District School Board of Pasco County Evaluation System

Section I. System Components Referenced both by the Memorandum of Understanding (MOU) and Florida Statutes

1. Core Effective Practices

- a. The purpose of the redeveloped evaluation system is to increase student-learning growth by improving the quality of instructional practices. The adoption of the state approved Marzano Causal Teacher Evaluation Model (MCTEM) will achieve this goal.
- b. In order to accomplish this purpose, the MCTEM includes observation instruments to connect specific practices to research and evidence of student learning.
- c. The MCTEM establishes a clear connection to each of the six Florida Educator Accomplished Practices. These connections are referenced in the state provided crosswalk (Addendum B). The District will refine and/or revise during the next four years, as understanding of the research base for MCTEM becomes known.
- d. The list of related research to support the MCTEM is found in the document entitled Research Base and Validation Studies on the Marzano Evaluation Model, April 2011 (Addendum A).
- e. The District will contract with an accomplished educational consulting group to provide training and support, and to ensure inter-rater reliability.

2. Student Performance Measures

Table 1.

a. The District School Board of Pasco County (DSBPC) Student *Performance* portion of the Teacher Evaluation Model will be implemented using the assessments indicated in Table 1for 2014-2015 and for students assigned to the teacher's roster.

Student Performance Assessment Measures SY 2014-2015

Elementary Schools	Middle Schools	High Schools
Teaching Strategies Gold	FSA VAM	FSA VAM
(PK)	FSA R VAM (Roster-based)	Algebra 1 VAM Grade
IRLA (Grades K-2)	FCAT Science (Grade 8)	9
FSA Reading & Math (Grade	Algebra 1 VAM, Grade 8	EOCs
3)	Civics EOC (Grade 7)	College Readiness
FSA VAM 4-5	Principal Approved EOC	AP, IB, AICE
FCAT Science (Grade 5)	(Other Courses)	

b. For the VAM and college readiness measures, the percentage of students assigned to the teacher will be calculated (meeting the defined measure or not). Table 2 outlines the classification to be used based on this rating. In order to calculate the three-year average, the district will average the student performance rating for the previous two years with the current year to produce the three-year average for the current school year's student performance measure.

Table 2.

DSBPC Student Performance Classification SY2014-2015

Rating	Percentage of Students Meeting Defined Criteria
Highly Effective	75-100%
Effective	40-74%
Needs Improvement	20-39%
Unsatisfactory	0-19%

c. Elementary Schools

Pre-K teachers will receive a student growth measure based on the Teaching Strategies Gold, which measures five domains: Language/Literacy, Approaches to Learning, Social Emotional Development, General Cognition, and Physical Health. Growth will be determined based on the comparison from Test 1 to Test 3 where students meet the development range identified by Teaching Strategies Gold. The percentage of students meeting a growth determinant will be calculated for the teacher and the teacher's rating will be based on Table 1.

Primary Teachers (K-2) will be measured by the reading growth of students on the IRLA (grades K-2). Teachers of students in grade 3 will be measured by the reading and mathematics performance of students on the Florida Standards Assessment (FSA). For IRLA, the growth will be based on the percentage of students showing 10 months of growth within the school year.

Primary Teachers of students with disabilities pursuing Access Points will be measured based on student growth on the ABLLS or Brigance (as appropriate for the student).

In grades 4 and 5, the percentage of students meeting or exceeding their expected level of performance on the FSA ELA and/or Mathematics calculated by AIR for the Florida Department of Education (FLDOE) will be used. Teachers of students in grade 5 will also have student performance on the FCAT Science included. For teachers of students with disabilities who are assessed with the FAA, the growth will be used to calculate the student growth measure where Level 4-9 will result in a gain or an increase in achievement level yields a gain.

