# STAFFING PLAN 2013-2014 

Keith Ballard, Ed.D.
Superintendent

April 22, 2013

PUBLIC SCHOOLS

## TABLE OF CONTENTS

INSTRUCTIONAL ALLOCATIONS ..... 2-5
Instructional Staffing Allocation Factors ..... 3General Instructional Allocation Guidelines

- Regular Education ..... 4
Schedule for Determining Instruction
Allocations ..... 5
SUPPLEMENTAL ALLOCATIONS ..... 6-10
Gifted and Talented Allocations ..... 7
High School JROTC ..... 7
Middle School AVID ..... 7
High School AP/IB ..... 7
Itinerant Music Teachers ..... 7
English Language Develpment Staffing ..... 8
PE Teacher Assistants ..... 9
Superintendent's Discretionary Fund ..... 9
Site-Specific Supplemental Allocations ..... 10-11
ADMINISTRATIVE AND CLERICAL STAFFING ..... 12-20
Traditional Elementary School Staffing ..... 13
Site-Shared Allocations ..... 14
Continuous Learning Center Staffing ..... 15
Junior High/Middle School \& Academy Staffing ..... 16
High School Staffing ..... 17
ADMINISTRATIVE AND CLERICAL STAFFING ..... 12-20
(Continued)
High School and Middle School/Junior HighSchool Staffing (6th-12th or 7th-12th Campuses)
Campus Wide Allocations18
Middle School/Junior High School Allocations ..... 19
High School Allocations ..... 20
STAFFING FOR ALTERNATIVE EDUCATION ..... 21-24
Alternative Education ..... 22-23
Special Facilities Programs ..... 24
STAFFING FOR SPECIAL EDUCATION ..... 25-26
STAFFING FOR BEFORE AND
AFTER SCHOOL PROGRAMS ..... 27-28
OPERATIONS STAFFING ..... 29-32
Child Nutrition Staffing Guidelines ..... 30
Custodial Staffing Guidelines ..... 31
Security Staffing Guidelines ..... 32

$2.1(1)$ JJx<br>T U L S A<br>PUBLIC SCHOOLS

## INSTRUCTIONAL ALLOCATIONS



## INSTRUCTIONAL STAFFING ALLOCATION FACTORS

## Elementary School Teachers

| Grade | Ratio |
| :--- | :---: |
| Pre-K | $20 / .5$ |
| K | $22 / 1$ |
| 1st | $23 / 1$ |
| 2nd | $23 / 1$ |
| 3rd | $23 / 1$ |
| 4th | $24 / 1$ |
| 5th | $24 / 1$ |
| 6th | $25 / 1$ |

Middle School Teachers

| Grade | Ratio |
| :--- | :---: |
| 6th | $25 / 1$ |
| 7th-8th | $26 / 1$ |

Junior High School Teachers

| Grade | Ratio |
| :--- | :---: |
| 7 7h-8th | $26 / 1$ |

High School Teachers

| Grade | Ratio |
| :--- | :---: |
| 9th-12th | $29 / 1$ |

## GENERAL STAFFING GUIDELINES FOR INSTRUCTIONAL ALLOCATIONS - REGULAR EDUCATION

- The Superintendent may modify staffing allocations at anytime to meet the needs of the District.
- Partial regular educational staffing allocations of .5 or more will be rounded up.
- Oversized Classroom TA's may be added at the discretion of the district and based on available funding.
- 1.0 Pre-K Teacher Assistant is to be assigned to each Pre-K classroom.
- Staffing Allocation Exchange Guidelines:

1. No instructional allocation can be moved into a non-instructional area.
2. All changes are for the current school year only.
3. All changes must be reviewed and approved by the Associate Superintendent.
4. In situations where a teacher allocation is being exchanged for teacher assistant allocations or vice versa, the exchange rate is 1.0 teacher to 3.0 ( 6 hr .) teacher assistants.
5. All exchanges must be accompanied by an "Addition" Staff Allocation Requisition Form and a "Deletion" Staff Allocation Requisition Form.

- Each grade within an elementary site will be allocated separately.
- Guidelines for allocating Enrichment Staff at elementary schools:

| $\#$ of Teachers | Enrichment Staff |
| :--- | :--- |
| $<-13$ | $1.5^{*}$ |
| $14-17$ | 2 |
| $18-20$ | 2.5 |
| $21-24$ | 3 |
| $25-27$ | 3.5 |
| $28-31$ | 4 |
| $32-34$ | 4.5 |
| $35-38$ | 5 |
| $39-41$ | 5.5 |
| $42-45$ | 6 |
| $46-48$ | 6.5 |
| $49-52$ | 7 |

Note: ECDC sites do not receive enrichment allocations.
*All elementary sites with 6th grade students will receive a minimum of 2 enrichment allocations.

- All elementary schools will be required to utilize their enrichment staff to provide Art, Music and P.E.


## SCHEDULE FOR DETERMINING INSTRUCTIONAL ALLOCATIONS

- The Office of Accountability distributes surveys to all school sites requesting input regarding the development of the sites' Membership Forecast for the upcoming year.
- Principals and Associate Superintendents review the projected membership and provide feedback to the Office of Accountability.
- The Office of Accountability compiles the forecast taking into consideration program and boundary changes as well as district population changes.
- The Office of Accountability publishes an official forecast for the district's membership for the upcoming school year.
- The district's initial instructional allocations equal the projected student count divided by current allocation factor.
- The final date for determining allocations based on membership, including Special Education, will be on the $5^{\text {th }}$ day of school for individual sites. Over-staffed allocations will be reassigned, after staffing determinations are made based on the 5th day count.
- After the official staffing in the fall, any allocation changes must be processed and approved by using an Allocation Requisition Form. This form is available at: http://www2.tulsaschools.org/budget/SAR-e2.pdf.

$2.1(1)$<br>T U L S A<br>PUBLIC SCHOOLS

## SUPPLEMENTAL ALLOCATIONS



## SUPPLEMENTAL ALLOCATIONS

## GIFTED AND TALENTED ALLOCATIONS

FTEs for Gifted and Talented will be placed in a pool to be allocated on an annual basis.

