondary Teacher Preparation
- Special Education Teacher Preparation
- · Assessing Professional Knowledge
- Student Teaching
- Teacher Preparation Program Accountability

Admission into Teacher Prep

For more information about
WYOMING and other states'
admission into teacher prep
policies, including full narrative
analyses, recommendations
and state responses, see
http://nctq.org/StatePolicyDashboard

WYOMING Ratings	
Admission into Teacher Prep Preparation programs only admit candidates with strong academic records.	•
Fully meets Nearly meets Partially meets Meets only a small part Does not meet	
↑ Progress increased since 2013	



WYOMING Admission into Teacher Prep Characteristics				
Test Requirement	Not required			
GPA Requirement	Not required			

RECOMMENDATIONS TO IMPROVE ADMISSION INTO TEACHER PREP POLICIES IN WYOMING

- Require that teacher preparation programs screen candidates for academic proficiency prior to admission.
 - Wyoming should require candidates to pass a test of academic proficiency that assesses reading, mathematics and writing prior to program admission. Alternatively, the state could require a minimum grade point average to establish that candidates have a strong academic history.
- Require preparation programs to use a common test normed to the general college-bound population.
 This would allow for the selection of applicants in the top half of their class, as well
- Consider requiring candidates to pass subject-matter tests as a condition of admission into teacher programs.

as facilitate program comparison.

In addition to ensuring that programs require a measure of academic performance for admission, Wyoming might also want to consider requiring content testing prior to program admission as opposed to at the point of program completion.

Examples of Best Practice

While many states now require CAEP accreditation, which includes a standard requiring strong admission practices, Delaware, Rhode Island and West Virginia have set a high bar independent of the accreditation process, ensuring that the state's expectations are clear. These states require a test of academic proficiency normed to the general college-bound population rather than a test that is normed just to prospective teachers. Delaware, Rhode Island and West Virginia require teacher candidates to have a 3.0 GPA or to be in the top 50th percentile for general education coursework completed. Rhode Island and West Virginia also require an average cohort GPA of 3.0, and, beginning in 2016, the cohort mean score on nationally normed tests such as the ACT, SAT or GRE must be in the top 50th percentile. In 2020, the requirement for the mean test score will increase from the top half to the top third.

SUMMARY OF ADMISSION INTO TEACHER PREP FIGURES

Figure 1 Academic proficiency requirements

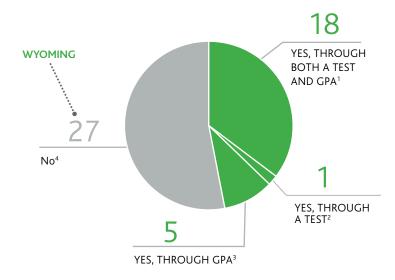
Other admission figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

- Admission tests (p. 4)
- Minimum GPA for admission (p. 5)

For more information about WYOMING's admission into teacher prep policies, including detailed recommendations, full narrative analysis and state response, see http://nctq.org/StatePolicyDashboard

Figure 1

Do states set a high academic bar for admission to teacher preparation programs?



- 1. Strong Practice: Alabama⁵, Arkansas⁵, Delaware⁶, District of Columbia⁵, Indiana⁵, Louisiana⁵, Michigan⁵, New Jersey⁷, New York³, North Carolina⁵, Oklahoma⁵, Oregon⁵, Rhode Island, South Carolina⁵, Tennessee⁵, Utah⁶, Virginia⁵, West Virginia
- 2. Strong Practice: Texas
- 3. Strong Practice: Georgia, Hawaii⁸, Mississippi, Montana, Pennsylvania⁹
- Alaska, Arizona, California, Colorado, Connecticut, Florida, Idaho, Illinois, Iowa, Kansas, Kentucky, Maine, Maryland, Massachusetts, Minnesota, Missouri, Nebraska, Nevada, New Hampshire, New Mexico, North Dakota, Ohio, South Dakota, Vermont, Washington, Wisconsin, Wyoming
- Requirement for admissions test normed to college-bound population and cohort minimum GPA of 3.0 are based on CAEP accreditation standards, not state's own admissions policies.
- $\ensuremath{\mathsf{6}}.$ Candidates can qualify for admission through the GPA or test requirement.
- 7. New Jersey requires a cohort minimum GPA of 3.0. The requirement for admissions test normed to college-bound population is based on CAEP accreditation standards, not state's own admissions policies.
- 8. Requirement for cohort minimum GPA of 3.0 is based on CAEP accreditation standards, not Hawaii's own admission standards. Hawaii exempts candidates with a bachelor's degree from admission testing requirements.
- Candidates can also be admitted with a combination of a 2.8 GPA and qualifying scores on the basic skills test or SAT/ACT.

For more information about
WYOMING and other states'
elementary teacher preparation
policies, including full narrative
analyses, recommendations and state
responses, see
http://nctq.org/StatePolicyDashboard

Elementary Teacher Preparation

WYOMING Ratings			
Content Knowledge New elementary teachers know the subject matter they are licensed to teach.	•		
Reading Instruction New elementary teachers know the science of reading instruction and understand the instructional shifts associated with college- and career-readiness standards.			
Mathematics New elementary teachers have deep knowledge of the math content taught in elementary grades.			
Early Childhood Teachers who can teach elementary grades on an early childhood license are appropriately prepared for the elementary classroom.			
 Fully meets → Nearly meets → Partially meets → Meets only a small part → Does not meet N/A Not Applie Progress increased since 2013 → Lost ground since 2013 → Bar raised for this goal 	cable		

	WYOM Elemen	ING Snapshot tary Teacher Preparation
<	Yes	Content test required for elementary teachers in each of the four core subjects.
	No	An adequate science of reading test is required.
<	No	Teacher preparation and licensure requirements for elementary teachers include the instructional shifts associated with college- and career-readiness standards.
*	No	Elementary teachers must have an academic content specialization.
₹	No	Teachers who teach elementary grades on an early childhood license are held to appropriate content and early reading requirements.

WYOMING Elementary Teacher Preparation Characteristics				
Elementary Licenses	K-6; Birth to grade 3			
Content Tests	Praxis II Elementary Education: Multiple Subjects (5001) K-6; not required for Birth to grade 3			
Science of Reading Requirements	Not required			
Academic Specialization	Not required			
Instructional Shifts Associated with College-and Career- Readiness Standards	Complex informational text: Partially addressed (K-6); Not addressed (Birth to grade 3) Incorporating literacy into core subjects: Not addressed Struggling readers: Not addressed			

RECOMMENDATIONS TO IMPROVE ELEMENTARY TEACHER PREPARATION POLICIES IN WYOMING

 Ensure that early childhood education teachers are adequately prepared to teach at the elementary level.

Wyoming should require all early child-hood teacher candidates who teach the elementary grades to pass a content test with separate passing scores for each of the core subject areas including reading/language arts, mathematics, science and social studies.

 Require teacher candidates to pass a rigorous assessment in the science of reading instruction.

Wyoming should require a rigorous reading assessment tool to ensure that its early childhood and elementary teacher candidates are adequately prepared in all five instructional components of scientifically based reading instruction: phonemic awareness, phonics, fluency, vocabulary and comprehension.

SUMMARY OF ELEMENTARY TEACHER PREPARATION FIGURES

- **Figure 2** Content test requirements
- **Figure 3** Science of reading tests
- **Figure 4** Instructional shifts associated with college-and career-readiness standards
- **Figure 5** Math requirements
- Figure 6 Requirements for early childhood teachers

Other elementary teacher preparation figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

- Academic concentrations (p. 8)
- Science of reading preparation and testing requirements (p. 11)
- Early childhood content tests (p. 18)
- Early childhood science of reading tests (p. 19)
- Early childhood math tests (p. 19)
- Early childhood instructional shifts associated with college- and careerreadiness standards (p. 20)

For more information about WYOMING's elementary teacher prep policies, including detailed recommendations, full narrative analysis and state response, see
http://nctq.org/StatePolicyDashboard

RECOMMENDATIONS CONTINUED

Ensure that elementary and early childhood teachers are prepared to meet the instructional requirements of college- and career-readiness standards for students.

Incorporate informational text of increasing complexity into classroom instruction.

Wyoming is encouraged to strengthen its teacher preparation requirements and ensure that all teachers licensed to teach at the elementary level have the ability to adequately incorporate complex informational text into classroom instruction—as a condition of initial licensure.

Incorporate literacy skills as an integral part of every subject.

To ensure that elementary school students are capable of accessing varied information about the world around them, Wyoming should include specific teacher preparation requirements for all teachers licensed to teach at the elementary level regarding literacy skills and using text as a means to build content knowledge in history/social studies, science, and the arts.

Support struggling readers.

Wyoming should articulate requirements ensuring that all teachers licensed to teach at the elementary level are prepared to identify and support students who are struggling.

 Require elementary teacher candidates to complete a content specialization in an academic subject area.

In addition to enhancing content knowledge, this requirement would ensure that prospective teachers in Wyoming take higher-level academic coursework.

Examples of Best Practice

Unfortunately, NCTQ cannot award "best practice" honors to any state's policy in the area of elementary teacher preparation. However, three states—Florida, Indiana and Virginia—are worthy of mention for holding early childhood candidates who are licensed to teach elementary grades to the same standards as all other elementary teachers. Each state requires its early childhood candidates to pass a content test with separately scored subtests, as well as a test of scientifically based reading instruction. Florida also ensures that both early childhood and elementary education teachers are prepared to meet the instructional requirements of college- and career-readiness standards for students.

California stands out for its focus on elementary teachers' readiness to teach reading and literacy skills. All elementary education candidates must pass a comprehensive assessment that specifically tests the five elements of scientifically based reading instruction: phonemic awareness, phonics, fluency, vocabulary and comprehension. California's test frameworks go further than most states in ensuring that elementary teacher candidates have the ability to not only build content knowledge and vocabulary through careful reading of informational and literary texts, but also to challenge students with texts of increasing complexity. Candidates must also show they know how to incorporate literacy skills as an integral part of every subject and are prepared to intervene and support students who are struggling.

Massachusetts's MTEL mathematics subtest continues to set the standard in this area by evaluating mathematics knowledge beyond an elementary school level and challenging candidates' understanding of underlying mathematics concepts.

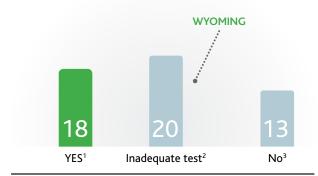
EEMENTARY CONTENT PASSING SCORE FOR EACH Elementary content test for some subjects Elementary content test Figure 2 Do states ensure that elementary teachers know core content? Alabama Alaska 1 Arizona Arkansas California Colorado Connecticut Delaware District of Columbia П П П Florida Georgia Hawaii Idaho П П Illinois Indiana Iowa П Kansas Kentucky П Louisiana Maine П Maryland П П ____Z Massachusetts Michigan Minnesota П Mississippi Missouri Montana Nebraska Nevada New Hampshire П New Jersey П П New Mexico New York П П North Carolina North Dakota П Ohio 3 Oklahoma Oregon П П Pennsylvania Rhode Island П П South Carolina South Dakota Tennessee Texas П П Utah П Vermont Virginia Washington West Virginia Wisconsin **WYOMING** 5 22 9 15

Figure 2

- 1. Alaska does not require testing for initial licensure.
- Massachusetts and North Carolina require a general curriculum test that does not report scores for each elementary subject. A separate score is reported for math.
- 3. Only teachers of grades 4 and 5 are required to pass a content test in Ohio.
- 4. New legislation in Tennessee allows teachers to delay passage of content and pedagogy tests if they possess a bachelor's degree in a core content area.

Figure 3

Do states measure new elementary teachers' knowledge of the science of reading?

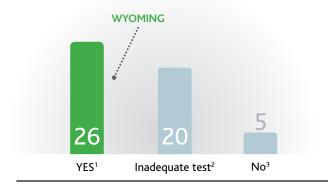


- Strong Practice: Alabama⁴, California, Connecticut, Florida, Indiana, Massachusetts, Minnesota, Mississippi, New Hampshire, New Mexico, New York, North Carolina⁵, Ohio, Oklahoma, Tennessee⁶, Virginia, West Virginia, Wisconsin
- 2. Arizona, Arkansas, Delaware, District of Columbia, Georgia, Idaho, Kentucky, Louisiana, Maine, Missouri, New Jersey, Oregon, Pennsylvania, Rhode Island, South Carolina, Texas, Utah, Vermont, Washington, Wyoming
- 3. Alaska, Colorado, Hawaii, Illinois, Iowa, Kansas, Maryland, Michigan, Montana, Nebraska, Nevada, North Dakota, South Dakota
- 4. Alabama's reading test spans the K-12 spectrum.
- 5. Teachers have until their second year to pass the reading test.
- 6. New legislation in Tennessee allows teachers to delay passage of content and pedagogy tests if they possess a bachelor's degree in a core content area.