For positions that work with the entire student body, a school-wide score will be applied based on the FCAT VAM data. These positions may include the ICT Coach, Art, guidance counselor,

behavior specialist, nurse, social worker, psychologist, etc. Where there are multiple teachers serving the school, the FCAT VAM will be applied for the students assigned to the teacher.

d. Middle School

In grades 6-8, the percentage of students meeting or exceeding their expected level of performance on the FSA ELA and/or Mathematics calculated by AIR for the Florida Department of Education (FLDOE) will be used. Teachers of Reading and Language Arts will be based on the FSA ELA VAM. Teachers of middle school mathematics courses will be based on the FSA Mathematics VAM. Teachers of Algebra 1 will be based on the Algebra 1 EOC VAM (Grade 8). Teachers of Civics will be based on the Civics EOC VAM (Grade 7). Non FSA Teachers will be based on the FSA ELA VAM for students assigned to the teacher. For teachers of students with disabilities who are assessed with the FAA, the growth will be used to calculate the student growth measure where Level 4-9 will result in a gain or an increase in achievement level yields a gain. Teachers of students in grade 8 will also have student performance on the FCAT Science included.

For positions that work with the entire student body, a school-wide score will be applied based on the FSA VAM data. These positions may include the ICT Coach, Art, guidance counselor, behavior specialist, nurse, social worker, psychologist, etc. Where there are multiple teachers serving the school, the FSA ELA VAM will be applied for the students assigned to the teacher.

e. High School

In grades 9-10, the percentage of students meeting or exceeding their expected level of performance on the FSA ELA and/or Mathematics and /or Algebra 1 (grade 9) calculated by AIR for the Florida Department of Education (FLDOE) will be used where appropriate. Teachers of Grade 9, 10, or 11 Reading and Language Arts will be based on the FSA ELA VAM. Teachers of Algebra 1 will be based on the Algebra 1 EOC VAM. Non FCAT Teachers of grade 9, 10, and 11 students will be based on the FSA ELA VAM for students assigned to the teacher. Teachers of students in courses for which a state EOC is administered (Algebra 1 without VAM, Geometry, Biology, or US History) will have student growth scores based on the percentage of students scoring proficient on these exams. Teachers of students in courses with an Advanced Placement (AP) exam, International Baccalaureate (IB) exam or Cambridge AICE exam will have a student growth score measure based on the percentage of student scores. For teachers of students with disabilities who are assessed with the FAA, the growth will be used to calculate the student growth measure where Level 4-9 will result in a gain or an increase in achievement level yields a gain.

For positions that work with the entire student body, a school-wide score will be applied based on the FSA VAM data. These positions may include the ICT Coach, Art, guidance counselor, behavior specialist, nurse, social worker, psychologist, etc. Where there are multiple teachers serving the school, the FSA VAM will be applied for the students assigned to the teacher.

Teachers of grade 12 will be measured using a calculation of students assigned to them meeting College Readiness (See Table 3). Alternative: Students will be determined to meet the growth measure if they have met the expected score based on the regression formula for their FCAT 2.0 Reading score.

Table 3.

College Readiness Cut Scores

	SA	ΑT		ACT			PERT		Å	Accuplacer	
College eady 6A-	R	Μ	R	E	M	R	W	Μ	R	W	М
.0.0315	440	440	19	17	19	106	103	114	83	83	72

Teachers of students with disabilities for whom the identified tests are not appropriate will be assessed using the IEP goals.

For teachers of students who take a semester of Reading for College Success and /or Intensive Reading in Grade 12, the FCAT Retake will be used based on the criteria in Table 4.

FCAT Reading Retake Rubric

Rating	Percentage of Students Meeting Defined Criteria
Highly Effective	5 percentage points more than district average
Effective	District Average
Needs Improvement	5 percentage points lower than district average
Unsatisfactory	10 percentage points lower than district average

f. District Decisions

- a. Evaluation Criteria
 - i. Classroom Teachers Where less than three (3) years of data are available, the District will use data that is available for the 50% student growth portion of the teacher evaluation.
- b. Pasco will develop/implement a school board policy that includes the selection, development, administration, and scoring of local assessments.