- The needs of the Gifted and Talented students at the district's high schools and MS/JHS will be addressed through the AP/IB and MYP programs.
- Junior High Schools and Middle Schools are only eligible to receive G/T allocations pending a review of G/T documents by the G/T Advisory Board.
- Schools deemed eligible shall be rank ordered for G/T allocations based upon the total number of G/T students identified each academic year.
- Based on the district's current 2013-2014 enrollment, an allocation of 38 teachers will be designated for the G/T program.


## HIGH SCHOOL JROTC

For each teacher allocation designated from a site's instructional allocations used for JROTC, 1.0 additional JROTC instructor will be allocated.

## MIDDLE SCHOOL AVID

A 0.5 instructor will be provided to any school offering the AVID program.

## HIGH SCHOOL ADVANCED PLACEMENT/INTERNATIONAL BACCALAUREATE

1.0 AP/IB instructor will be allocated for every 5 sections with a minimum of 75 eligible students. Sections of less than 10 students do not qualify. The eligible student count is based on a site's AP/IB enrollment at the conclusion of the previous school year.

## ITINERANT MUSIC TEACHERS

The Music Department under Teaching and Learning will be given 10 instructional allocations for itinerant music teachers to distribute throughout the district.

## SUPPLEMENTAL ALLOCATIONS

## (CONTINUED)

## ENGLISH LANGUAGE DEVELOPMENT (ELD)

- Each site is required to provide English Language Development instruction to students identified as English Language Learners (ELL) per the identification criteria as established by the Oklahoma State Department of Education.
- The annual teacher allocations will be determined according to the number of students identified as ELL before the spring allocation distribution using the ELD weighted caseload formula below.

| ELL Student Overall Proficiency Level on ACCESS for ELLs/WAPT (1 $1^{\text {st }}$ Grade Spring through $12^{\text {th }}$ Grade) | ELD Service Weight |
| :---: | :---: |
| 1.0-1.9 | 0.1 |
| 2.0-2.9 | 0.067 |
| 3.0-3.9 | 0.05 |
| 4.0-4.9 | 0.04 |
| 5.0-6.0 | 0.025 |
| ELL Student Total Raw Score on KWAPT for 1 ${ }^{\text {st }}$ Grade Fall Administration and K Spring Admini- stration (Listening, Speaking, Reading, Writing) | ELD Service Weight |
| 0-15 | 0.1 |
| 16-30 | 0.067 |
| 31-45 | 0.05 |
| 46-56 | 0.04 |
| 57+ | 0.025 |
| ELL Student Total Raw Score on KWAPT for Kindergarten Fall Administration | ELD Service Weight |
| 0-6 | 0.1 |
| 7-12 | 0.067 |
| 13-20 | 0.05 |
| 21-28 | 0.04 |
| 29-30 | 0.025 |

- ELD Teacher Staffing Allocations will be prioritized based on the ELD Service Caseloads below:

| ELD Teacher FTE Allocations | Total Site ELD Caseload |
| :---: | :---: |
| 0.5 Teacher Allocation | 1.0 to 2.9 |
| 1.0 Teacher Allocation | 3.0 to 6.9 |
| 1.5 Teacher Allocation | 7.0 to 11.9 |
| 2.0 Teacher Allocation | 12.0 to 19.9 |
| 2.5 Teacher Allocation | 20.0 and up |

## SUPPLEMENTAL ALLOCATIONS

(CONTINUED)
PE TEACHER ASSISTANTS
The Associate Superintendent for Secondary Schools will be given four PE Teacher Assistant allocations for locker room coverage distribute as needed throughout the district.

## SUPERINTENDENT'S DISCRETIONARY FUND

It is recognized that occasional circumstances arise which require flexibility in staffing. To this end, the Superintendent has in his/her budget a staffing reserve to allocate 30.0 instructional FTEs. The allocations are for one year only.

## SITE-SPECIFIC SUPPLEMENTAL ALLOCATIONS

| SITE | ALLOCATIONS | POSITION DESCRIPTION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| Bell Elem | 1.0 | Assistant Principal to accommodate annexed early childhood facility. When membership is $>600$, the allocations will follow the Staffing Plan guidelines | 190 Days |  |
| Carver MS | $\begin{aligned} & \hline 0.5 \\ & 4.0 \end{aligned}$ | Chinese TA Fine Arts/MYP Program Teacher | 170 Days 176 Days | 3 Hrs/Day |
| Central HS | $\begin{aligned} & \hline 2.0 \\ & 8.0 \end{aligned}$ | Fine Arts Magnet Teacher Artists-In-Residence | $\begin{aligned} & 176 \text { Days } \\ & 176 \text { Days } \end{aligned}$ |  |
| Eisenhower Elem | 10.0 | Para Teacher | 170 Days | 7 Hrs/Day |
| Edison JHS | 0.5 | Chinese Teacher | 176 Days |  |
| Edison HS | 0.5 | Chinese Teacher | 176 Days |  |
| Hale HS | $\begin{aligned} & 1.0 \\ & 1.0 \end{aligned}$ | Magnet Teacher Artist-In-Residence | 176 Days 176 Days |  |
| Kendall-Whittier Elem | Extended Contract | Principal's Secretary | 12 Months | $8 \mathrm{Hrs} / \mathrm{Day}$ |
| Mayo Elem | Extended Contract Extended Contract Extended Contract Special Accom. Special Accom. 3.0 | Principal's Secretary will be a 195-day employee Counselor <br> 4.0 Certified Staff upgraded to Lead Teacher Teacher conversion $=1$ teacher/3 para teachers Full-day Pre-K program will be district funded Extended-day TA | $\begin{aligned} & 195 \text { Days } \\ & 195 \text { Days } \\ & 193 \text { Days } \\ & 170 \text { Days } \\ & 170 \text { Days } \\ & 170 \text { Days } \end{aligned}$ | 8 Hrs/Day <br> 8 Hrs/Day <br> 4 Hrs/Day |
| McLain HS | $\begin{aligned} & \hline 1.0 \\ & 4.0 \\ & 1.0 \end{aligned}$ | Assistant Principal (if total site membership is $<500$ ) Tech Lab Consultant Magnet Teacher | $\begin{aligned} & 200 \text { Days } \\ & 176 \text { Days } \\ & 176 \text { Days } \end{aligned}$ |  |
| Memorial HS | 2.0 | Engineering Teacher | 176 Days |  |