Figure 4		INCORDORATIONAL TEXT	SUPPORTING STRUGGLING
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WYOMING			
	7		
Fully addresses instructional component	Partially ad	dresses inst	ructional componen

Figure 5

Do states measure new elementary teachers' knowledge of math?



- Strong Practice: Alabama, Arkansas, Connecticut, Delaware, District of Columbia, Florida, Idaho, Indiana, Kentucky, Louisiana, Maine, Massachusetts, Minnesota, Missouri, New Hampshire, New Jersey, New York, North Carolina, Rhode Island, South Carolina, Texas, Utah, Vermont, Virginia, West Virginia, Wyoming
- Arizona, California, Colorado, Georgia, Illinois, Kansas, Maryland, Michigan, Mississippi, Nebraska, Nevada, New Mexico, North Dakota, Oklahoma, Oregon, Pennsylvania, South Dakota, Tennessee⁴, Washington, Wisconsin
- 3. Alaska⁵, Hawaii, Iowa, Montana, Ohio⁶
- 4. New legislation in Tennessee allows teachers to delay passage of content and pedagogy tests if they possess a bachelor's degree in a core content area.
- 5. Testing is not required for initial licensure.
- 6. Only teachers of grades 4 and 5 are required to pass a content test in Ohio.

Figure 6

- These states do not offer a standalone early childhood certification that includes elementary grades, or the state's early childhood certification is the de facto license to teach elementary grades.
- 2. Florida's test consists of three subtests covering language arts and reading, math and science.
- Early childhood candidates may pass either multiple subjects (subscores) or content knowledge (no subscores) test.
- 4. New legislation in Tennessee allows teachers to delay passage of content and pedagogy tests if they possess a bachelor's degree in a core content area.

Figure 6 What do states require of early childhood teachers who teach elementary grades? Alabama Alaska¹ Arizona Arkansas¹ California¹ Colorado Connecticut Delaware District of Columbia Florida Georgia¹ Hawaii Idaho Illinois Illinois Illinois Indiana Iowa Kansas Kentucky¹ Louisiana Maine Maryland Massachusetts Michigan¹ Minnesota Mississippi¹ Missouri Montana¹ Nebraska Nevada New Hampshire New Jersey New Mexico New York North Carolina¹ North Dakota Ohio¹ Oklahoma Oregon¹ Pennsylvania¹ Rhode Island South Carolina South Dakota Tennessee Texas¹ Utah Vermont Virginia Washington West Virginia Washington West Virginia Wisconsin Indiana Indian			,
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For more information about WYOMING and other states' middle school teacher prep policies, including full narrative analyses, recommendations and state responses, see http://nctq.org/StatePolicyDashboard

Middle School **Teacher Preparation**

WYOMING Ratings

Middle School Teacher Preparation



New middle school teachers are sufficiently prepared to teach appropriate grade-level content and for the ways that college-and career-readiness standards affect instruction.



Fully meets • Nearly meets







♠ Progress increased since 2013





Bar raised for this goal



WYOMING Snapshot Middle School Teacher Preparation

*	No	Middle school teachers must pass a content test for each subject they are licensed to teach.
	Yes	Middle school teachers must hold a middle grade-specific or secondary license.
	No	Teacher preparation and licensure requirements for middle school teachers include the instructional shifts associated with college- and career-readiness standards.

WYOMING Middle School Teacher Preparation Characteristics Middle School Licenses 5-8 Only alternate route teachers and traditional route middle school social studies teachers **Content Tests** must pass Praxis II Middle School single-subject tests No requirements for major or minors **Academic Requirements** Complex informational text: Not addressed Instructional Shifts Associated with College-and Career-Incorporating literacy into core subjects: Not addressed Readiness Standards Struggling readers: Not addressed

RECOMMENDATIONS TO IMPROVE MIDDLE SCHOOL TEACHER PREPARATION POLICIES IN WYOMING

Require content testing in all core areas.

Wyoming should require subject-matter testing for all middle school teacher candidates in every core academic area they intend to teach as a condition of initial licensure.

Ensure that middle school teachers are prepared to meet the instructional requirements of college- and careerreadiness standards for students.

Incorporate informational text of increasing complexity into classroom instruction.

Either through testing frameworks or teacher standards, Wyoming should specifically address the instructional shifts toward building content knowledge and vocabulary through increasingly complex informational texts and careful reading of informational and literary texts associated with the state's college- and career-readiness standards for students.

Incorporate literacy skills as an integral part of every subject.

To ensure that middle school students are capable of accessing varied information about the world around them, Wyoming should include literacy skills and using text to build content knowledge in history/social studies, science, technical subjects and the arts.

Support struggling readers.

Wyoming should articulate requirements ensuring that middle school teachers are prepared to intervene and support students who are struggling.

Examples of Best Practice

Arkansas ensures that all middle school teacher candidates are adequately prepared to teach middle school-level content. The state does not offer a K-8 generalist license, requires passing scores on subject-specific content tests and explicitly requires at least two content-area minors. Arkansas also ensures that middle school teachers are prepared to meet the instructional requirements of college- and career-readiness standards for students. The state's competencies for the middle grades specify that middle school candidates must have the ability to not only build content knowledge and vocabulary through careful reading of informational and literary texts but also to challenge students with texts of increasing complexity. Candidates must also know how to incorporate literacy skills as an integral part of every subject and are prepared to intervene and support students who are struggling.

SUMMARY OF MIDDLE SCHOOL TEACHER PREPARATION FIGURES

- Figure 7 Distinctions in licenses between middle and elementary teachers
- **Figure 8** Content test requirements
- Figure 9 Requirements for instructional shifts associated with college-and career-readiness standards

For more information about WYOMING's
middle school teacher prep policies, including
detailed recommendations, full narrative
analysis and state response, see
http://nctq.org/StatePolicyDashboard

RECOMMENDATIONS CONTINUED

Close the loophole that allows teachers to add elementary grade levels to an existing license without demonstrating content knowledge.

Wyoming is urged to require that all teachers who add the middle grade levels to their certificates pass a rigorous subject-matter test to ensure content knowledge of all subject areas before they are allowed in the classroom.

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^{1.} Offers 1-8 license.

^{2.} California offers a K-12 generalist license for all self-contained classrooms.

^{3.} With the exception of mathematics.

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- ${\it 1. Alaska does \ not \ require \ content \ tests \ for \ initial \ licensure.}$
- 2. Candidates teaching multiple subjects only have to pass the elementary test. Single-subject credential does not require content test.
- 3. For K-8 license, Idaho also requires one single-subject test.
- 4. Illinois requires candidates to take a middle level core content test if a test is available. It is not clear that this will result in teachers passing a test in each subject.
- 5. Maryland allows elementary teachers to teach in departmentalized middle schools if not less than 50 percent of the teaching assignment is within the elementary grades.
- 6. New Hampshire requires K-8 candidates to have a core concentration and to pass a middle school content test in a core area. Teachers with a 5-8 license must pass a Praxis II assessment.
- 7. For nondepartmentalized classrooms, generalist in middle childhood education candidates must pass the new assessment with three subtests.
- 8. Teachers may have until second year to pass tests, if they attempt to pass them during their first year.
- New legislation in Tennessee allows teachers to delay passage of content tests if they possess a bachelor's degree in a core content area.

Figure 9 Are states ensuring that new	ol Service of the ser	MCORPORATMELLER	SUPPORT
middle school teachers are	ž		1577
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Secondary Teacher Preparation

For more information about
WYOMING and other states'
secondary teacher prep policies,
including full narrative analyses,
recommendations and state
responses, see
http://nctq.org/StatePolicyDashboard

WYOMING Ratings	
Content Knowledge New secondary teachers are sufficiently prepared to teach appropriate grade-level content and for the ways that college-and career-readiness standards affect instruction.	•
General Science and Social Studies Secondary science and social studies teachers know all the subject matter they are licensed to teach.	•
Fully meets Nearly meets Partially meets Meets only a small part Does not meet	
↑ Progress increased since 2013 ↓ Lost ground since 2013 ♠ Bar raised for this goal	

	WYOM Seconda	ING Snapshot ary Teacher Preparation
*	No	Secondary teachers must pass a content test to teach any single core subject.
*	No	Only single-subject science certifications are offered or general science license has appropriate requirements to ensure teachers know each included subject.
*	No	Only single-subject social studies certifications are offered or general social studies license has appropriate requirements to ensure teachers know each included subject.
	No	A content test is required to add an endorsement to a license.
*	No	Teacher preparation and licensure requirements for secondary school teachers include the instructional shifts associated with college- and career-readiness standards.

WYOMING Secon	ndary Teacher Preparation Characteristics
Secondary Licenses	6-12
Content Tests	Not required; Only secondary comprehensive social studies teachers must pass a Praxis II content test.
General Science License and Testing Requirements	General science not offered. Physical science is offered; no content test required.
General Social Studies License and Testing Requirements	General social studies license offered; requires only general social studies test
Endorsement Requirements	Content test not required
Instructional Shifts Associated with College-and Career- Readiness Standards	Complex informational text: Not addressed Incorporating literacy into core subjects: Not addressed Struggling readers: Not addressed

RECOMMENDATIONS TO IMPROVE SECONDARY TEACHER PREPARATION POLICIES IN WYOMING

 Require subject-matter testing for secondary teacher candidates.

As a condition of licensure, Wyoming should require its secondary teacher candidates to pass a content test in each subject area they plan to teach to ensure that they possess adequate subject-matter knowledge and are prepared to teach grade-level content.

■ Require subject-matter testing when adding subject-area endorsements.

Wyoming should require passing scores on subject-specific content tests, regardless of other coursework or degree requirements, for teachers who are licensed in core secondary subjects and wish to add another subject area to their licenses.

SUMMARY OF SECONDARY TEACHER PREPARATION FIGURES

- **Figure 10** Content test requirements
- Figure 11 Instructional shifts associated with college-and career-readiness standards

Other secondary teacher preparation figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

- Endorsement requirements (p. 28)
- Content knowledge of general science teachers (p. 32)
- Content knowledge of general social studies teachers (p. 33)

RECOMMENDATIONS CONTINUED

- Require secondary social studies teachers to pass a content test for each discipline they are licensed to teach.
 - By allowing a general social studies certification—and only requiring a general knowledge social studies exam—Wyoming is not ensuring that its secondary teachers possess adequate subject-specific content knowledge.
- Ensure that secondary teachers are prepared to meet the instructional requirements of college- and careerreadiness standards for students.
 - Incorporate informational text of increasing complexity into classroom instruction.

Either through testing frameworks or teacher standards, Wyoming should specifically address the instructional shifts toward building content knowledge and vocabulary through increasingly complex informational texts and careful reading of informational and literary texts associated with the state's college- and career-readiness standards for students.

Incorporate literacy skills as an integral part of every subject.

To ensure that secondary students are capable of accessing varied information about the world around them, Wyoming should also include specific requirements regarding literacy skills and using text as a means to build content knowledge in history/social studies, science, technical subjects and the arts.

Support struggling readers.

Wyoming should articulate requirements ensuring that secondary teachers are prepared to intervene and support students who are struggling.

Examples of Best Practice

Missouri requires that secondary teacher candidates pass a content test to teach any core secondary subjects. Of particular note, Missouri ensures that its secondary science teachers know the content they teach by taking a dual approach to general secondary science certification. The state offers general science certification but only allows these candidates to teach general science courses. Missouri also offers an umbrella certification—called unified science—that requires candidates to pass individual subtests in biology, chemistry, earth science and physics. These certifications are offered in addition to single-subject licenses. In addition, Missouri requires general social studies teachers to pass a multi-content test with six independently scored subtests.

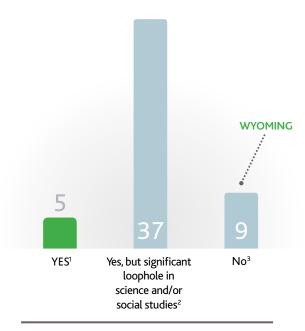
Arkansas also ensures that secondary teachers are prepared to meet the instructional requirements of college- and career-readiness standards for students. The state's competencies specify that secondary teacher candidates must have the ability to not only build content knowledge and vocabulary through careful reading of informational and literary texts but also to challenge students with texts of increasing complexity. Candidates must also know how to incorporate literacy skills as an integral part of every subject and are prepared to intervene and support students who are struggling.

For more information about WYOMING's secondary teacher prep policies, including detailed recommendations, full narrative analysis and state response, see

http://nctq.org/StatePolicyDashboard

Figure 10

Do secondary teachers have to pass a content test in every subject area for licensure?



- 1. Strong Practice: Indiana, Minnesota, Missouri, South Dakota, Tennessee⁴
- 2. Alabama, Arkansas, Connecticut, Delaware, District of Columbia, Florida, Georgia, Idaho, Illinois, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan, Mississippi, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Carolina⁵, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, Texas, Utah, Vermont, Virginia, West Virginia, Wisconsin
- 3. Alaska⁶, Arizona⁷, California, Colorado, Hawaii, Iowa, Montana, Washington, Wyoming
- New legislation in Tennessee allows teachers to delay passage of content and pedagogy tests if they possess a bachelor's degree in a core content area.
- 5. Teachers may also have until second year to pass tests, if they attempt to pass them during their first year.
- 6. Alaska does not require content tests for initial licensure.
- 7. Candidates with a master's degree in the subject area do not have to pass a content test.