3. Evaluation Rating Criteria

- a. The District will use the state identified rating labels of "unsatisfactory," "developing/needs improvement," "effective," and "highly effective."
- b. The District's adoption of the state approved MCTEM incorporates rubrics, weighting scales, and a scoring system to define and decide an employee's final evaluation rating.
- c. For 2014-2015, the process of assigning the final evaluation rating will include data collection on the elements of Domain 1 of the MCTEM through observations and conferencing. The final rating will be assigned by a school administrator and will be based on a teacher's status score (50%) and the teacher's student growth calculation (50%). For the 2014-2015, the District will utilize an additive model to incorporate Deliberate Practice into a teacher's final evaluation score. The Deliberate Practice component represents additional points that will be added to a teacher's Status Score to comprise the Instructional Practice Score prior to it being averaged with the Student Performance Measure Score for the final summative evaluation score. The Deliberate Practice score is generated through administrative observation of one (1) Domain 1 element that the teacher and observing administrator select as a targeted element of instructional practice focus.

d. Evaluation Rating Tables:

Highly Effective	Effective	Developing/ Needs Improvement	Unsatisfactory
3.5 – 4.8	2.5 - 3.49	1.50 - 2.49	<1.5
ase Complete for Stud	ent Data:		
Highly Effective	Effective	Developing/ Needs Improvement	Unsatisfactory
		4	-
3.5 – 4.0	2.5 - 3.49	1.50 - 2.49	<1.5
3.5 — 4.0 ase Complete for Delib Highly Effective		Developing/ Needs	<1.5 Unsatisfactory
ase Complete for Delib	perate Practice:		
ase Complete for Delib Highly Effective 4.0	perate Practice: Effective 3.0	Developing/ Needs Improvement	Unsatisfactory
ase Complete for Delib Highly Effective	perate Practice: Effective 3.0	Developing/ Needs Improvement	Unsatisfactory

Section II. System Components Referenced only by the MOU

4. Teacher and Principal Involvement

a. The District established a Race to the Top steering committee to oversee the implementation of each project associated with the grant. This committee is comprised

of district and school based administrators, teachers as well as union representatives. The District also established an evaluation subcommittee comprised of district based administrators, including representatives from the offices Human Resources, Employee Relations, Professional Development, Teaching and Learning, Student Support Services and Information Services. A diverse cross section of this subcommittee attended the technical assistance meetings conducted by the state.

- b. The Race to the Top steering committee and the evaluation subcommittee will continue to meet to monitor grant implementation and make recommendations for future implementation.
- c. The memorandum of understanding signed by the District and union is attached (Addendum B).

5. Multiple Evaluations for First Year Teachers

- a. First year teachers to the District will be formally observed/evaluated a minimum of two (2) times each school year. Formative student performance data will be reviewed throughout the school year, and summative performance data (e.g. FCAT) will be reviewed when it is made available each year.
- b. The types of student performance data will include formative and summative measures (e.g. standardized assessments, attendance and course grades, student behavior strategies, curriculum based assessments, screening and diagnostic assessments, and benchmark assessments).
- c. Observations and data reviews are conducted by school administrators.
- d. The focus of the feedback for a newly hired teacher will be specific to improvements and level of progress toward effective instructional practice. Feedback will be provided during pre- and post-observation conferences and during data reviews.
- e. The same observation instrument and rating system will be utilized for all instructional personnel.

6. Additional Metric Evaluation Element

- a. The District will incorporate deliberate practice as an additional metric.
- b. This additional metric will be applied to all teachers for the 2014-2015 school year.
- c. The deliberate practice score will be multiplied by 20% and then added to the teacher's status score to make-up the 50% instructional practice component.

7. Milestone Career Event

Because the District will be implementing a multi-metric evaluation for all teachers identification of individual milestone career events is not required.