## SITE-SPECIFIC SUPPLEMENTAL ALLOCATIONS

| SITE | ALLOCATIONS | POSITION DESCRIPTION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| Monroe | Exchange Extended Contract | Teacher Conversion = 1 teacher/3 para teachers Para Professionals | 170 Days 170 Days | $\begin{array}{\|l\|l} 8 \mathrm{Hrs} / \mathrm{Day} \\ 8 \mathrm{Hrs} / \mathrm{Day} \end{array}$ |
| Skelly | $\begin{aligned} & \hline 1.0 \\ & 1.0 \end{aligned}$ | Additional Principal (in lieu of 2nd Assistant Principal) Additional Principal's Secretary | $\begin{aligned} & 210 \text { Days } \\ & 190 \text { Days } \end{aligned}$ | 8 Hrs/Day |
| Thoreau | Exchange <br> Extended Contract <br> 2.0 <br> 4.0 | ```Teacher Conversion = 1 teacher/3 para teachers Para Professionals Foreign Language Immersion Teacher Certified Staff upgraded to Lead Teacher``` | 170 Days 170 Days 176 Days 193 Days | $8 \text { Hrs/Day }$ $8 \text { Hrs/Day }$ |
| Rogers Jr. High | 3.0 | Foreign Language/MYP Teacher | 176 Days |  |
| Webster | $\begin{aligned} & 1.0 \\ & 3.0 \end{aligned}$ | Agriculture Teacher Magnet Teacher | $\begin{aligned} & 176 \text { Days } \\ & 176 \text { Days } \end{aligned}$ |  |
| Zarrow | 8.5 | Para Teacher | 170 Days | 7 Hrs/Day |

$2.1(1)$<br>T U L S A<br>PUBLIC SCHOOLS

## ADMINISTRATIVE AND CLERICAL ALLOCATIONS



TRADITIONAL ELEMENTARY SCHOOL STAFFING

| POSITION | MEMBERSHIP | ALLOCATIONS | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| Principal |  | 1.0 | 210 days |  |
| Principal's Secretary |  | 1.0 | 185 days | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Assistant Principal | $\begin{aligned} & \text { 600-999 } \\ & 1000+ \end{aligned}$ | $\begin{aligned} & 1.0 \\ & 2.0 \end{aligned}$ | 190 days 190 days |  |
| Counselor | $\begin{aligned} & 1-599 \\ & 600-999 \\ & 1000+ \end{aligned}$ | $\begin{array}{\|l\|l} \hline 1.0 \\ 1.5 \\ 2.0 \end{array}$ | 176 days <br> 176 days <br> 176 days |  |
| Librarian |  | 1.0 | 176 days |  |
| Library TA | $\begin{aligned} & <250 \\ & >250 \\ & >1000 \end{aligned}$ | $\begin{array}{\|l\|l} 0.5 \\ 1.0 \\ 2.0 \end{array}$ | 170 days <br> 170 days <br> 170 days | $3 \mathrm{Hrs} / \mathrm{day}$ $6 \mathrm{Hrs} / \mathrm{day}$ $6 \mathrm{Hrs} / \mathrm{day}$ |
| Nurse - Nurses staff an allocation pool and rotate between the schools with Health Assistants |  | 0.1 | 176 days |  |
| Health Assistant | $\begin{aligned} & 1-999 \\ & 1000+ \end{aligned}$ | $\begin{aligned} & 1.0 \\ & 2.0 \end{aligned}$ | 181 days 181 days | $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day |
| Clerk | $\begin{array}{\|l} <400 \\ 400-499 \\ 500-599 \\ 600-699 \\ 700-799 \\ 800-899 \\ 900-999 \\ 1000-1099 \\ 1100-1199 \end{array}$ | 0.5 1.0 1.5 2.0 2.5 3.0 3.5 4.0 4.5 | 181 days 181 days 181 days 181 days 181 days 181 days 181 days 181 days 181 days | 4 Hrs/day <br> $8 \mathrm{Hrs} /$ day <br> $8 \mathrm{Hrs} /$ day <br> $8 \mathrm{Hrs} / \mathrm{day}$ <br> $8 \mathrm{Hrs} / \mathrm{day}$ <br> $8 \mathrm{Hrs} / \mathrm{day}$ <br> $8 \mathrm{Hrs} /$ day <br> $8 \mathrm{Hrs} / \mathrm{day}$ <br> $8 \mathrm{Hrs} / \mathrm{day}$ |

SITE-SHARED ALLOCATIONS
(in lieu of traditional staffing guidelines)

| SITES | ALLOCATIONS | POSITION DESCRIPTION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| ECDC- Bunch/ECDC- Reed/ECDC - Porter | $\begin{aligned} & 1.5 \\ & 1.5 \\ & 1.0 \end{aligned}$ | Counselor <br> Librarian <br> Enrichment Teacher | $\begin{array}{\|l\|} \hline 176 \text { Days } \\ 176 \text { Days } \\ 176 \text { Days } \end{array}$ |  |
| Monroe/Dual Immersion | $\begin{aligned} & 1.0 \\ & 1.0 \\ & 1.0 \\ & 1.0 \\ & 1.5 \end{aligned}$ | Counselor <br> Librarian <br> Health Clerk <br> Library TA <br> Enrichment Teacher | 181 Days 181 Days 181 Days 173 Days 176 Days | $8 \mathrm{Hrs} /$ day $6 \mathrm{Hrs} / \mathrm{day}$ |