Figure 11		2/2	\$ 5.
Are states ensuring that		Ž / :	
new secondary teachers	ż		13/8
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WYOMING			

Special Education Teacher Preparation

For more information about
WYOMING and other states' special
education teacher prep policies,
including full narrative analyses,
recommendations and state
responses, see
http://nctq.org/StatePolicyDashboard

WYOMING Ratings	
Content Knowledge New special education teachers know the subject matter they are licensed to teach.	
Reading Instruction New elementary teachers know the science of reading instruction and understand the instructional shifts associated with college- and career-readiness standards	
 Fully meets → Nearly meets → Partially meets → Meets only a small part → Does not meet ↑ Progress increased since 2013 → Lost ground since 2013 	

	WYOM Special	ING Snapshot Education Teacher Preparation
*	No	Only discrete elementary and secondary special education licenses are offered.
	No	Elementary subject-matter test is required for elementary special education license.
*	No	Secondary-level test in at least one subject area is required for secondary special education license.
	No	An adequate test on the science of reading is required for elementary special education teachers.
€	No	Teacher preparation and licensure requirements for special education teachers include the instructional shifts associated with college- and career-readiness standards.

WYOMING Speci	al Education Teacher Preparation Characteristics
Special Education License(s)	K-6; 5-8; 6-12; K-12
Content Tests	Not required
Science of Reading Test	Not required
Instructional Shifts Associated with College-and Career- Readiness Standards	Complex informational text: Not addressed Incorporating literacy into core subjects: Not addressed Struggling readers: Not addressed

RECOMMENDATIONS TO IMPROVE SPECIAL EDUCATION TEACHER PREPARATION POLICIES IN WYOMING

End licensure practices that fail to distinguish between the skills and knowledge needed to teach elementary grades and secondary grades.

It is virtually impossible and certainly impractical for Wyoming to ensure that a K-12 special education teacher knows all the subject matter he or she is expected to be able to teach. While the broad K-12 umbrella may be appropriate for teachers of low-incidence special education students, such as those with severe cognitive disabilities, it is deeply problematic for the overwhelming majority of high-incidence special education students, who are expected to learn grade-level content.

Require that elementary special education candidates pass a rigorous content test as a condition of initial licensure.

Wyoming should require a rigorous content test that reports separate, meaningful passing scores for each content area to ensure teachers possess requisite content knowledge in each subject area.

SUMMARY OF SPECIAL EDUCATION TEACHER PREPARATION FIGURES

- **Figure 12** Distinctions in licenses between elementary and secondary teachers
- **Figure 13** Content test requirements
- Figure 14 Instructional shifts associated with college-and careerreadiness standards

Other special education teacher preparation figures available in the Yearbook National Summary at http://www.nctq.org/2015NationalYearbook

Science of reading tests (p. 39)

RECOMMENDATIONS CONTINUED

- Ensure that secondary special education teachers possess adequate content knowledge.
 - While it may be unreasonable to expect multi-subject secondary special education teachers to meet the same requirements as single-subject teachers, Wyoming's current policy of requiring no subject-matter testing is problematic and will not help special education students to meet rigorous learning standards.
- Require all special education teacher candidates who teach elementary grades to pass a rigorous assessment in the science of reading instruction.
 - Wyoming should require a rigorous reading assessment tool to ensure that special education teacher candidates are adequately prepared in all five instructional components of scientifically based reading instruction: phonemic awareness, phonics, fluency, vocabulary and comprehension.
- Ensure that new special education teachers are prepared to incorporate informational text of increasing complexity into classroom instruction.

 Either through testing frameworks or teacher standards, Wyoming should specifically address the instructional shifts toward building content knowledge and vocabulary through increasingly complex informational texts and careful reading of informational and literary texts associated with the state's college- and career-readi-
- Ensure that new special education teachers are prepared to incorporate literacy skills as an integral part of every subject.

ness standards for students.

Wyoming should also include specific requirements regarding literacy skills and using text as a means to build content knowledge in history/social studies, science, technical subjects and the arts.

Examples of Best Practice

Unfortunately, NCTQ cannot award "best practice" honors to any state's policy in the area of special education. However, **New York** and **Rhode Island** are worthy of mention for taking steps in the right direction in ensuring that all special education teachers know the subject matter they are licensed to teach. These states require that elementary special education candidates pass the same elementary content tests, which are comprised of individual subtests, as general education elementary teachers.

Secondary special education teachers in New York must pass a multi-subject content test for special education teachers comprised of three separately scored sections. Rhode Island requires its secondary special education teachers to hold certification in another secondary area.

In addition, California ensures that all special education teachers are prepared to meet the instructional requirements of college- and careerreadiness standards for students. All special education candidates must pass a comprehensive assessment that specifically tests the five elements of scientifically based reading instruction: phonemic awareness, phonics, fluency, vocabulary and comprehension. California's test frameworks go further than most states and ensure that special education teacher candidates have the ability to not only build content knowledge and vocabulary through careful reading of informational and literary texts but also to challenge students with texts of increasing complexity. Candidates also must know how to incorporate literacy skills as an integral part of every subject and are prepared to intervene and support students who are struggling.

For more information about WYOMING's special education teacher prep policies, including detailed recommendations, full narrative analysis and state response, see

http://nctq.org/StatePolicyDashboard

RECOMMENDATIONS CONTINUED

■ Prepare special education teachers to support struggling readers.

Wyoming should articulate requirements ensuring that all special education teachers are prepared to intervene and support students who are struggling with reading. With reading difficulties generally representing the primary reason for special education placements, it is essential that all special education teachers have the knowledge and skills to diagnose and support students with literacy needs.

Figure 12

- Missouri offers a K-12 certification but candidates must pass either the Elementary Multi-Content Assessment or the new Middle/Secondary Content Assessment (English, Mathematics, Science and Social Studies) or choose one of the specific content assessment for a specific area of certification.
- Although New Jersey does issue a K-12 certificate, candidates must meet discrete elementary and/or secondary requirements.
- 3. Candidates must meet requirements for both the K-8 and 7-12 special education licenses.

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Figure 13
Which states require subject-matter testing for special education teachers?

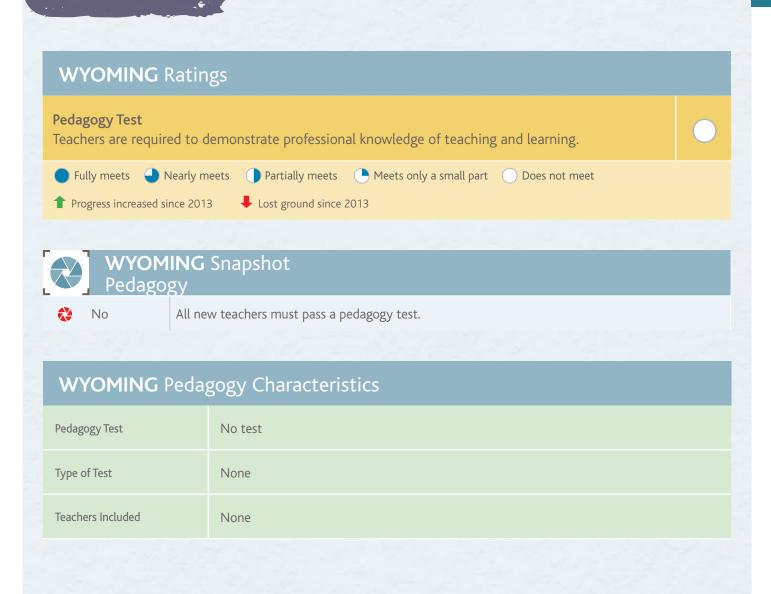
Elementary Subject-Matter Test Alabama, Louisiana, Massachusetts, Required for an Missouri¹, New Jersey, New York, elementary special education license Pennsylvania², Rhode Island, West Virginia³, Wisconsin Required for a K-12 special Colorado, Idaho, Illinois, North Carolina⁴ Secondary Subject-Matter Test(s) Tests in all core Missouri¹, New York⁵, Wisconsin⁶ secondary special Test in at least one subject required for Louisiana, Massachusetts, New Jersey, secondary special education license Pennsylvania², Rhode Island, West Virginia³ Required for a K-12 special None

- Missouri offers a K-12 certification but candidates must pass either the Elementary Multi-Content Assessment or the new Middle/Secondary Content Assessment (English, Mathematics, Science and Social Studies) or choose one of the specific content assessment for a specific area of certification.
- In Pennsylvania, a candidate who opts for dual certification in elementary or secondary special education as a reading specialist does not have to take a content test.
- 3. West Virginia also allows elementary special education candidates to earn dual certification in early childhood, which would not require a content test. Secondary special education candidates earning a dual certification as a reading specialist are similarly exempted.
- North Carolina gives teachers until their second year to earn a passing score, provided they attempt to pass during their first year.
- New York requires a multi-subject content test specifically geared to secondary special education candidates. It is divided into three subtests.
- Wisconsin requires a middle school level content area test which does not report subscores for each area.

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WYOMING			

For more information about
WYOMING and other states'
assessing professional knowledge
policies, including full narrative
analyses, recommendations and state
responses, see
http://nctq.org/StatePolicyDashboard

Assessing Professional Knowledge



RECOMMENDATIONS TO IMPROVE ASSESSING PROFESSIONAL KNOWLEDGE POLICIES IN WYOMING

Require that all new teachers pass a pedagogy test.

Wyoming should verify that all new teachers meet professional standards through a test of professional standards.

Examples of Best Practice

Although no state stands out for its pedagogy test policy, eight states are worthy of mention for the licensing test they require to verify that all new teachers meet state standards. Arizona, Florida, Indiana, Minnesota, New Mexico, Ohio, Oklahoma and Texas ensure that all new teachers take a pedagogy test that specifically is aligned with each state's own professional standards.

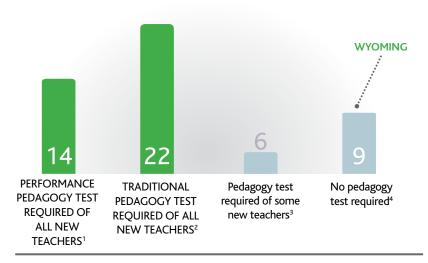
SUMMARY OF ASSESSING PROFESSIONAL KNOWLEDGE FIGURES

Figure 15 Pedagogy tests

assessing professional knowledge policies, including detailed recommendations, full narrative analysis and state response, see
http://nctq.org/StatePolicyDashboard

Figure 15

Do states measure new teachers' knowledge of teaching and learning?

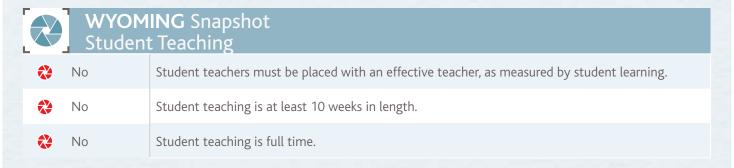


- 1. Strong Practice: California, Delaware, Georgia, Hawaii, Illinois⁵, Iowa⁶, Massachusetts, Missouri, New Jersey, New York, Oregon, Tennessee⁶, Washington, Wisconsin
- 2. Strong Practice: Alabama, Arizona, Arkansas, District of Columbia, Florida, Indiana, Kansas, Kentucky, Louisiana, Maine, Minnesota, Nevada, New Mexico, North Carolina⁷, North Dakota, Ohio, Oklahoma, Rhode Island, South Carolina, South Dakota, Texas, West Virginia
- 3. Connecticut, Maryland, Mississippi, Nebraska, Pennsylvania, Utah⁸
- 4. Alaska, Colorado, Idaho, Michigan, Montana, New Hampshire, Vermont, Virginia, Wyoming
- $5. \ \mbox{All new teachers must also pass a traditional pedagogy test.}$
- 6. Teachers have the option of the edTPA or a traditional Praxis pedagogy test.
- 7. North Carolina teachers have until their second year to pass if they attempt to pass during their first year.
- 8. Not required in Utah until a teacher advances from a Level One to a Level Two license.

Student Teaching

For more information about
WYOMING and other states' student
teaching policies, including full
harrative analyses, recommendations
and state responses, see
http://nctq.org/StatePolicyDashboard





WYOMING Stude	ent Teaching Characteristics
Duration of Student Teaching	8 weeks
Selection of Cooperating Teachers Connected to Effectiveness	No specific requirements
Other Criteria for Selection of Cooperating Teachers	No specific requirements

RECOMMENDATIONS TO IMPROVE STUDENT TEACHING POLICIES IN WYOMING

 Ensure that cooperating teachers have demonstrated evidence of effectiveness as measured by student learning.
 In addition to the ability to mentor an adult, cooperating teachers in Wyoming should also be carefully screened for their

capacity to further student achievement.