Section III. System Components Referenced by Florida Statutes

8. Annual Evaluation

- a. All teachers, other than teachers new to the District, will be observed formally one (1) time during the 2014-2015 school year. Formative student performance data will be reviewed throughout the school year, and summative performance data (e.g. FSA, DEA, FCAT) will be reviewed when it is made available each year. Additionally, the District will introduce informal observations during the 2014-2015 school year. Informal observations will be unannounced observations that will generally last between 10 15 minutes each. Results from informal observations will be recorded and feedback will be provided to teachers for the purpose of growth in instructional practice.
- b. The types of student performance data will include formative and summative measures (e.g. standardized assessments, attendance and course grades, student behavior strategies, curriculum based assessments, screening and diagnostic assessments, and benchmark assessments).
- c. Observations and data reviews are conducted by trained school administrators.
- d. The focus of feedback for all teachers will be specific to improvements and level of progress toward effective instructional practice. Feedback will be provided during pre and post observation conferences and during data reviews.
- e. The same observation instrument and rating system will be utilized for all instructional personnel.

9. Improvement Plans

- a. Data from the teacher evaluation system will be analyzed at the district and school level to support improvement planning.
- b. Data on instructional practices from the teacher evaluation system will be collected annually and combined with student achievement data to inform school and district improvement plans and teachers' individual professional development plans, which will, in turn, inform the deliberate practice component of the teacher evaluation system.

10. Continuous Professional Improvement

- a. Data on instructional practices collected during conferencing and observations will be provided through verbal and/or written feedback to the teacher throughout the school year. This feedback will be used by administrators and teachers for individual improvement planning.
- b. During the 2014-2015 school year, data collected on individual teacher instructional practices in Domain 1 will be baseline data to inform individual professional development planning for the 2014-2015 school year. This process will be continued in future years as the deliberate practice component.

11. Teaching Fields Requiring Special Procedures

a. The District has not identified teaching fields requiring special procedures.

12. Evaluator Training

- a. The District will contract with an accomplished educational consulting group to develop training in the proper use of assessment criteria and procedures for all personnel with appraisal responsibilities. This training will be delivered to all school-based administrators during the 2014-15 school year.
- b. The Office for Professional Development will conduct quality assurance reviews annually to monitor evaluator performance and ensure consistency of results. Training needs will be addressed through monthly administrator meetings.

13. Process of Informing Teachers About the Evaluation Process

- a. The District will develop training modules specific to the MCTEM to be utilized by each administrator as part of the annual professional development process.
- b. Newly hired teachers will participate in the teacher evaluation system training modules used annually at each school.

14. Parent Input

- a. Multiple opportunities for parents to provide input into employee performance evaluations may include:
 - a. School/district surveys
 - b. Conferences
 - c. Phone calls
 - d. Electronic communications
 - e. School Advisory Councils
 - f. Parent organizations and clubs

15. Annual Review by the District

- a. The District's Evaluation Steering Committee will annually review the new teacher evaluation system, as well as the results of the annual evaluations, for compliance with applicable statutes and to evaluate the effectiveness of the system itself in improving instruction and student learning.
- b. At the end of 2014-2015 school year, in order to support improvements in instruction and student learning, the Office for Professional Development will analyze the distribution of the ratings of teacher effectiveness and the student performance data at each school site.

16. Peer Review Option

a. The District will not utilize peer assistance as part of the teacher evaluation system.

17. Evaluation by Supervisor

a. The administrator responsible for supervising the employee will evaluate the employee's performance.

18. Input into the Evaluation by Trained Personnel other than the Supervisor

a. Only trained school or district administrators will be responsible for the evaluation of teachers they supervise.

19. Amending Evaluations

a. The District reserves the right, as additional applicable data are received, to amend the evaluation process within the guidelines set forth in Florida statute.