CONTINUOUS LEARNING CENTER STAFFING

| POSITION | MEMBERSHIP | ALLOCATIONS | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| Principal |  | 1.0 | 12 month |  |
| Principal's Secretary* |  | 1.0 | 205 days | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Assistant Principal | $\begin{array}{\|l\|l} 600-999 \\ 1000+ \end{array}$ | $\begin{aligned} & 1.0 \\ & 2.0 \end{aligned}$ | 210 days <br> 210 days |  |
| Counselor | $\begin{array}{\|l\|} \hline 1-599 \\ 600-999 \\ 1000+ \\ \hline \end{array}$ | $\begin{aligned} & \hline 1.0 \\ & 1.5 \\ & 2.0 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 176 \text { days } \\ & 176 \text { days } \\ & 176 \text { days } \\ & \hline \end{aligned}$ |  |
| Librarian |  | 1.0 | 176 days |  |
| Library TA | $\begin{aligned} & <250 \\ & >250 \\ & >1000 \end{aligned}$ | $\begin{array}{l\|} \hline 0.5 \\ 1.0 \\ 2.0 \\ \hline \end{array}$ | $\begin{aligned} & 170 \text { days } \\ & 170 \text { days } \\ & 170 \text { days } \end{aligned}$ | 3 Hrs/day 6 Hrs/day 6 Hrs/day |
| Nurse - Nurses staff an allocation pool and rotate between the schools with Health Assistants |  | 0.1 | 176 days |  |
| Health Assistant* | $\begin{aligned} & 1-999 \\ & 1000+ \end{aligned}$ | $\begin{aligned} & \hline 1.0 \\ & 1.0 \\ & 1.0 \\ & \hline \end{aligned}$ | $\begin{array}{\|l\|} \hline 205 \text { days } \\ 205 \text { days } \\ 181 \text { days } \\ \hline \end{array}$ | $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} / \mathrm{day}$ $8 \mathrm{Hrs} /$ day |
| Clerk | $\begin{array}{\|l} <400 \\ 400-499 \\ 500-599 \\ 600-699 \\ 700-799 \\ 800-899 \\ 900-999 \\ 1000-1099 \\ 1100-1199 \end{array}$ | $\begin{aligned} & 0.5 \\ & 1.0 \\ & 1.5 \\ & 2.0 \\ & 2.5 \\ & 3.0 \\ & 3.5 \\ & 4.0 \\ & 4.5 \end{aligned}$ | 181 days 181 days 181 days 181 days 181 days 181 days 181 days 181 days 181 days | 4 Hrs/day $8 \mathrm{Hrs} / \mathrm{day}$ $8 \mathrm{Hrs} / \mathrm{day}$ $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day |

[^0]MIDDLE SCHOOL, JUNIOR HIGH SCHOOL AND ACADEMY STAFFING
(6th-8th Campus) (7th Grade Academy) (7th-8th Campus)

| POSITION | MEMBERSHIP | ALLOCATIONS | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| Principal |  | 1.0 | 12 month |  |
| Principal's Secretary |  | 1.0 | 12 month | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Assistant Principal | $\begin{array}{\|l\|} \hline 1-849 \\ 850+ \end{array}$ | $\begin{aligned} & 1.0 \\ & 2.0 \end{aligned}$ | $\begin{aligned} & 190 \text { days } \\ & 190 \text { days } \end{aligned}$ |  |
| Counselor | $\begin{aligned} & 1-299 \\ & 300-599 \\ & 600+ \end{aligned}$ | $\begin{aligned} & \hline 1.0 \\ & 2.0 \\ & 3.0 \end{aligned}$ | $\begin{aligned} & 181 \text { days } \\ & 181 \text { days } \\ & 181 \text { days } \end{aligned}$ |  |
| Librarian |  | 1.0 | 181 days |  |
| Library TA |  | 1.0 | 173 days | $6 \mathrm{Hrs} / \mathrm{day}$ |
| Nurse <br> Nurses staff an allocation pool and rotate between the schools. |  | 0.1 | 176 days |  |
| Health Assistant (on campuses w/out full time nurses) | $\begin{array}{\|l\|l\|} \hline 1-999 \\ 1000+ \end{array}$ | $\begin{aligned} & \hline 1.0 \\ & 2.0 \end{aligned}$ | 181 days 181 days | $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} / \mathrm{day}$ |
| TA or Office Clerk |  | 1.0 | 170 days | $7 \mathrm{Hrs} / \mathrm{day}$ |
| Registrar |  | 1.0 | 195 days | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Clerk | $600-699$ $700-799$ $800-899$ $900-999$ $1000-1099$ $1100-1199$ | $\begin{aligned} & \hline 1.0 \\ & 1.5 \\ & 2.0 \\ & 2.5 \\ & 3.0 \\ & 3.5 \end{aligned}$ | $\begin{aligned} & 195 \text { days } \\ & 195 \text { days } \\ & 195 \text { days } \\ & 195 \text { days } \\ & 195 \text { days } \\ & 195 \text { days } \end{aligned}$ | $8 \mathrm{Hrs} / \mathrm{day}$ <br> $8 \mathrm{Hrs} / \mathrm{day}$ <br> $8 \mathrm{Hrs} / \mathrm{day}$ <br> $8 \mathrm{Hrs} / \mathrm{day}$ <br> $8 \mathrm{Hrs} /$ day <br> $8 \mathrm{Hrs} /$ day |