Require teacher candidates to spend at least 10 weeks student teaching.
Wyoming should require a full-time, summative clinical experience for all prospective teachers; this ensures both adequate classroom experience and exposure to a variety of ancillary professional activities.

 Explicitly require that student teaching be completed locally, thus prohibiting

candidates from completing this requirement abroad.

Outsourcing arrangements for student teaching makes it impossible to ensure the selection of the best cooperating teacher and adequate supervision of the student teacher and may prevent training of the teacher on relevant state instruc-

tional frameworks

Examples of Best Practice

Rhode Island and Tennessee not only require teacher candidates to complete at least 10 weeks of full-time student teaching, but they also require that cooperating teachers have demonstrated evidence of effectiveness as measured by student learning. Further, both of these states ensure that student teaching is completed locally, which better ensures teacher training on relevant state instructional frameworks and allows a higher degree of program oversight and feedback to the teacher candidate.

SUMMARY OF STUDENT TEACHING FIGURES

■ **Figure 16** Student teaching requirements

Other student teaching figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

- Effectiveness as a factor in selection of cooperating teachers (p. 44)
- Student teaching duration (p. 45)

For more information about WYOMING's student teaching policies, including detailed recommendations, full narrative analysis and state response, see

http://nctq.org/StatePolicyDashboard

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Figure 16	TEACHER.	STUDENT TEACHING
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New Hampshire		
New Jersey New Mexico		
New York		
North Carolina		
North Dakota		
Ohio		
Oklahoma		
Oregon		
Pennsylvania		
Rhode Island		
South Carolina		
South Dakota		
Tennessee		
Texas Utah		
Vermont		
Virginia		
Washington		
West Virginia		
Wisconsin		
WYOMING		
	13	34

For more information about
WYOMING and other states'
leacher prep program accountability
policies, including full narrative
analyses, recommendations and state
responses, see
http://nctq.org/StatePolicyDashboard

Teacher Prep Program Accountability

WYOMING Ratings Program Accountability The approval process for teacher preparation programs holds programs accountable for the quality of the teachers they produce. ■ Fully meets ■ Nearly meets ■ Partially meets ■ Meets only a small part ■ Does not meet ■ Progress increased since 2013 ■ Lost ground since 2013

WYOMING Snapshot Teacher Prep Program Accountability							
*	No	Data are collected that connect student achievement gains to teacher preparation programs.					
**	No	Other objective data related to the performance of teacher preparation programs are collected.					
*	No	Minimum standards for program performance have been established.					
*	No	Report cards showing program performance are available to the public.					
*	Yes	The state maintains full authority over program approval.					

WYOMING Teacher Prep Program Accountability Characteristics					
Use of Student Achievement Data	None				
Other Data Collected	None				
Performance Standards for Data Collected	None				
Program Report Cards	None				
Role of National Accreditation	State maintains authority over teacher preparation program approval				

RECOMMENDATIONS TO IMPROVE TEACHER PREP PROGRAM ACCOUNTABILITY POLICIES IN WYOMING

 Collect data that connect student achievement gains to teacher preparation programs.

Wyoming should consider the academic achievement gains of students taught by programs' graduates, averaged over the first three years of teaching and disaggregated by specific preparation programs. Wyoming should report all collected data at the program level for accountability purposes.

■ Gather other meaningful data that reflect program performance.

Wyoming's accountability system should include other objective measures in addition to student growth that show how well programs are preparing teachers for the classroom.

SUMMARY OF TEACHER PREP PROGRAM ACCOUNTABILITY FIGURES

- Figure 17 Use of student achievement data
- Figure 18 Accountability requirements

Other teacher prep program accountability figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

National accreditation (p. 49)

RECOMMENDATIONS CONTINUED

- Establish the minimum standard of performance for each category of data.
 - Wyoming should establish precise minimum standards for teacher preparation program performance for each category of data, which programs should be held accountable for meeting.
- Publish an annual report card on the state's website.
 - Wyoming should produce an annual report card on individual teacher preparation programs, which should be published on the state's website at the program level and presented in a manner that clearly conveys whether programs have met performance standards.

Examples of Best Practice

Delaware and **Florida** have made great strides in teacher preparation program accountability policies in the past few years and now stand out as leaders in this area. In Delaware and Florida, preparation programs report and are held accountable to a number of measures, including the effectiveness of program graduates as measured by student achievement, as well as placement and retention rates of program graduates.

Delaware has developed minimum standards of performance for each data category and has released the first of its program report cards, which make preparation program data accessible and transparent. In Florida, the state applies specific cut-scores in various data categories to decide on continued program approval. In addition, after two years of initial employment, any program completer in Florida who receives an unsatisfactory evaluation rating must be provided additional training by the preparation program at no additional cost to the teacher.

Figure 17

Do states connect student achievement data to teacher preparation programs?



- Strong Practice: Colorado, Delaware, Florida, Georgia, Illinois, Indiana, Louisiana, Massachusetts, Michigan, Missouri, New Mexico, North Carolina, Ohio, Rhode Island, South Carolina, Tennessee, Texas
- Alabama, Alaska, Arizona, Arkansas, California, Connecticut, District of Columbia, Hawaii, Idaho, Iowa, Kansas, Kentucky, Maine, Maryland, Minnesota, Mississippi, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New York, North Dakota, Oklahoma, Oregon, Pennsylvania, South Dakota, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming

For more information about WYOMING's teacher prep program accountability policies, including detailed recommendations, full narrative analysis and state response, see

http://nctq.org/StatePolicyDashboard

Figure 18	OBJECTIVE PROCERM.	MINIMUM STANDARDS	DATA PUBLICY AVAILABLE ON W
Do states hold teacher	\$ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\	STAN MAN	
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Connecticut Delaware			
District of Columbia			
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Georgia			2
Hawaii			
Idaho			
Illinois			
Indiana			
lowa			3
Kansas			
Kentucky			4
Louisiana			
Maine			
Maryland	5		
Massachusetts			
Michigan		1	1
Minnesota			
Mississippi	1		
Missouri			
Montana Nebraska			
Nevada	1	1	
New Hampshire			
New Jersey	1		1
New Mexico			
New York			
North Carolina	6		6
North Dakota			
Ohio	1		1
Oklahoma			
Oregon			
Pennsylvania	1		
Rhode Island			
South Carolina			3
South Dakota			
Tennessee			
Texas			
Utah			
Vermont	1		
Virginia Washington			
West Virginia	1		
Wisconsin			
WYOMING			
		4.5	
	37	10	25

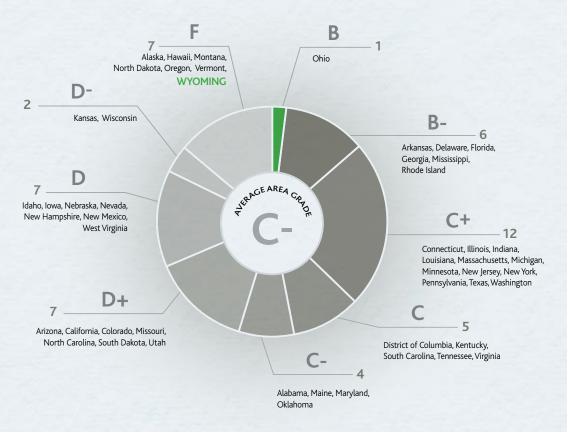
- $1. \ For \ traditional \ preparation \ programs \ only.$
- $\hbox{2. Report cards only include limited data.}\\$
- 3. Report cards are at the institution rather than the program level.
- ${\it 4.\ Non-university\ based\ alternate\ route\ programs\ are\ not\ included}.$
- $5. \ For \ alternate \ route \ programs \ only.$
- 6. University-based programs only; state does not distinguish between alternate route programs and traditional programs in public reporting.

Area 2 Summary



How States are Faring in Expanding the Pool of Teachers

State Area Grades



Topics Included In This Area

- · Alternate Routes to Certification
- Part-Time Teaching Licenses

Licensure Reciprocity

Alternate Routes to Certification

For more information about
WYOMING and other states'
alternate routes to certification
policies, including full narrative
analyses, recommendations and state
responses, see
http://nctq.org/StatePolicyDashboard

Eligibility
Alternate route programs only admit candidates with strong academic records while also providing flexibility for nontraditional candidates.

Preparation
Alternate route programs provide efficient preparation that is relevant to the immediate needs of new teachers, as well as adequate mentoring and support.

Usage and Providers
Alternate routes are free from limitations on usage, and a diversity of providers is allowed.

Fully meets

Nearly meets

Progress increased since 2013

Lost ground since 2013

WYOMING Snapshot Alternate Routes to Certification A rigorous academic standard is required for program entry. No A subject-matter test is required for admission. No Subject-matter test can be used in lieu of a major to demonstrate content knowledge. No A practice teaching opportunity is required prior to becoming teacher of record. No No Intensive mentoring is required to support new teachers. No Coursework requirements are streamlined. No Coursework requirements are limited to relevant topics. Alternate routes are offered without limitation by grades, subjects or geographic areas. Providers other than institutions of higher education are permitted. No

WYOMING Alternate Routes to Certification Characteristics				
Name of Route(s)	Wyoming has no in-state alternative programs, but will license candidates through the Northern Plains Transition to Teaching program, a program offered through Montana State University-Bozeman			
Academic Requirements for Entry	Minimum 2.75 GPA			
Subject-Matter Requirements for Entry	A major in the intended teaching area			
Coursework Requirements	10-11 courses that last eight to 12 weeks each; one year of courses must be completed before starting to teach; courses are offered during the summer following the first year so as not to overload new teachers during their first year; coursework includes human development, psychology of learning, diversity, special needs, classroom discipline, curriculum design, pedagogy and assessment; must pass appropriate subject-matter exams during the program			
Practice Teaching/Mentoring Requirements	A year-long internship that includes mentoring from an on-site master teacher and a university supervisor who makes periodic visits; no practice teaching opportunity			
Usage	Secondary education only			
Eligible Providers	Wyoming only accepts alternate route candidates from Montana State University- Bozeman			

RECOMMENDATIONS TO IMPROVE ALTERNATE ROUTES TO CERTIFICATION POLICIES IN WYOMING

Increase academic requirements for admission.

Wyoming should require that candidates to its alternate routes provide some evidence of good academic performance, such as a GPA of 3.0 or higher or taking the GRE.

■ Require applicants to pass a subjectmatter test for admission.

The concept behind alternate routes is that the nontraditional candidate is able to concentrate on acquiring professional knowledge and skills because he or she has strong subject-area knowledge.

SUMMARY OF ALTERNATE ROUTES TO CERTIFICATION FIGURES

- Figure 19 Quality of alternate routes
- **Figure 20** Alternate route requirements

Other alternate routes to certification figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

- Admission requirements (p. 54)
- Minimum GPA for admission (p. 55)
- Flexibility in demonstrating content knowledge (p. 56)
- Preparation requirements (p. 59)
- Diversity of usage and providers (p. 62)
- Providers of alternate route programs (p. 62)

For more information about WYOMING's alternate routes to certification policies, including detailed recommendations, full narrative analysis and state response, see

http://nctq.org/StatePolicyDashboard

RECOMMENDATIONS CONTINUED

Offer flexibility in fulfilling coursework requirements.

Wyoming should allow any candidate who already has the requisite knowledge and skills to demonstrate such by passing a rigorous test.

Ensure that new teachers are not burdened by excessive requirements.

While Wyoming is commended for ensuring that new teachers are not required to take multiple courses simultaneously during the school year, the total amount of coursework required is rather high, and not all of it is geared to the immediate needs of new teachers. Coursework that provides the greatest benefit with the least burden to new teachers includes grade-level or subject-level seminars, methodology in the content area, classroom management, assessment and scientifically based early reading instruction.

■ Ensure that new teachers are supported in the first year of teaching.

Wyoming should provide more detailed mentoring and field-experience guidelines to ensure that new teachers will receive the support they need to facilitate their success in the classroom. The state should consider strategies like practice teaching prior to teaching in the classroom or intensive mentoring with full classroom support in the first few weeks or months of school.

- Broaden usage for all alternate routes.
 - Wyoming should reconsider grade-level and subject-area restrictions on its alternate route, as a way to expand the teacher pipeline throughout the state.
- Encourage diversity of alternate route providers.

Wyoming should specifically authorize alternate route programs run by local school districts and nonprofits, as well as institutions of higher education.

Examples of Best Practice

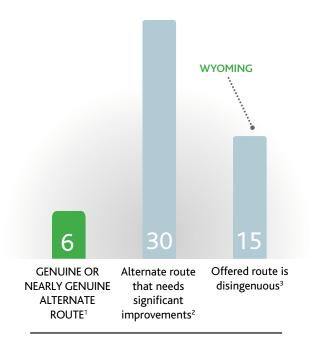
No state can be singled out for its overall alternate route policies. There are, however, states that offer best practices in individual alternate route policy areas.