Classroom Teacher's Observation Form

Observation Results for Practice Teacher

Observer: PHILLIP KUPCZYK **Date Started:** Feb 20, 2015 8:13:33 AM

Type: Standard (Informal)

Location: Pasco County Schools **Date Submitted:** Feb 20, 2015 8:18:09 AM

Evaluation:

These results count towards evaluation

Domain 1: Classroom Strategies and Behaviors (v3a)

Domain 1 is based on the Art and Science of Teaching Framework and identifies the 41 elements or instructional categories that happen in the classroom. The 41 instructional categories are organized into 9 Design Questions (DQ) and further grouped into 3 Lesson Segments to define the Observation and Feedback Protocol. Domain 1 of the 2014 Marzano Teacher Evaluation Model is updated for deep implementation of College and Career Readiness Standards containing explicit references to cognitive rigor and cognitive skills. Copyright Robert J. Marzano

Marzano Protocol: Lesson Segment Involving Routine Events

DQ1: Communicating Learning Goals and Feedback

- Providing Rigorous Learning Goals and Performance Scales (Rubrics)
- 2. Tracking Student Progress
- 3. <u>Celebrating Success</u> <u>Student Interview</u>

DQ6: Establishing Rules and Procedures

- 4. Establishing Classroom Routines
- Organizing the Physical Layout of the Classroom Student Interview

Marzano Protocol: Lesson Segment Addressing Content

DQ2: Helping Students Interact with New Knowledge

- 6. Identifying Critical Content
- 7. Organizing Students to Interact with New Content
- 8. Previewing New Content
- 9. Chunking Content into "Digestible Bites"
- 10. Helping Students Process New Content
- 11. Helping Students Elaborate on New Content
- 12. Helping Students Record and Represent Knowledge
- 13. <u>Helping Students Reflect on Learning</u>
 <u>Student Interview</u>

DQ3: Helping Students Practice and Deepen New Knowledge

- 14. Reviewing Content
- 15. Organizing Students to Practice and Deepen Knowledge
- 16. Using Homework
- 17. <u>Helping Students Examine Similarities and Differences</u>
- 18. Helping Students Examine Their Reasoning
- Helping Students Practice Skills, Strategies, and Processes
- 20. <u>Helping Students Revise Knowledge</u>
 <u>Student Interview</u>

DQ4: Helping Students Generate and Test Hypotheses

- 21. Organizing Students for Cognitively Complex Tasks
- 22. Engaging Students in Cognitively Complex Tasks Involving Hypothesis Generation and Testing
- 23. <u>Providing Resources and Guidance for Cognitively</u>
 <u>Complex Tasks</u>

Student Interview

Marzano Protocol: Lesson Segment Enacted on the Spot

DQ5: Engaging Students

- 24. Noticing When Students are Not Engaged
- 25. Using Academic Games
- 26. Managing Response Rates
- 27. Using Physical Movement
- 28. Maintaining a Lively Pace
- 29. Demonstrating Intensity and Enthusiasm
- 30. Using Friendly Controversy
- 31. <u>Providing Opportunities for Students to Talk about Themselves</u>
- 32. Presenting Unusual or Intriguing Information
 Student Interview

DQ7: Recognizing Adherence to Rules and Procedures

- 33. Demonstrating "Withitness"
- 34. <u>Applying Consequences for Lack of Adherence to</u>
 <u>Rules and Procedures</u>
- Acknowledging Adherence to Rules and Procedures
 Student Interview

DQ8: Establishing and Maintaining Effective Relationships with Students

- 36. Understanding Students' Interests and Backgrounds
- 37. <u>Using Verbal and Nonverbal Behaviors that Indicate</u>
 <u>Affection for Students</u>
- Displaying Objectivity and Control Student Interview

DQ9: Communicating High Expectations for All Students

- 39. <u>Demonstrating Value and Respect for Low Expectancy Students</u>
- 40. Asking Questions of Low Expectancy Students
- 41. Probing Incorrect Answers with Low Expectancy
 Students