Note: Academy staffing pending board approval

HIGH SCHOOL STAFFING
(9th-12th Campus)

| POSITION | MEMBERSHIP | ALLOCATION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| Principal |  | 1.0 | 12 month |  |
| Principal's Secretary |  | 1.0 | 12 month | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Assistant Principal | $\begin{aligned} & \hline 1-1399 \\ & 1400+ \end{aligned}$ | $\begin{aligned} & 2.0 \\ & 3.0 \end{aligned}$ | 200 days 200 days |  |
| Counselor/Dean | $\begin{aligned} & 1-999 \\ & 1000-1199 \\ & 1200+ \end{aligned}$ | $\begin{array}{\|l} 4.0 \\ 5.0 \\ 6.0 \end{array}$ | 186 days 186 days 186 days |  |
| Librarian |  | 1.0 | 186 days |  |
| Library TA |  | 1.0 | 173 days | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Nurse |  | 1.0 | 176 days |  |
| TA or Office Clerk |  | 2.0 | 170 days | $7 \mathrm{Hrs} / \mathrm{day}$ |
| Registrar |  | 1.0 | 12 month | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Clerk |  | 1.0 | 12 month | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Clerk | $\begin{array}{\|l\|} \hline<1000 \\ 1000-1099 \\ 1100-1199 \\ 1200-1299 \\ 1300-1399 \\ 1400-1499 \\ 1500-1599 \end{array}$ | 1.0 2.0 3.0 3.5 4.0 4.5 5.0 5.5 |  | $8 \mathrm{Hrs} / \mathrm{day}$ $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} / \mathrm{day}$ $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} / \mathrm{day}$ |

## HIGH SCHOOL, MIDDLE SCHOOL/JUNIOR HIGH SCHOOL STAFFING

(6th-12th or 7th-12th Grade Campus)
CAMPUS WIDE ALLOCATIONS

| POSITION | MEMBERSHIP | ALLOCATION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| Principal |  | 1.0 (0.5-JHS, $0.5-\mathrm{HS}$ ) | 12 month |  |
| Principal's Secretary |  | 1.0 (0.5-JHS, $0.5-\mathrm{HS}$ ) | 12 month | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Librarian | $\begin{aligned} & 1-1,999 \\ & 2,000+ \end{aligned}$ | $\begin{aligned} & 1.0 \\ & 1.0 \\ & 1.0 \end{aligned}$ | 186 days 186 days 181 days |  |
| Library TA | $\begin{aligned} & 1-1,999 \\ & 2,000+ \end{aligned}$ | $\begin{aligned} & \hline 1.0 \\ & 2.0 \end{aligned}$ | 173 days 173 days | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Nurse |  | 1.0 (0.5-JHS, 0.5-HS) | 176 days |  |
| Health Assistant | 2,000+ | 1.0 | 181 days | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Registrar | 2,000+ | $\begin{aligned} & 1.0 \\ & 1.0 \end{aligned}$ | 12 month 195 days | $8 \mathrm{Hrs} / \mathrm{day}$ <br> $8 \mathrm{Hrs} / \mathrm{day}$ |

## HIGH SCHOOL AND MIDDLE SCHOOL/JUNIOR HIGH SCHOOL STAFFING

(6th-12th or 7th-12th Grade Campus)
MIDDLE SCHOOL/JUNIOR HIGH
(6th-8th)
(7th-8th)

| POSITION | MEMBERSHIP | ALLOCATION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| Assistant Principal | $\begin{aligned} & 1-599 \\ & 600-849 \\ & 850+ \end{aligned}$ | $\begin{array}{\|l} \hline 1.0 \\ 2.0 \\ 3.0 \end{array}$ | $\begin{aligned} & 190 \text { days } \\ & 190 \text { days } \\ & 190 \text { days } \end{aligned}$ |  |
| Counselor (Jr. High) | $\begin{array}{\|l\|} \hline 1-299 \\ 300-599 \\ 600+ \end{array}$ | $\begin{array}{\|l} \hline 1.0 \\ 2.0 \\ 3.0 \end{array}$ | 181 days 181 days 181 days |  |
| TA or Office Clerk |  | 1.0 | 170 days | $7 \mathrm{Hrs} / \mathrm{day}$ |
| Clerk | $\begin{array}{\|l} 1-599 \\ 600-699 \\ 700-799 \\ 800-899 \\ 900-999 \\ 1000-1099 \\ 1100-1199 \end{array}$ | $\begin{aligned} & 1.0 \\ & 2.0 \\ & 2.5 \\ & 3.0 \\ & 3.5 \\ & 4.0 \\ & 4.5 \end{aligned}$ | $\begin{aligned} & \hline 195 \text { days } \\ & 195 \text { days } \\ & 195 \text { days } \\ & 195 \text { days } \\ & 195 \text { days } \\ & 195 \text { days } \\ & 195 \text { days } \end{aligned}$ | $8 \mathrm{Hrs} /$ day <br> $8 \mathrm{Hrs} / \mathrm{day}$ <br> $8 \mathrm{Hrs} /$ day <br> $8 \mathrm{Hrs} /$ day <br> $8 \mathrm{Hrs} /$ day <br> $8 \mathrm{Hrs} /$ day <br> $8 \mathrm{Hrs} /$ day |

## HIGH SCHOOL AND MIDDLE SCHOOL/JUNIOR HIGH SCHOOL STAFFING

(6th-12th or 7th-12th Grade Campus)
HIGH SCHOOL (9th-12th)

| POSITION | MEMBERSHIP | ALLOCATION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| Assistant Principal | $\begin{aligned} & 1-499 \\ & 500-1399 \\ & 1400+ \end{aligned}$ | $\begin{aligned} & 1.0 \\ & 2.0 \\ & 3.0 \end{aligned}$ | $\begin{aligned} & 200 \text { days } \\ & 200 \text { days } \\ & 200 \text { days } \end{aligned}$ |  |
| Counselor | $\begin{aligned} & 1-999 \\ & 1000-1199 \\ & 1200+ \end{aligned}$ | $\begin{aligned} & 4.0 \\ & 5.0 \\ & 6.0 \end{aligned}$ | 186 days <br> 186 days <br> 186 days |  |
| TA or Office Clerk (7 hrs) | $\begin{aligned} & 1-499 \\ & 500+ \end{aligned}$ | $\begin{aligned} & \hline 1.0 \\ & 2.0 \end{aligned}$ | 170 days <br> 170 days | 7 Hrs/day 7 Hrs/day |
| Clerk |  | 1.0 | 12 month | $8 \mathrm{Hrs} / \mathrm{day}$ |
| Clerk | $\begin{aligned} & 1-499 \\ & 500-999 \\ & 1000-1099 \\ & 1100-1199 \\ & 1200-1299 \\ & 1300-1399 \\ & 1400-1499 \\ & 1500-1599 \end{aligned}$ | $\begin{aligned} & 1.0 \\ & 2.0 \\ & 3.0 \\ & 3.5 \\ & 4.5 \\ & 5.0 \\ & 5.5 \\ & 6.0 \end{aligned}$ | 195 days 195 days 195 days 195 days 195 days 195 days 195 days 195 days | $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} / \mathrm{day}$ $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day |