With regard to admissions into alternate routes, the **District of Columbia** and **Michigan** have established a high bar. Both require candidates to demonstrate strong academic performance as a condition of admission with a minimum 3.0 GPA. In addition, neither requires a content-specific major; subjectarea knowledge is demonstrated by passing a test, making their alternate routes flexible to the needs of nontraditional candidates. Also worthy of note is new policy in **New York** that significantly raises the bar by requiring that all graduate-level teacher preparation programs adopt entrance standards that include a minimum score on the GRE or an equivalent admission exam and a cumulative minimum GPA of 3.0 in the candidate's undergraduate program.

Delaware has policies that help to ensure that alternate routes provide efficient preparation that meets the needs of new teachers. The state requires a manageable number of credit hours, relevant coursework, intensive mentoring and a practice teaching opportunity.

Most states offer alternate routes that are widely available across grades, subjects and geographic areas and permit alternate route providers beyond higher education institutions. NCTQ commends all states that permit both broad usage and a diversity of providers for their alternate routes.

Figure 19
Do states provide real alternative pathways to certification?



- 1. Strong Practice: Arkansas, Connecticut, Delaware, Florida, New Jersey, Rhode Island
- Alabama, Arizona, California, Colorado, District of Columbia, Georgia, Illinois, Indiana, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Nevada, New Mexico, New York, Ohio, Oklahoma, Pennsylvania, South Carolina, South Dakota, Tennessee, Texas, Virginia, Washington, West Virginia
- 3. Alaska⁴, Hawaii, Idaho, Iowa, Kansas, Montana, Nebraska, New Hampshire, North Carolina, North Dakota, Oregon, Utah, Vermont, Wisconsin, Wyoming
- 4. Alaska no longer offers an alternate route to certification.

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California							*	*	*
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Connecticut	*			*	*	*		*	*
Delaware		*		*	*	*	*		*
District of Columbia	*	*	*			*	*	★	★
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Nebraska				*		*			
Nevada			*					*	*
New Hampshire		*						*	*
New Jersey	*	*		*	*		*	*	
New Mexico		*				*		*	
New York	*	*						*	*
North Carolina			*					*	*
North Dakota									
Ohio Oklahoma		*	*	*		*		*	*
Oregon Pennsylvania		*						*	*
Rhode Island	*		*	*		*		*	*
South Carolina		*		*	*		*		*
South Dakota		*							
Tennessee			*					*	*
Texas	*		*					*	*
Utah								*	
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Virginia		*		*				*	*
Washington		→	*				*	★	★
West Virginia		*			*		â	â	*
Wisconsin									*
WYOMING									

WYOMING and other states' parttime teaching licenses policies,
including full narrative analyses,
recommendations and state
responses, see
http://nctq.org/StatePolicyDashboard

Part-Time Teaching Licenses

WYOMING Ratings Part-Time Teaching Licenses A license with minimal requirements is offered that allows content experts to teach part time. Fully meets Nearly meets Partially meets Meets only a small part Does not meet Progress increased since 2013 Lost ground since 2013



*

No

A part-time license with minimal requirements is available for those with subject-matter expertise.

WYOMING Part-Time Teaching Licenses Characteristics				
Name of License	No part-time license, but Professional, Industry and Careers Permit is offered.			
Subject-Matter Requirements	Not applicable			
Other Requirements	Not applicable			

RECOMMENDATIONS TO IMPROVE PART-TIME TEACHING LICENSES POLICIES IN WYOMING

 Offer a license that allows content experts to serve as part-time instructors.

It is unclear whether the Professional, Industry and Careers Permit serves as a vehicle for individuals with deep subject-area knowledge to teach a limited number of courses without fulfilling a complete set of certification requirements. It appears that may be the intent of these licenses; however, state policy does not describe the conditions of employment, whether it is for part-time or full-time teaching or requirements that candidates must fulfill.

Require applicants to pass a subjectmatter test.

Wyoming should consider requiring all applicants to pass a content knowledge test. Applicants for the PIC Permit should be experts in the area they plan to teach and therefore should be able to demonstrate this on an exam.

Examples of Best Practice

Georgia offers a license with minimal requirements that allows content experts to teach part time. Individuals seeking this license must pass a subjectmatter test and are assigned a mentor.

SUMMARY OF PART-TIME TEACHING LICENSES FIGURES

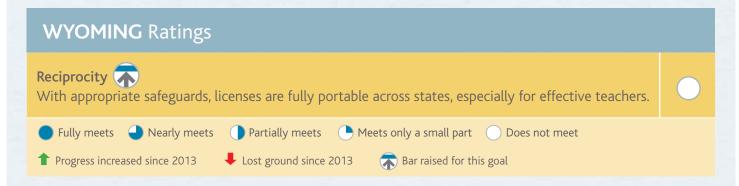
Figure 21 Part-time licenses

For more information about WYOMING's part-time teaching licenses policies, including detailed recommendations, full narrative analysis and state response, see http://nctq.org/StatePolicyDashboard

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Do states offer a license		/ 5°	ρ _{စ္} _
with minimal requirements		P ₉ ₂ ,	ž /
that allows content experts		stric 17Se	
to teach part time?	YES		/ &
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Licensure Reciprocity

For more information about
WYOMING and other states'
reciprocity policies, including full
harrative analyses, recommendations
and state responses, see
http://nctq.org/StatePolicyDashboard



	WYOM Recipro	ING Snapshot city
<	No	Evidence of effective teaching is required in reciprocity policy.
*	Yes	Out-of-state teachers may apply for a comparable standard license.
♦	No	Out-of-state teachers must meet licensing test requirements.
*	No	No other strings are attached for reciprocity, such as additional coursework or recency requirements.
<	Yes	Transcript analysis is not explicitly required.
*	No	Alternate route teachers receive equal treatment.

WYOMING Reciprocity Characteristics					
License Available to Fully Certified Out-of-State Teachers	A comparable license				
Effectiveness Requirements None					
Testing Requirements	Only requires subject-matter testing for elementary and social studies teachers; waiver available with proof of being highly qualified, which includes a passing test score from another state.				
Coursework and/or Recency Requirements	Must complete an approved teacher education program with supervised student teaching. Must also complete courses in the Wyoming Constitution and the U.S. Constitution; a test-out option is available.				
Additional Alternate Route Requirements	Must have three years of experience within the last six years				

RECOMMENDATIONS TO IMPROVE RECIPROCITY POLICIES IN WYOMING

 Require evidence of effective teaching when determining eligibility for full certification.

To facilitate the movement of effective teachers between states, Wyoming should require that evidence of teacher effectiveness, as determined by an evaluation that includes objective measures of student growth, be considered for all out-of-state candidates.

 To uphold standards, require that teachers coming from other states meet testing requirements.

Wyoming should adopt subject-matter testing requirements directing all teachers, without exception, to pass licensing tests within one year of hire. The negative impact on student learning stemming from a teacher's inadequate subject-matter knowledge is not mitigated by a teacher having attained certification.

SUMMARY OF RECIPROCITY FIGURES

Figure 22 Requirements for licensing teachers from other states

Other reciprocity figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

- Licensure tests (p. 70)
- Evidence of effectiveness (p. 71)
- Traditional versus alternate route requirements (p. 72)

For more information about WYOMING's reciprocity policies, including detailed recommendations, full narrative analysis and state response, see
http://nctq.org/StatePolicyDashboard

RECOMMENDATIONS CONTINUED

 Accord the same license to out-of-state alternate route teachers as would be accorded to traditionally prepared teachers.

Wyoming should reconsider its recency requirement regarding experience for alternative route teachers, as it may deter talented teachers from applying for certification.

Examples of Best Practice

Although no state stands out for its overall reciprocity policies, two states are worthy of mention for their connection of reciprocal licensure to evidence of teacher effectiveness. When determining eligibility for full certification, both **Delaware** and **Idaho** consider teacher evaluations from previous employment that include objective measures of student growth. NCTQ also commends **Indiana**, **Massachusetts**, **Mississippi**, **North Carolina**, **Ohio**, **Pennsylvania**, **Rhode Island** and **Texas** for appropriately supporting licensure reciprocity by requiring that certified teachers from other states meet their own testing requirements, and by not specifying any additional coursework or recency requirements to determine eligibility for either traditional or alternate route teachers.

Figure 22		PASSAGE OF LICE	NO OTHER OBSTACLES
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other states?	EVIL	7. 24 Z	/ & &
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Tennessee		3	
Texas			
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\\ <i>I</i> ! !			
Wisconsin			
Wisconsin WYOMING	2		21

Obstacles include transcript analysis, recency and/or coursework requirements, and additional requirements for teachers certified through alternate routes.

^{2.} Alaska allows up to three years to meet testing requirements.

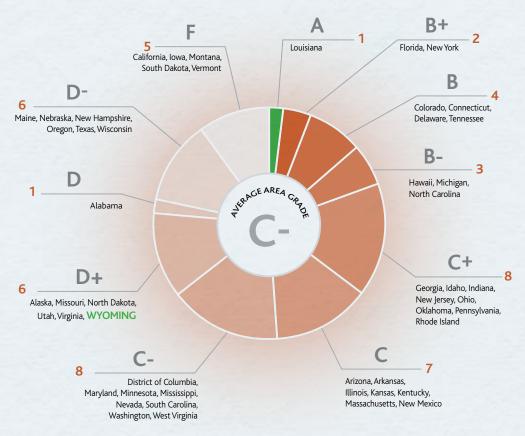
^{3.} Allows up to three years to submit passing scores.

Area 3 Summary



How States are Faring in Identifying Effective Teachers

State Area Grades



Topics Included In This Area

- State Data Systems
- Teacher Evaluation
- Tenure

- · Licensure Advancement
- · Equitable Distribution of Teachers

State Data Systems

For more information about
WYOMING and other states' data
systems policies, including full
harrative analyses, recommendations
and state responses, see
http://nctq.org/StatePolicyDashboard

WYOMING Ratings State Data Systems The state's data system contributes some of the evidence needed to assess teacher effectiveness. Pully meets Progress increased since 2013 Lost ground since 2013 Bar raised for this goal

	WYOMING Snapshot State Data Systems						
<	Yes	Use of data system for providing evidence of effectiveness is mandated.					
<>	Yes	Teacher of record is adequately defined.					
*	No	A process is in place for teacher roster verification.					
*	No	Data on teacher production are publicly reported.					

WYOMING State	WYOMING State Data System Characteristics				
Teacher Student Data Link	Capacity to connect student identifiers to teacher identifiers and match records over time				
Teacher of Record Definition	A certified teacher who is generally responsible for planning lessons, instruction, and assigning grades and credits.				
Other Characteristics	No roster verification or ability to connect multiple teachers to a single student				
Teacher Production Data/ Hiring Statistics	Not reported				

RECOMMENDATIONS TO IMPROVE STATE DATA SYSTEM POLICIES IN WYOMING

Strengthen data link between teachers and students.

Wyoming should put in place a process for teacher roster verification, which is of particular importance for using the data system to provide evidence of teacher effectiveness, and ensure that its teacher-student data link is able to connect more than one educator to a particular student in a given course.

Publish data on teacher production.

Wyoming should look to Maryland's "Teacher Staffing Report" as a model whose primary purpose is to determine teacher shortage areas, while also identifying areas of surplus.

Examples of Best Practice

Hawaii and West Virginia are leaders in using their state data systems to support the identification and supply of effective teachers. Both states have all three elements needed to assess teacher effectiveness, and both states have also developed definitions of teacher of record that reflect instruction. Their data links can connect multiple teachers to a particular student, and there is a process for teacher roster verification. In addition, Hawaii and West Virginia publish teacher production data. Maryland remains worthy of mention for its "Teacher Staffing Report," which serves as a model for other states. The report's primary purpose is to determine teacher shortage areas, while also identifying areas of surplus.

SUMMARY OF STATE DATA SYSTEMS FIGURES

Figure 23 Using data system elements to assess teacher effectiveness

Other state data systems figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

Teacher production data (p. 77)

For more information about WYOMING's state data system policies, including detailed recommendations, full narrative analysis and state response, see
http://nctq.org/StatePolicyDashboard

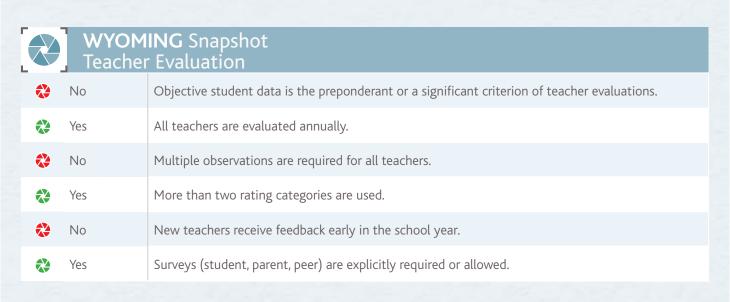
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WYOMING			
	29	34	26

^{1.} Lacks capacity to connect student identifiers to teacher identifiers and match records over time.