Student Interview

Marzano Protocol: Lesson Segment Involving Routine Events

DQ1: Communicating Learning Goals and Feedback

Providing Rigorous Learning Goals and Performance Scales (Rubrics)

Focus Statement: The teacher provides rigorous learning goals and/or targets, both of which are embedded in	n a performance scale that includes application of knowledge.
Desired Effect: Students understand the learning goal and what the scale means.	
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
Teacher has a learning goal and/or target posted for student reference	Students can explain the learning goal or target for the lesson
The learning goal or target clearly identifies knowledge or processes aligned to the rigor of required standards	Students can explain how their current activities relate to the learning goal or target
Teacher makes reference to the learning goal or target throughout the lesson	Students can explain the levels of performance, from simple to complex, in the scale
☐ Teacher has a scale that builds a progression of knowledge from simple to complex	Student artifacts demonstrate students know the learning goal or target
Teacher relates classroom activities to the scale throughout the lesson	Student artifacts demonstrate students can identify a progression of knowledge
Teacher has goals or targets at the appropriate level of rigor	
Performance scales include application of knowledge	
Resources:	
Scale Reflection Questions	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Tracking Student Progress	
Focus Statement: The teacher facilitates tracking of student progress on one or more learning goals and/or ta	rgets using a formative approach to assessment.
Desired Effect: Students understand their current status on the scale and can articulate their progress toward	the learning goal.
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
•	•
Teacher helps students track their individual progress on the learning goal or target	Students can describe their status relative to the learning goal using the scale or rubric
 Teacher uses formal and informal means to assign scores to students on the scale or rubric depicting student status on the learning goal 	Students systematically update their status on the learning goal
 Teacher uses formative data to chart progress of individual and entire class progress on the learning goal 	 Students take some responsibility for providing evidence in reference to their progress on the scale
	 Artifacts and data support that students are making progress toward a learning goal
Resources:	
Scale Reflection Questions Video	

Scale:

Innovating Applying Developing Beginning Not Using Not Applicable

Celebrating Success

Focus Statement: The teacher provides students with recognition of their current status and their knowledge gain relative to the learning goal or target.

Desired Effect: Students feel pride in their knowledge gain and accomplishments, and they are motivated to continue progress toward the goal.

Evidences:

Example	Teacher	Evidence:	

Teacher acknowledges students who have achieved a certain score on the scale or rubric

 Teacher acknowledges students who have made gains in their knowledge and skill relative to the learning goal

Teacher acknowledges and celebrates the final status and progress of the entire class

Teacher uses a variety of ways to celebrate success

- Show of hands
- · Certification of success
- Parent notification
- · Round of applause
- Academic praise

Resources:

Scale | Reflection Questions

Scale:

Innovating Applying Developing Beginning Not Using Not Applicable

Student Interview

Student Questions

What learning goal did today's lesson focus on?

How well are you doing on that learning goal?

Describe the different levels you can be at on the learning goal or target.

DQ6: Establishing Rules and Procedures

Establishing Classroom Routines

Focus Statement: The teacher establishes expectations regarding rules and procedures that facilitate students working individually, in groups, and as a whole class.

Desired Effect: Students know and follow the rules and procedures.