$2.1(1)$<br>T U L S A<br>PUBLIC SCHOOLS

## STAFFING FOR ALTERNATIVE EDUCATION



## ALTERNATIVE PROGRAMS

- Alternative Education Programs will be staffed with instructional personnel at a ratio of $15 / 1$ based on their enrollment with partial allocations of .5 or more rounded up (this ratio includes staffing for vocational education and fine arts education).
- Special Education allocations for Alternative Education sites will follow the Special Education guidelines (pg. 25-26).

| SITE | ALLOCATIONS | POSITION DESCRIPTION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| PHOENIX RISING | $\begin{aligned} & 0.5 \\ & 0.5 \end{aligned}$ | Counselor Health Assistant | 186 Days <br> 181 Days | 4 Hrs/day |
| PROJECT ACCEPT (10:1, Student/Teacher Ratio) | $\begin{aligned} & 1.0 \\ & 0.5 \\ & 1.0 \\ & 0.5 \\ & 1.5 \\ & 0.5 \\ & 0.5 \end{aligned}$ | Principal <br> Librarian <br> Enrichment Teacher <br> Clerk <br> TA per Teacher Allocation Health Assistant <br> Library TA | 200 Days <br> 183 Days <br> 183 Days <br> 181 Days <br> 170 Days <br> 181 Days <br> 173 Days | $4 \mathrm{Hrs} /$ day <br> $6 \mathrm{Hrs} /$ day <br> 4 Hrs/day <br> $3 \mathrm{Hrs} / \mathrm{day}$ |
| MARGARET HUDSON PROGRAM |  |  |  |  |
| TRAICE ACADEMY | $\begin{aligned} & 1.0 \\ & 1.0 \\ & 1.0 \\ & 1.0 \\ & 1.0 \\ & 0.5 \\ & 2.0^{*} \\ & 1.0 \\ & 3.0 \\ & 1.0 \\ & 5.0 \\ & \hline \end{aligned}$ | Principal <br> Assistant Principal <br> Counselors <br> Secretary <br> Registrar <br> Librarian <br> Supplemental Advisors <br> Chief Leadership Instructor <br> Leadership Instructors <br> Health Assistant <br> Teacher Assistants | 12 Month 200 Days 186 Days 195 Days 195 Days 183 Days 183 Days 193 Days 185 Days 181 Days 170 Days | $8 \mathrm{Hrs} /$ day $8 \mathrm{Hrs} /$ day <br> $8 \mathrm{Hrs} /$ day <br> 6 Hrs/day |

* 2.0 Supplemental Advisors (TRAICE Academy) and 1.0 TA (Tulsa Met - MS) received in exchange for 1.0 Leadership Instructor (TRAICE Academy), 1.0 Attendance Clerk (TRAICE Academy), 1.0 TA (TRAICE Academy) and 1.0 TRAICE Satellite Teacher (Tulsa Met - MS). Conversion from FY12-13, now incorporated into general staffing plan for TRAICE Academy and Tulsa Met - MS.


## ALTERNATIVE PROGRAMS

(CONTINUED)

| SITE | ALLOCATIONS | POSITION DESCRIPTION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| TULSA MET - MIDDLE SCHOOL | $\begin{aligned} & 0.5 \\ & 0.5 \\ & 0.5 \\ & 0.5 \\ & 0.5 \\ & 0.5 \\ & 1.0 \end{aligned}$ | Principal <br> Assistant Principal/Learning Director <br> Counselor <br> Librarian <br> Principal's Secretary <br> Health Assistant <br> Teacher Assistant* | 12 Month 200 Days 186 Days 183 Days 12 Month 181 Days 170 Days | $4 \mathrm{Hrs} / \mathrm{day}$ <br> $4 \mathrm{Hrs} /$ day <br> $6 \mathrm{Hrs} / \mathrm{day}$ |
| TULSA MET - HIGH SCHOOL | $\begin{aligned} & 0.5 \\ & 0.5 \\ & 0.5 \\ & 0.5 \\ & 0.5 \\ & 0.5 \\ & 1.0 \end{aligned}$ | Principal <br> Assistant Principal/Learning Director <br> Counselor <br> Principal's Secretary <br> Librarian <br> Health Assistant <br> Teacher Assistant | 12 Month 200 Days 186 Days 12 Month 183 Days 181 Days 170 Days | 4 Hrs/day <br> 4 Hrs/day <br> $6 \mathrm{Hrs} / \mathrm{day}$ |

Other sites will be allocated as follows:

| SITE | ALLOCATIONS | POSITION DESCRIPTION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| STREET SCHOOL | $\begin{aligned} & 3.0 \\ & 1.0 \\ & 0.5 \end{aligned}$ | Teachers SpEd Teacher M/M Health Assistant | 176 Days <br> 176 Days <br> 181 Days | $4 \mathrm{Hrs} / \mathrm{day}$ |
| TRAICE SATELLITE | $\begin{aligned} & 16.0 \\ & 5.0 \end{aligned}$ | Advisors Teacher Assistants | $\begin{aligned} & 186 \text { Days } \\ & 170 \text { Days } \end{aligned}$ | $7 \mathrm{Hrs} / \mathrm{day}$ |
| TULSA LEARNING ACADEMY | $\begin{aligned} & 1.0 \\ & 1.0 \\ & 1.0 \\ & 1.0 \\ & 4.0 \end{aligned}$ | Principal <br> Counselor <br> Principal's Secretary <br> Virtual HS Systems Coordinator Core Secondary Teachers | 12 Month 12 Month 12 Month 12 Month 186 Days | $8 \mathrm{Hrs} / \mathrm{day}$ |