For more information about WYOMING and other states' teacher evaluation policies, including full harrative analyses, recommendations and state responses, see http://nctq.org/StatePolicyDashboard

Teacher Evaluation

WYOMING Ratings	
Evaluation of Effectiveness Instructional effectiveness is the preponderant criterion of any teacher evaluation.	•
Frequency of Evaluations All teachers receive annual evaluations.	•
 Fully meets → Nearly meets → Partially meets → Meets only a small part → Does not meet Progress increased since 2013 → Lost ground since 2013 	



WYOMING Teach	WYOMING Teacher Evaluation Characteristics				
Use of Student Achievement Data in Evaluation	Evidence of student learning is weighted 20 percent.				
Types of Required Student Data	Not mentioned				
Other Required Measures	Observations				
Number of Rating Categories	4				
Frequency of Evaluations	Both nonprobationary and probationary teachers must receive summative evaluations once a year.				
Number of Observations	Required as a part of evaluations.				
System Structure	State provides framework for district-designed evaluation systems				
Surveys (Parent, Student, Peer)	Student surveys explicitly allowed				
Evaluator Requirements	Training				

RECOMMENDATIONS TO IMPROVE TEACHER EVALUATION POLICIES IN WYOMING

Require instructional effectiveness to be the preponderant criterion of any teacher evaluation.

Wyoming's policy falls short by failing to require that evidence of student learning be the most significant criterion. The state should strengthen its policy by ensuring a teacher is unable to receive an effective rating if found to be ineffective in the classroom.

 Base evaluations on multiple observations.

To guarantee that annual evaluations are based on an adequate collection of information, Wyoming should require multiple observations for all teachers.

Examples of Best Practice

Tennessee requires that objective measures of student growth be the preponderant criterion of all evaluations. All teachers in the state must be evaluated annually, and multiple observations are required, with a postobservation conference scheduled after each to discuss performance. The state's observation schedule ensures that new teachers receive feedback early in the year. Tennessee also requires the use of five performance rating categories.

Idaho, New Jersey and Washington also require annual evaluations and multiple observations for all teachers, and they ensure that new teachers are observed and receive feedback during the first half of the school year.

For more information about WYOMING's teacher evaluation policies, including detailed recommendations, full narrative analysis and state response, see
http://nctq.org/StatePolicyDashboard

RECOMMENDATIONS CONTINUED

 Ensure that classroom observations specifically focus on and document the effectiveness of instruction.

Wyoming should ensure that the primary component of a classroom observation be quality of instruction, as measured by student time on task, student grasp or mastery of the lesson objective and efficient use of class time.

Ensure that new teachers are observed and receive feedback early in the school year.

Wyoming should ensure that its new teachers get the support they need, and that supervisors know early on which new teachers may be struggling or at risk for unacceptable levels of performance.

SUMMARY OF TEACHER EVALUATION FIGURES

- Figure 24 Use of student learning data
- Figure 25 Frequency of evaluations

Other teacher evaluation figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

- Use of surveys (p. 81)
- Rating categories (p. 81)
- State role in evaluations (p. 82)
- Evaluator requirements (p. 83)
- Annual evaluations (p. 85)
- Classroom observation requirements (p. 87)
- Observation frequency (p. 87)
- Timing of observations for new teachers (p. 88)

Figure 24	REQUIRES THAT STUDENT	Requires that student sent of the sent of	Requires that student	richout explicit guidelines Requires some pri	Student achieven
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^{60 -}NICTO STATE TEACHER ROLLOV VEARROOK 2015 TEACHER EVALUATION I WOOM

 The state has an ESEA waiver requiring an evaluation system that includes student achievement as a significant factor. However, no specific guidelines or policies have been articulated.

In 2014-15, student achievement was 10% of the total evaluation rating; for 2015-16, it is 20%. This appears connected to test transition rather than permanent lowering of student growth percentage.

3. Explicitly defined for 2014-15 school year.

Figure 25	AWWALEVALUATO	WUALEVALUATION
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to evaluate all teachers	ZZ	Z / Z / O / Z / O / O / O / O / O / O /
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Utah Vermont		
Virginia		
Washington		
West Virginia		
Wisconsin		
WYOMING		
	27	45
	21	43

Tenure

For more information about
WYOMING and other states' tenure
policies, including full narrative
analyses, recommendations and state
responses, see
http://nctq.org/StatePolicyDashboard





WYOMING Tenui	WYOMING Tenure Characteristics				
Consideration of Teacher Effectiveness	Must perform "satisfactorily on performance evaluations implemented by the district."				
Length of Probationary Period	3 years				

RECOMMENDATIONS TO IMPROVE TENURE POLICIES IN WYOMING

 Ensure that evidence of effectiveness is the preponderant criterion in tenure decisions.

Wyoming should make evidence of effectiveness, rather than number of years in the classroom, the most significant factor when determining this leap in professional standing.

 Articulate a process that local districts must administer when deciding which teachers get tenure.

Wyoming should require a clear process, such as a hearing, to ensure that local district reviews a teacher's performance before making a determination regarding tenure.

Require a longer probationary period. Wyoming should extend its probationary period, ideally to five years. This would allow sufficient time to collect data that adequately reflect teacher performance.

Examples of Best Practice

Colorado, Connecticut and New York appropriately base tenure decisions on evidence of teacher effectiveness. In Connecticut, tenure is awarded after four years and must be earned on the basis of effective practice as demonstrated in evaluation ratings. Colorado requires ratings of either effective or highly effective for three consecutive years to earn tenure status, which can then be lost with two consecutive years of less-than-effective ratings. New York has extended its probationary period to four years and requires teachers to be rated effective or highly effective for three of those years. All three states require that student growth be the preponderant criterion of teacher evaluations.

SUMMARY OF TENURE FIGURES

- **Figure 26** Tenure and teacher effectiveness
- Figure 27 Length of probationary period

For more information about WYOMING's tenure policies, including detailed recommendations, full narrative analysis and state response, see
http://nctq.org/StatePolicyDashboard

Figure 26	<i>\frac{\lambda}{\lambda}</i>	. 100 / . 100 /	pa,	_ /
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decisions made?	27.2	(<u>1</u> / 8		
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West Virginia				
Wisconsin				
WYOMING				
	9	14	26	2

- Florida only awards annual contracts; decisions are connected to effectiveness.
- 2. Kansas only awards annual contracts; decisions are not connected to effectiveness.
- 3. North Carolina generally awards only one-year contracts, except that teachers can be awarded a two- or four-year contract if they have "shown effectiveness as demonstrated by proficiency on the evaluation instrument."
- 4. No state-level policy.
- Oklahoma has created a loophole by essentially waiving student learning requirements and allowing the principal of a school to petition for career-teacher status.

How long before a teache	er						
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Wisconsin							
WYOMING							
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- 1. Florida only awards annual contracts.
- 2. Idaho limits teacher contract terms to one year.
- 3. Kansas has eliminated due process rights associated with tenure.
- 4. North Carolina teachers can be awarded a two- or four-year contract if they have "shown effectiveness as demonstrated by proficiency on the evaluation instrument." However, no student growth measures required.
- 5. In Ohio, teachers must hold an educator license for at least 7 years, and have taught in the district at least 3 of the last 5 years.
- Oklahoma teachers may also earn career status with an average rating of at least effective for a four-year period and a rating of at least "effective" for the last two years.
- 7. In Virginia, local school boards may extend up to five years.
- 8. In Washington, at a district's discretion, a teacher may be granted tenure after the second year if he/she receives one of the top two evaluation ratings.

Licensure Advancement

For more information about
WYOMING and other states' licensure
advancement policies, including full
harrative analyses, recommendations
and state responses, see
http://nctq.org/StatePolicyDashboard

WYOMING Ratings Licensure Advancement Licensure advancement is based on evidence of teacher effectiveness. Fully meets Nearly meets Partially meets Meets only a small part Does not meet Progress increased since 2013 Lost ground since 2013

	WYOM Licensu	ING Snapshot re Advancement
*	No	Advancement from a probationary to a professional license is based on evidence of teacher effectiveness.
*	No	Renewal of a professional license is based on evidence of teacher effectiveness.
*	No	Other advancement/renewal requirements have a direct connection to classroom effectiveness.
\$	Yes	An advanced degree is not a requirement for license advancement.

WYOMING Licen	WYOMING Licensure Advancement Characteristics				
Performance Requirements to Advance from a Probationary to Professional License	None				
Other Requirements for Advancement	None				
Initial Certification Period	None; single-tier system				
Performance Requirements to Renew a Professional License	None				
Other Requirements for Renewal	Must complete 5 semester hours and/or 75 contact hours.				
Renewal Period	5 years				

RECOMMENDATIONS TO IMPROVE LICENSURE ADVANCEMENT POLICIES IN WYOMING

- Require evidence of effectiveness as a part of teacher licensing policy.
 - Wyoming should require evidence of teacher effectiveness to be a factor in determining whether teachers can renew their licenses or advance to a higher-level license.
- Discontinue license renewal requirements with no direct connection to classroom effectiveness.
 - While targeted requirements may potentially expand teacher knowledge and improve teacher practice, Wyoming's general, nonspecific professional development and coursework credit requirements for license renewal do not correlate with teacher effectiveness.

Examples of Best Practice

Both **Rhode Island** and **Louisiana** are integrating certification, certification renewal and educator evaluations. In Rhode Island, teachers who receive poor evaluations for five consecutive years are not eligible to renew their licenses. In addition, teachers who consistently receive highly effective ratings are eligible for a special license designation. Louisiana requires its teachers to meet the standard for effectiveness for three years during their initial certification or renewal period to be issued a certificate or have their certificate renewed.

SUMMARY OF LICENSURE ADVANCEMENT FIGURES

- Figure 28 Evidence of effectiveness for license advancement
- Figure 29 Advanced degree requirements

Other licensure advancement figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

- Coursework requirements (p. 96)
- Lifetime licenses (p. 96)

For more information about WYOMING's licensure advancement policies, including detailed recommendations, full narrative analysis and state response, see
http://nctq.org/StatePolicyDashboard

Figure 28	OBJECTIVE EVIDENCE	Some objective evid	ر بع	classion mance in a classion of classic of cl
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WYOMING				
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Georgia does not require evidence of effectiveness for each year of renewal period.

^{2.} Illinois allows revocation of licenses based on ineffectiveness.

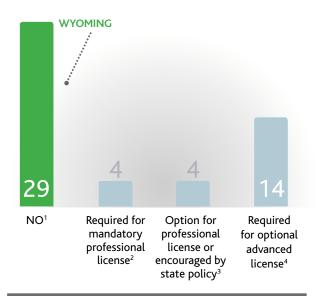
^{3.} Uses objective evidence for advancement, not renewal.

 $^{{\}bf 4.}\, {\bf An}\ {\bf optional}\ license\ requires\ evidence\ of\ effectiveness.$

^{5.} Teachers have the option of using evaluation ratings as a factor in license advancement or renewal.

Figure 29

Do states require teachers to earn advanced degrees before conferring professional licenses?



- Strong Practice: Alaska, Arizona, Arkansas, California, Colorado, Delaware, District of Columbia, Florida, Georgia, Idaho, Illinois, Kansas, Maine, Minnesota, Nevada, New Hampshire, New Jersey, North Carolina, North Dakota, Oklahoma, Pennsylvania, Rhode Island, South Dakota, Tennessee, Texas, Vermont, Washington, Wisconsin, Wyoming
- 2. Connecticut, Kentucky, Maryland, New York
- 3. Massachusetts, Michigan, Missouri, Oregon
- 4. Alabama, Hawaii, Indiana, Iowa, Louisiana, Mississippi, Montana, Nebraska, New Mexico, Ohio, South Carolina, Utah, Virginia, West Virginia

Equitable Distribution of Teachers

For more information about WYOMING and other states' equitable distribution of teachers policies, including full narrative analyses, recommendations and state responses, see http://nctq.org/StatePolicyDashboard

WYOMING Ratings

Equitable Distribution

Districts' distribution of teacher talent among schools is publicly reported to identify inequities in schools serving disadvantaged students.



Fully meets • Nearly meets • Partially meets • Meets only a small part • Does not meet



♠ Progress increased since 2013

Lost ground since 2013



WYOMING Snapshot Equitable Distribution of Teachers

*	No	School districts must publicly report aggregate school-level data about teacher performance.
*	No	A school-level teacher-quality index is used to demonstrate the academic backgrounds of a school's teachers and the ratio of new to veteran teachers.
*	No	School-level data on teacher absenteeism or turnover rates are reported.
*	No	School-level data on percentage of highly qualified teachers are reported.
	No	School-level data on percentage of teachers with emergency credentials are reported.

WYOMING Equitable Distribution of Teachers Characteristics

Public Reporting of Teacher Effectiveness Data	Not reported
Other Public Reporting Related to Teacher Distribution	Has reported percentage of highly qualified teachers in high- and low-poverty schools for each district; not updated since 2008-09. For 2009-10, did report on the distribution of highly qualified teachers in high- and low-poverty schools and high- and low-minority schools statewide.