## SPECIAL FACILITIES PROGRAMS

- 1.0 (12 Month ) Principal allocation will be assigned at Shadow Mountain to oversee all the Special Facilities Programs.
- 1.0 (12 Month - 8 Hrs/day) Principal's Secretary and 1.0 (12 Month - $8 \mathrm{Hrs} /$ day) Registrar will be assigned at Shadow Mountain to assist the Principal with the Special Facilities Programs.

| SITE | ALLOCATIONS | POSITION DESCRIPTION | LENGTH OF CONTRACT | HOURS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| CALM CENTER | 0.5 | SpEd Teacher M/M | 176 Days |  |
| DAVID L. MOSS | $\begin{aligned} & \hline 1.0 \\ & 0.5 \\ & 1.0 \\ & \hline \end{aligned}$ | Teacher <br> Teacher Vocational SpEd Teacher M/M | $\begin{aligned} & \hline 176 \text { Days } \\ & 176 \text { Days } \\ & 176 \text { Days } \\ & \hline \end{aligned}$ |  |
| HILLCREST MEDICAL CENTER - CMC |  |  |  |  |
| HILLCREST MEDICAL CENTER - OSU | $\begin{aligned} & 1.0 \\ & 3.0 \\ & 1.0 \end{aligned}$ | Teacher <br> SpEd Teachers M/M <br> SpEd Paraprofessional M/M | $\begin{aligned} & 176 \text { Days } \\ & 176 \text { Days } \\ & 170 \text { Days } \\ & \hline \end{aligned}$ | $6 \mathrm{Hrs} / \mathrm{day}$ |
| JUVENILE DETENTION CENTER | $\begin{aligned} & 4.0 \\ & 0.5 \\ & 1.0 \\ & \hline \end{aligned}$ | Teachers <br> Teacher Vocational SpEd Teachers | 176 Days 176 Days 176 Days |  |
| SHADOW MOUNTAIN - BEHAVIORAL | $\begin{aligned} & \hline 3.0 \\ & 4.5 \\ & 1.0 \end{aligned}$ | Teachers <br> SpEd Teachers M/M <br> SpEd Paraprofessional ED | $\begin{aligned} & 176 \text { Days } \\ & 176 \text { Days } \\ & 170 \text { Days } \end{aligned}$ | $7 \mathrm{Hrs} / \mathrm{day}$ |
| SHADOW MOUNTAIN - HOPE | $\begin{aligned} & \hline 1.0 \\ & 1.0 \end{aligned}$ | SpEd Teacher M/M <br> SpEd Paraprofessional M/M | $\begin{aligned} & 176 \text { Days } \\ & 170 \text { Days } \end{aligned}$ | $7 \mathrm{Hrs} / \mathrm{day}$ |
| SHADOW MOUNTAIN - RIVERSIDE | $\begin{aligned} & 4.0 \\ & 1.0 \end{aligned}$ | SpEd Teachers <br> SpEd Paraprofessional ED | $\begin{aligned} & 176 \text { Days } \\ & 170 \text { Days } \end{aligned}$ | $7 \mathrm{Hrs} / \mathrm{day}$ |
| PARKSIDE | $\begin{aligned} & \hline 3.0 \\ & 1.5 \end{aligned}$ | Teachers SpEd Teacher M/M | $\begin{aligned} & 176 \text { Days } \\ & 176 \text { Days } \end{aligned}$ |  |

$2.1(1) \mathrm{J} / \mathrm{J}$<br>T U L S A<br>PUBLIC SCHOOLS

## STAFFING FOR SPECIAL EDUCATION



## SPECIAL EDUCATION STAFFING GUIDELINES

- Allocations will be assigned based on the needs of the students as determined by the IEP process.
- Allocations may be adjusted throughout the year to comply with state requirements and weighted caseload calculations.
- Special Education Allocations that remain vacant for 60 days may be reallocated.
- School Psychologists will be assigned to serve, on average, 3 sites.
- School Psychometrist will be assigned to serve, on average, 3 sites.
- Speech Pathologists serving more than one site will be at capacity with a weighted caseload of 0.90.

| CERTIFIED POSITIONS | RATIO <br> (FTE/STUDENTS) | DISTRICT TOTAL | LENGTH OF CONTRACT | HRS/DAY |
| :--- | ---: | ---: | ---: | ---: |
| Social Workers |  | 18.0 | 190 Days |  |
| Lead School Psychologist |  | 1.0 | 193 Days |  |
| School Psychologist/Psychometrist |  | 31.0 | 176 Days |  |
| Lead Speech Pathologist |  | 1.0 | 193 Days |  |
| Speech Pathologist | $1.0: 50$ |  | 176 Days |  |
| Lead Occupational Therapist/Sensory Specialist |  |  | 1.0 | 200 Days |
| Occupational Therapist | $1.0: 90$ |  | 190 Days |  |
| Certified Occupational Therapy Assistant | $1.0: 100$ |  | 190 Days |  |
| Physical Therapist | $1.0: 130$ |  | 190 Days |  |
| Physical Therapy Assistant | $2.0: 130$ |  | 190 Days |  |


| SUPPORT POSITIONS | RATIO <br> (CERT FTE/SUPT FTE) | DISTRICT TOTAL | LENGTH OF CONTRACT | HRS/DAY |
| :---: | :---: | :---: | :---: | :---: |
| MM | <2.0/1.0 |  | 170 Days | 6 hrs |
| ED | 1.0/2.0 |  | 170 Days | 7 hrs |
| MD | 1.0/3.0 |  | 170 Days | 7 hrs |
| Autism | 1.0/3.0 |  | 170 Days | 7 hrs |
| HI (Elem) | 1.0/1.0 |  | 170 Days | 7 hrs |
| HI - Interpreters (Secondary) |  | 15.0 | 170 Days | 7 hrs |
| Braillists |  | 2.0 | 170 Days | 7 hrs |

## STAFFING FOR BEFORE AND AFTER SCHOOL PROGRAMS



## BEFORE AND AFTER SCHOOL CARE PROGRAM STAFFING GUIDELINES

1 Coordinator<br>1 Team Leader<br>1 Account Specialist<br>1 Clerk

## 1 Site Supervisor per school

Site Assistant Staffing:
1:20-Kindergarten through 6th grade
1:18 - Pre-k through 6th grade (mixed age group)
1:15-Pre k

## Traditional Before and After Care Programs

Sites will operate from 7:00 a.m. until school starts and from the end of the school day until 6:00 p.m. Hours of operation may change based on the needs of each site.