RECOMMENDATIONS TO IMPROVE EQUITABLE DISTRIBUTION OF TEACHERS POLICIES IN WYOMING

Report school-level teacher effectiveness data.

Wyoming should make aggregate school-level data about teacher performance—from an evaluation system based on instructional effectiveness—publicly available.

Ensure that data are current.

It is important to keep data updated and current in order to provide the public with an accurate picture of teacher distribution across schools in districts.

Examples of Best Practice

Although not awarding "best practice" honors for this topic, NCTQ commends the 13 states that give the public access to teacher performance data aggregated to the school level. This transparency can help shine a light on how equitably teachers are distributed across and within school districts and help to ensure that all students have access to effective teachers.

SUMMARY OF EQUITABLE DISTRIBUTION OF TEACHERS FIGURES

Figure 30 Reporting of teacher effectiveness data

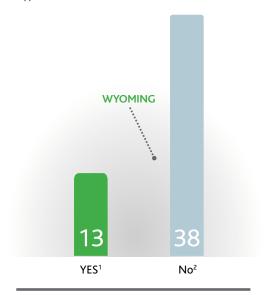
Other equitable distribution of teachers figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

Data reporting requirements (p. 99)

 For more information about WYOMING's equitable distribution of teachers policies, including detailed recommendations, full narrative analysis and state response, see http://nctq.org/StatePolicyDashboard

Figure 30

Do states require public reporting of school-level data about teacher effectiveness?



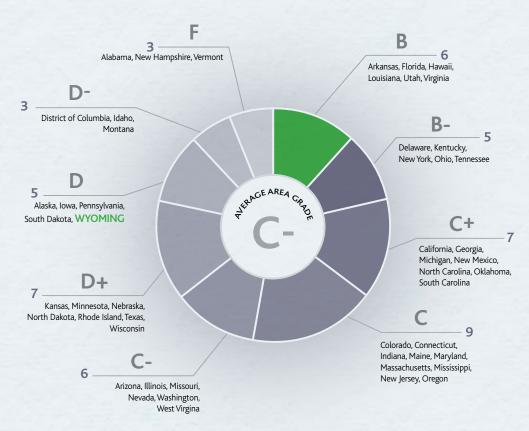
- Strong Practice: Arkansas, Colorado, Florida, Illinois, Indiana, Louisiana, Massachusetts, Michigan, Missouri, New York, North Carolina, Ohio, Pennsylvania
- 2. Alabama, Alaska, Arizona, California, Connecticut, Delaware, District of Columbia, Georgia, Hawaii, Idaho, Iowa, Kansas, Kentucky, Maine, Maryland, Minnesota, Mississippi, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, North Dakota, Oklahoma, Oregon, Rhode Island³, South Carolina, South Dakota, Tennessee, Texas, Utah³, Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming
- 3. Reports data about teacher effectiveness at the district level.

Area 4 Summary



How States are Faring in Retaining Effective Teachers

State Area Grades



Topics Included In This Area

New Teacher Induction

Compensation

Professional Development

New Teacher Induction

For more information about **WYOMING** and other states' 🖫 new teacher induction policies, including full narrative analyses, recommendations and state responses, see http://nctq.org/StatePolicyDashboard

WYOMING Ratings

Induction

Effective induction is available for all new teachers, with special emphasis on teachers in high-need schools.









Fully meets • Nearly meets • Partially meets • Meets only a small part • Does not meet



↑ Progress increased since 2013





WYOMING Snapshot New Teacher Induction

*	No	All new teachers receive mentoring.
₹	No	Mentoring is of sufficient frequency and duration.
<>	No	Mentors are carefully selected.
*	No	Induction programs are evaluated.
<	No	Induction programs include a variety of effective strategies.

WYOMING New Teacher Induction Characteristics

Induction Program	None
Requirements for Mentor/ New Teacher Contact	Not applicable
Selection Criteria for Mentors	Not applicable
Other Mentor Requirements	Not applicable
Required Induction Strategies Other than Mentoring	Not applicable

RECOMMENDATIONS TO IMPROVE NEW TEACHER INDUCTION POLICIES IN WYOMING

Ensure that a high-quality mentoring experience is available to all new teachers, especially those in lowperforming schools.

Wyoming should ensure that all new teachers—and especially any teacher in a low-performing school—receive mentoring support, especially in the first critical weeks of school.

Set specific parameters.

To ensure that all teachers receive high-quality mentoring, the state should specify how long the program lasts for a new teacher, who selects the mentors and a method of performance evaluation.

Ensure high quality mentors.

Wyoming should articulate minimum guidelines for the selection of high-quality mentors. Of particular importance is that mentors themselves are effective teachers. Teachers without evidence of effectiveness should not be able to serve as mentors.

Require induction strategies that can be successfully implemented, even in poorly managed schools.

Wyoming should make certain that induction includes strategies such as intensive mentoring, seminars appropriate to grade level or subject area and a reduced teaching load and/or frequent release time to observe other teachers.

Examples of Best Practice

South Carolina requires that all new teachers, prior to the start of the school year, be assigned mentors for at least one year. Districts carefully select mentors based on experience and similar certifications and grade levels, and mentors undergo additional training. Adequate release time is mandated by the state so that mentors and new teachers may observe each other in the classroom, collaborate on effective teaching techniques and develop professional growth plans. Mentor evaluations are mandatory and stipends are recommended.

Arkansas, Illinois, Maryland and New Jersey are also worthy of mention for their requirements related to mentor selection. Arkansas, Illinois and New Jersey require that all mentors must be rated in one of the top two rating categories on their most recent evaluation. Maryland also requires mentors, who are either current or retired teachers, to have obtained effective evaluation ratings.

SUMMARY OF NEW TEACHER INDUCTION FIGURES

Figure 31 Quality of induction policies

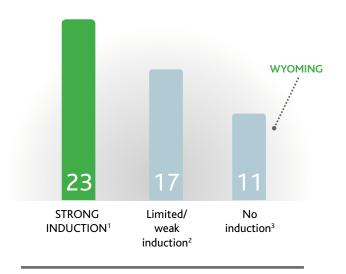
Other new teacher induction figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

Elements of induction (p. 104)

För more information about WYOMING's
new teacher induction policies, including
detailed recommendations, full narrative
analysis and state response, see
http://nctq.org/StatePolicyDashboard

Figure 31

Do states have policies that articulate the elements of effective induction?



- Strong Practice: Arkansas, California, Colorado, Connecticut, Delaware, Hawaii, Illinois, Iowa, Kansas, Kentucky, Maine, Maryland, Massachusetts, Michigan, Missouri, New Jersey, New York, North Carolina, North Dakota, Ohio, South Carolina, Utah, Virginia
- 2. Alaska, Arizona, Florida, Idaho, Mississippi, Montana, Nebraska, New Mexico, Oklahoma, Oregon, Pennsylvania, Rhode Island, Tennessee, Texas, Washington, West Virginia, Wisconsin
- 3. Alabama, District of Columbia, Georgia, Indiana, Louisiana, Minnesota, Nevada, New Hampshire, South Dakota, Vermont, Wyoming

For more information about WYOMING and other states' professional development policies, including full narrative analyses, recommendations and state responses, see http://nctq.org/StatePolicyDashboard

Professional Development

WYOMING Ratings

Professional Development

Teachers receive feedback about their performance, and professional development is based on needs identified through teacher evaluations.





Fully meets • Nearly meets • Partially meets • Meets only a small part • Does not meet

♠ Progress increased since 2013

Lost ground since 2013



WYOMING Snapshot Professional Development

*	Yes	Teachers must receive feedback about their performance from their evaluations.
	Yes	Professional development must be aligned with evaluation results.
*	No	Teachers with unsatisfactory/ineffective ratings are placed on improvement plans.

WYOMING Professional Development Characteristics

Connection Between Evaluation and Professional Development	Evaluation system must provide opportunities to identify areas that need improvement and suggestions for how improvement can occur.
Evaluation Feedback	Written report and "feedback"
Improvement Plan	Mentoring and professional development opportunities required for teachers rated unsatisfactorily; no requirement for structured improvement plans.

RECOMMENDATIONS TO IMPROVE PROFESSIONAL DEVELOPMENT POLICIES **IN WYOMING**

Ensure that teachers receiving less than effective ratings are placed on a professional improvement plan.

Wyoming should adopt a policy requiring that teachers who receive even one unsatisfactory evaluation be placed on structured improvement plans that focus on performance areas directly connected to student learning.

Examples of Best Practice

Louisiana and Massachusetts require that teachers receive feedback about their performance from their evaluations and direct districts to connect professional development to teachers' identified needs. Both states also require that teachers with unsatisfactory evaluations be placed on structured improvement plans. These improvement plans include specific performance goals, a description of resources and assistance provided, as well as timelines for improvement.

SUMMARY OF PROFESSIONAL DEVELOPMENT FIGURES

Figure 32 Connecting teacher evaluation to continuous improvement

Other professional development figures available in the Yearbook National Summary at http://www.nctq.org/2015NationalYearbook

- Evaluation feedback (p. 109)
- Evaluations and professional development (p. 109)

.. For more information about WYOMING's professional development policies, including detailed recommendations, full narrative analysis and state response, see http://nctq.org/StatePolicyDashboard

Figure 32		EVALUATION INFORMS TEACH	MPROVEMENT PLANS WITH POOR RAT.
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WYOMING			
WYOMING	38	31	35

Does not require improvement plans for all less-than-effective teachers; just those in the lowest rating category.

^{2.} South Dakota requires improvement plans only for teachers rated unsatisfactory who have been teaching for four years or more.

Compensation

For more information about
WYOMING and other states'
compensation policies, including full
harrative analyses, recommendations
and state responses, see
http://nctq.org/StatePolicyDashboard

WYOMING Ratings			
Pay Scales and Performance Pay While local districts are given the authority over pay scales, performance pay is supported, but in a manner that recognizes its appropriate uses and limitations.	•		
Differential Pay Differential pay for effective teaching in shortage and high-need areas is supported.			
Compensation for Prior Work Experience Districts are encouraged to provide compensation for related prior subject-area work experience.	•		
Fully meets Nearly meets Partially meets Meets only a small part Does not meet			
↑ Progress increased since 2013 ↓ Lost ground since 2013 ♠ Bar Raised for this Goal			

	WYOM Compe	ING Snapshot nsation
*	Yes	Districts have flexibility to determine pay structure and scales.
*	No	Effective teachers can receive performance pay.
*	No	Districts are discouraged from tying compensation to advanced degrees.
	No	Teachers can earn additional compensation by teaching shortage subjects.
*	Yes	Teachers can earn additional compensation by teaching in high-need schools.
*	No	Districts are encouraged to provide compensation for related prior subject-area work experience.

WYOMING Compensation Characteristics						
Authority for Salary Schedule	Authority for Salary Schedule Controlled by local districts					
Performance Pay Initiatives	None					
Role of Experience and Advanced Degrees in Salary Schedule	Not explicitly discouraged					
Differential Pay for Shortage Subjects	None					
Differential Pay for High-Need Schools	Districts are allowed to offer additional compensation "to a teacher as necessary to employ teachers for providing education programs at locations that because of their unique circumstances require additional pay."					
Pay for Prior Work Experience	None					

RECOMMENDATIONS TO IMPROVE COMPENSATION POLICIES IN WYOMING

 Discourage districts from tying compensation to advanced degrees and/or experience.

While still leaving districts the flexibility to establish their own pay scales, Wyoming should articulate policies that definitively discourage districts from tying compensation to advanced degrees as well as determining the highest steps on the pay scale solely by seniority.

 Support a performance pay plan that recognizes teachers for their effectiveness.

Wyoming should ensure that performance pay structures thoughtfully measure class-room performance and connect student achievement to teacher effectiveness.

SUMMARY OF COMPENSATION FIGURES

- Figure 33 Compensation for performance
- **Figure 34** Compensation for advanced degrees
- Figure 35 Differential pay

Other compensation figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

- State role in teacher pay (p. 112)
- State support for performance pay (p. 114)
- Differential pay for shortage subjects or high-need schools (p. 119)
- Compensation for prior work experience (p. 121)

RECOMMENDATIONS CONTINUED

 Support differential pay initiatives for effective teachers in subject-shortage areas.

Wyoming should encourage districts to link compensation to district needs. Such policies can help districts achieve a more equitable distribution of teachers.

 Consider tying National Board supplements to teaching in high-need schools.

Teachers who are National Board Certified are eligible to receive a \$4,000 annual salary supplement. This differential pay could be an incentive to attract some of Wyoming's most effective teachers to low-performing schools.

 Encourage local districts to compensate new teachers with relevant prior work experience.

Wyoming should encourage districts to incorporate mechanisms such as starting these teachers at a higher salary than other new teachers. Such policies would be attractive to career changers with related work experience, such as in the STEM subjects.

Examples of Best Practice

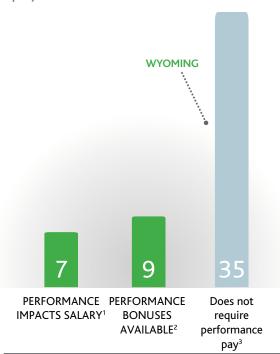
Florida allows local districts to develop their own salary schedules while preventing districts from prioritizing elements not associated with teacher effectiveness. Local salary schedules must ensure that the most effective teachers receive salary increases greater than the highest salary adjustment available. Florida also supports differential pay by providing salary supplements for teachers in both high-need schools and shortage subject areas.

In addition, **Indiana** and **Utah** both articulate compensation policies that reward effective teachers by requiring performance to be the most important factor in deciding a teacher's salary. **Louisiana** supports differential pay by offering up to \$3,000 per year, for four years, to teach math, biology, chemistry, physics and special education, and up to an additional \$6,000 per year, up to four years, to teach in low-performing schools. **North Carolina** compensates new teachers with relevant prior-work experience by awarding them one year of experience credit for every year of full-time work after earning a bachelor's degree that is related to their area of licensure and work assignment.

For more information about WYOMING's compensation policies, including detailed recommendations, full narrative analysis and state response, see
http://nctq.org/StatePolicyDashboard

Figure 33

Do states ensure pay is structured to account for performance?



- Strong Practice: Florida, Hawaii, Indiana, Louisiana, Michigan, Nevada, Utah
- 2. Strong Practice: Arkansas, Delaware, Georgia, Minnesota, Mississippi, Ohio, Oklahoma, South Carolina, Tennessee⁴
- 3. Alabama, Alaska, Arizona⁵, California, Colorado, Connecticut, District of Columbia, Idaho⁶, Illinois, Iowa, Kansas, Kentucky⁷, Maine, Maryland, Massachusetts, Missouri⁶, Montana, Nebraska⁷, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Oregon⁷, Pennsylvania, Rhode Island, South Dakota, Texas, Vermont, Virginia⁷, Washington, West Virginia, Wisconsin, Wyoming
- 4. A performance component is not required. Districts must differentiate teacher compensation based on at least one of the following criteria: additional roles or responsibilities, hard-to-staff schools or subject areas, and performance based on teacher evaluations.
- Arizona allocates funds for teacher compensation increases based on performance and employment related expenses; there is no clear requirement for compensation connected to evidence of effectiveness.
- Idaho does offer a master teacher premium, but it is dependent on years of experience.
- 7. Performance bonuses are available, but not specifically tied to teacher offsetiveness
- 8. Performance bonuses are available for teachers in schools deemed "academically deficient."

Figure 34

- Louisiana allows districts to set salary schedules based on three criteria: effectiveness, experience and demand. Advanced degrees may be included only as part of demand.
- 2. Only discouraged for those districts implementing $\ensuremath{\mathsf{Q}}$ Comp.
- 3. For advanced degrees earned after April 2014.
- 4. Rhode Island requires local district salary schedules to include teacher "training".
- Texas has a minimum salary schedule based on years of experience. Compensation for advanced degrees is left to district discretion.

Figure 34	_	¥ ₹ /	/ _* /	Requires compensor.
Do states prevent districts	Š	EX /	Š;, /.	t / ;
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Do states provide incentives to teach in high-need schools or shortage subject areas? Alabama Alaska Arizona Arkansas California Colorado Connecticut Delaware District of Columbia Florida Georgia Hawaii Idaho Illinois Illinois Illindiana Iowa Kansas Kentucky Louisiana Maine Maryland Marysachusetts Michigan Minnesota Minnesota Minnesota Minnesota Mississippi Missi	Figure 35		HIGH-NEED SCHOOLS	/	SHORTAGE SUBJECT	/
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^{1.} Iowa provides state assistance to supplement salaries of teachers in high-need schools.

Maryland offers tuition reimbursement for teacher retraining in specified shortage subject areas and offers a stipend for alternate route candidates teaching in shortage subject areas.

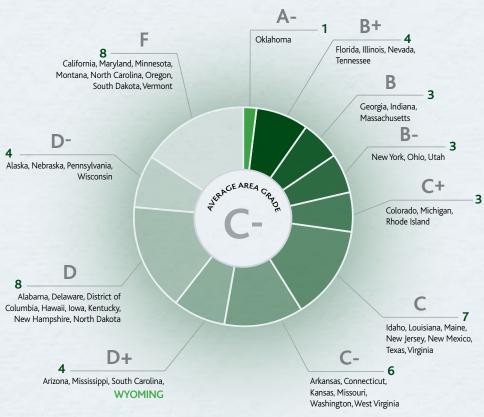
^{3.} South Dakota offers scholarships to teachers in highneed schools.

Area 5 Summary



How States are Faring in Exiting Ineffective Teachers





Topics Included In This Area

- Extended Emergency Licenses
- Dismissal for Poor Performance
- · Reductions in Force

Extended Emergency Licenses

For more information about
WYOMING and other states'
Extended emergency license policies,
including full narrative analyses,
recommendations and state
responses, see
http://nctq.org/StatePolicyDashboard

WYOMING Ratings	
Emergency Licenses Teachers who have not met licensure requirements may not continue teaching.	•
 Fully meets → Nearly meets → Partially meets → Meets only a small part → Does not meet Progress increased since 2013 → Lost ground since 2013 	
WYOMING Snapshot	

	WYOM Extende	ING Snapshot ed Emergency Licenses
	No	Teachers are not granted a license if they do not pass all required subject-matter tests.
*	No	If emergency licenses are offered, teachers are given no longer than one year to pass all subject-matter tests.

WYOMING Extended Emergency License Characteristics			
Emergency License	Exception authorization		
Minimum Requirements	Exception authorization issued in emergency situations to individuals who, due to extenuating circumstances, cannot meet the requirements for full licensure. In addition, Wyoming requires only elementary and social studies teachers to pass subject-matter tests for initial licensure.		
Duration	1 year		
Renewal Requirements	Nonrenewable		

RECOMMENDATIONS TO IMPROVE EXTENDED EMERGENCY LICENSE POLICIES IN WYOMING

 Award standard licenses to teachers only after they have passed all required subject-matter licensing tests.

Permitting individuals who have not yet passed state licensing tests to teach neglects the needs of students, instead extending personal consideration to adults who may not be able to meet minimal state standards. As such, Wyoming's current policy should require all teachers—not just elementary and social studies teacher candidates—to pass subject-matter tests prior to entering the classroom. The state's current policy, although it only allows one-year, nonrenewable exception authorizations for teachers who have not met these requirements, still puts students at risk.

Examples of Best Practice

Mississippi, **New Jersey** and **Rhode Island** require all new teachers to pass all required subject-matter tests as a condition of initial licensure.

SUMMARY OF EXTENDED EMERGENCY LICENSES FIGURES

Figure 36 Time to pass licensure tests

Other extended emergency licenses figures available in the *Yearbook* National Summary at http://www.nctq.org/2015NationalYearbook

Emergency licenses (p. 127)

For more information about WYOMING's extended emergency licenses policies, including detailed recommendations, full narrative analysis and state response, see http://nctq.org/StatePolicyDashboard

Figure 36		/	/	/
How long can new teachers		/		
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licensing tests?	Ž Ž	/ *	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	/ 6 p
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Wisconsin				
WYOMING				
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	9	18	6	10

- 1. Teachers can have up to two additional years to pass licensing tests in the event of "extraordinary extenuating circumstances."
- 2. Out-of-state teachers can teach on a non-renewable license until all requirements are met.
- 3. Tennessee does not offer emergency licenses but candidates for initial practitioner license have three years to pass licensure tests.
- 4. Permits can be extended without passing licensing tests if districts receive hardship approval.

For more information about WYOMING and other states' dismissal policies, including full harrative analyses, recommendations and state responses, see http://nctq.org/StatePolicyDashboard

Dismissal for Poor Performance

WYOMING Ratings

Dismissal

Ineffective classroom performance is grounds for dismissal and the process for terminating ineffective teachers is expedient and fair to all parties.



- Fully meets
 Nearly meets

- ♠ Progress increased since 2013
- Lost ground since 2013



WYOMING Snapshot

(2)	Yes	Teacher ineffectiveness is grounds for dismissal.
*	No	Terminated teachers have one opportunity to appeal.
(2)	No	Appeals process occurs within a reasonable timeframe.
*	No	The due process rights of teachers dismissed for ineffective performance are different from those facing license revocation.

WYOMING Dismissal Characteristics

Beginning 2019-2020, teachers can be dismissed for "inadequate performance as determined through annual performance evaluation tied to student academic growth for Dismissal for Ineffectiveness at least two (2) consecutive years completed." Same regardless of the grounds for cancellation, which include incompetency, neglect of duty, immorality, insubordination, physical incapacity to perform job duties, failure **Due Process Rights of Teachers** to perform job duties in a satisfactory manner, inadequate performance as determined through annual performance evaluation tied to student academic growth and other good and just cause relating to the educational process Multiple opportunities to appeal: After written notice, the teacher may, within seven days, request a hearing, which must occur within 45 days, and a decision must be rendered **Length of Appeals Process** within 20 days. The board issues its order within another 20 days. The teacher may then file an additional appeal with the district court. No time frame specified for this appeal.

RECOMMENDATIONS TO IMPROVE DISMISSAL POLICIES IN WYOMING

Ensure that teachers terminated for poor performance have the opportunity to appeal within a reasonable time

Wyoming should ensure that the opportunity to appeal occurs only once and only at the district level so that a conclusion is reached within a reasonable time frame.

Distinguish the process and accompanying due process rights between dismissal for classroom ineffectiveness and dismissal for morality violations, felonies or dereliction of duty.

While nonprobationary teachers should have due process for any termination, Wyoming should differentiate between loss of employment and issues with far-reaching consequences that could permanently affect a teacher's right to practice. Appeals related to effectiveness should only be decided by those with educational expertise.

Examples of Best Practice

New York now allows charges of incompetence against any teacher who receives two consecutive ineffective ratings; charges must be brought against any teacher who receives three consecutive ineffective ratings. Due process rights for teachers dismissed for ineffective performance are distinguishable from those facing other charges, and an expedited hearing is required. For teachers who have received three consecutive ineffective ratings, that timeline must not be longer than 30 days.

SUMMARY OF DISMISSAL FIGURES

Figure 37 Dismissal due to ineffectiveness

Other dismissal figures available in the Yearbook National Summary at http://www.nctq.org/2015NationalYearbook

Dismissal appeals (p. 130)

For more information about WYOMING's dismissal policies, including detailed recommendations, full narrative analysis and state response, see http://nctq.org/StatePolicyDashboard

Figure 37		/
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Kansas has repealed the law that gave tenured teachers who faced dismissal the right to an independent review of their cases.

In Nevada, a teacher reverts to probationary status after two consecutive unsatisfactory evaluations, but the state does not articulate that ineffectiveness is grounds for dismissal.

Reductions in Force

For more information about WYOMING and other states' reductions in force policies, including full narrative analyses, recommendations and state responses, see http://nctq.org/StatePolicyDashboard

WYOMING Ratings

Reductions in Force

Districts must consider classroom performance as a factor in determining which teachers are laid off when a reduction in force is necessary.



Fully meets • Nearly meets • Partially meets • Meets only a small part • Does not meet



♠ Progress increased since 2013

Lost ground since 2013



WYOMING Snapshot Reductions in Force



No

Districts must consider classroom performance when determining which teachers are laid off during reductions in force.



No

Seniority cannot be the only/primary factor used to determine which teachers are laid off.

WYOMING Reductions in Force Characteristics Use of Teacher Performance Consideration of performance not required Use of Seniority Determined by districts Other Factors Determined by districts

RECOMMENDATIONS TO IMPROVE REDUCTIONS IN FORCE POLICIES IN WYOMING

 Require that districts consider performance in determining which teachers are laid off during reductions in force.

Wyoming can still leave districts flexibility in determining layoff policies, but it should do so within a framework that ensures that classroom performance is considered.

 Ensure that seniority is not the only factor used to determine which teachers are laid off.

Unlike some states, Wyoming does not require that districts consider seniority; however, the state should do more to prevent districts from making decisions solely on this basis.

Examples of Best Practice

Colorado and **Florida** specify that in determining which teachers to lay off during a reduction in force, classroom performance is the top criterion. These states also articulate that seniority can only be considered after a teacher's performance is taken into account.

SUMMARY OF REDUCTIONS IN FORCE FIGURES

■ Figure 38 Layoff criteria

Other reductions in force figures available in the Yearbook National Summary at http://www.nctq.org/2015NationalYearbook

- Performance in layoffs (p. 132)
- Emphasis on seniority in layoffs (p. 133)

: For more information about WYOMING's reductions in force policies, including detailed recommendations, full narrative analysis and state response, see
http://nctq.org/StatePolicyDashboard

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Do states prevent districts	EMC	/ 3/5
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WYOMING		
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NCTQ is available to work with individual states to improve teacher policies.

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