- There will be one (1) site supervisor per site and one (1) site assistant for every 20 children. Sites that are licensed as a part-day program or child care center will maintain a 1:18 ratio, when there are 4 year-olds enrolled in the program.
- The site supervisor will work 30 hours per week ( 6 hours per day to include time for paperwork and planning.)
- Site assistants will work from 1-5 hours per day.


## Full Day Program

Sites that offer a half-day program for children enrolled in pre-k will operate from 7:00 a.m. - 6:00 p.m. Traditional services will be provided before and after school for children in kindergarten - 6th grade

- There will be one (1) site supervisor per site. One (1) site assistant for every fifteen (15) children for pre-k and one (1) site assistant for every 20 children for the older group. When groups are combined, a 1:18 ratio will be maintained.
- The site supervisor will work 40 hours per week to help cover the hours of operation from 7:00 a.m. - 6:00 p.m.
- Site assistants will work from 2-8 hours per day.

Note: For programs that will be open on days when school is out of session, the staff will work longer hours to ensure that proper ratios are maintained throughout the day.

$2.1(1)$ JJx<br>T U L S A<br>PUBLIC SCHOOLS

## OPERATIONS STAFFING



## CHILD NUTRITION STAFFING GUIDELINES

School cafeteria staffing is based upon a plan that recognizes different factors, such as revenue, number of meals served and the type of operation. The foundation of the plan is meals per labor hour. The actual number of reimbursable meals and local income are calculated into equivalent meals and divided by the number of labor hours, which produces meals per labor hour. The meals per labor hour are reviewed monthly and compared to targeted meals per labor hour. Targeted meals per labor are based on past performance, menu production and continuous improvement. Targets are evaluated yearly.

## Formula for Meals per Labor Hour

Reimbursable Meals (lunches + Breakfast/2 + Snack/4) + A la Carte Sales/by 2.7 = M.P.L.H.
A la Carte is the cash brought in from the sale of items at snack bars or additional items added to a reimbursable meal. Example: Chicken baskets, pizza slices, candy, chips and beverages.

The minimum targeted meals per labor hour for the 2013/2014 school year are as follows:
Elementary - 18
Secondary - 14

## CUSTODIAL STAFFING

Custodial Staffing will be calculated according to the formula below:

| 1. Teacher/Staff Factor: $\frac{\text { number of teachers }}{8}=$ |  |
| :--- | :--- |
| 2. Student Factor: | $\frac{\text { number of students }}{250}=$ |
| 3. Room Factor: | $\frac{\text { number of rooms }}{11}=$ |
| 4. Area Factor: | $\frac{\text { total area of buildings }}{15,000}=$ |

## UNIT EQUIVALENCIES*

CLASSIFICATION 1 HOUR 8 HOURS

| Custodian | .125 | 1.00 |
| :--- | :---: | :---: |
| Assistant Head Custodian | .159 | 1.27 |
| Head Custodian | .175 | 1.40 |

## FOR STANDARD SCHOOL FACILITIES

1. Teacher Factor
2. Student Factor
3. Room Factor
4. Area Factor

Total number of instructional units allocated. Does not include TA's, Para's or other part time staff The official student count as of the 5th day of school at the beginning of each school year.
In computing room equivalencies, the following factors are added to determine total rooms:
A. Number of classrooms including portable classrooms
B. Number of offices (very small offices and small offices/work areas in "open schools" are combined.
C. Number of large public restrooms.
D. Square feet for large rooms and storage area divided by 800 square feet.
E. Square feet for gym, cafeteria and library divided by 1000 square feet.

Building area reflects total enclosed space; that is, outside wall to outside wall, including hallways, covered walkways and enclosed "outside" space.

## FOR ATHLETIC FACILITIES

1. Staff Factor

Total number of full-time staff assigned to the athletic facility. Does not include; TA's, Para's or other part time staff.
2. Student Factor
3. Room Factor
4. Area Factor

The average number of students attending class on a regular bases in the athletic facility.
In computing room equivalencies, the following factors are added to determine total rooms
A. Number of offices (very small offices are combined).
B. Number of shower rooms, dressing rooms and locker rooms.
C. Number of large public restrooms.
D. Square feet for large rooms and storage area divided by 800 square feet.
E. Square feet for gym divided by 1000 square feet.

Building area reflects total enclosed space; that is, outside wall to outside wall, including hallways, covered walkways and enclosed "outside" space.
*The number of units allocated to schools is shown without any specific mention of classifications. Based upon the allocated units the composition of the custodial staff will be established to meet the unique requirements of the building. Following are the custodial allocations in unit equivalencies.

## SECURITY STAFFING GUIDELINES

The District's Campus Police Office is responsible for providing and overseeing security throughout the District. The District employs police officers and security officers to meet the needs of the District. The District has contracts with outside private security companies to supplement the security services on an as needed basis. The Police Chief will be responsible for assigning police and security officers to school sites based on needs assessments which include but are not limited to geographic location, student population, demographics, crime rates in the area and administrative input.


[^0]:    * If CLC site does not offer intersession then the Principal's Secretary is on a 185 day contract and Health Assistant is on a 181 day contract.