Evidences:

Example Teacher Evidence:

Example Student Evidence:

Example Student Evidence:

Students show signs of pride regarding their accomplishments in the class

Student surveys indicate they want to continue making progress

Students take some responsibility for celebrating their individual status and that of the whole

 Teacher involves students in designing classroom routines and procedures 	Students follow clear routines during class
Teacher actively teaches student self-regulation strategies	Students describe established rules and procedures
Teacher uses classroom meetings to review and process rules and procedures	Students describe the classroom as an orderly place
☐ Teacher reminds students of rules and procedures	Students recognize cues and signals by the teacher
Teacher asks students to restate or explain rules and procedures	Students regulate their behavior while working individually
Teacher provides cues or signals when a rule or procedure should be used	Students regulate their behavior while working in groups
Teacher focuses on procedures for students working individually or in small groups	
Resources:	
Scale Reflection Questions Video	
Scale:	
Jacoustine Applying Developing Registring Not United Not Applying	
Innovating Applying Developing Beginning Not Using <u>Not Applicable</u>	
Organizing the Physical Layout of the Classroom	
Focus Statement: The teacher organizes the physical layout of the classroom to facilitate movement and s	support learning.
Delta I Fifth & Children have a second and a second a second and a second a second and a second a second and a second and a second and	and the substitution of the state of the sta
Desired Effect : Students have easy access to classroom materials in an environment that focuses on com	municating what is being taught and learned.
Evidences:	
Evidences: Example Teacher Evidence:	Example Student Evidence:
	Example Student Evidence: Students move easily about the classroom
Example Teacher Evidence: The physical layout of the classroom has clear traffic patterns The physical layout of the classroom is designed to support long-term projects by individual students or groups of students	Students move easily about the classroom Individual students or groups of students have easy access to materials that make use of long-term projects
Example Teacher Evidence: The physical layout of the classroom has clear traffic patterns The physical layout of the classroom is designed to support long-term projects by individual students or groups of students The physical layout of the classroom provides easy access to materials and centers	Students move easily about the classroom Individual students or groups of students have easy access to materials that make use of long-term projects Students make use of materials and learning centers
Example Teacher Evidence: The physical layout of the classroom has clear traffic patterns The physical layout of the classroom is designed to support long-term projects by individual students or groups of students	Students move easily about the classroom Individual students or groups of students have easy access to materials that make use of long-term projects Students make use of materials and learning centers Students can easily focus on instruction
Example Teacher Evidence: The physical layout of the classroom has clear traffic patterns The physical layout of the classroom is designed to support long-term projects by individual students or groups of students The physical layout of the classroom provides easy access to materials and centers The classroom is decorated in a way that enhances student learning	Students move easily about the classroom Individual students or groups of students have easy access to materials that make use of long-term projects Students make use of materials and learning centers Students can easily focus on instruction Students can easily access technology
Example Teacher Evidence: The physical layout of the classroom has clear traffic patterns The physical layout of the classroom is designed to support long-term projects by individual students or groups of students The physical layout of the classroom provides easy access to materials and centers The classroom is decorated in a way that enhances student learning Bulletin boards relate to current content (e.g., word walls)	Students move easily about the classroom Individual students or groups of students have easy access to materials that make use of long-term projects Students make use of materials and learning centers Students can easily focus on instruction
Example Teacher Evidence: The physical layout of the classroom has clear traffic patterns The physical layout of the classroom is designed to support long-term projects by individual students or groups of students The physical layout of the classroom provides easy access to materials and centers The classroom is decorated in a way that enhances student learning Bulletin boards relate to current content (e.g., word walls)	Students move easily about the classroom Individual students or groups of students have easy access to materials that make use of long-term projects Students make use of materials and learning centers Students can easily focus on instruction Students can easily access technology
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Example Teacher Evidence: The physical layout of the classroom has clear traffic patterns The physical layout of the classroom is designed to support long-term projects by individual students or groups of students The physical layout of the classroom provides easy access to materials and centers The classroom is decorated in a way that enhances student learning Bulletin boards relate to current content (e.g., word walls) Student work is displayed Resources: Reflection Questions Video Vide	Students move easily about the classroom Individual students or groups of students have easy access to materials that make use of long-term projects Students make use of materials and learning centers Students can easily focus on instruction Students can easily access technology

Student Questions

What are the regular rules and procedures you are expected to follow in class? How well do you do at following the rules and procedures and why?

Marzano Protocol: Lesson Segment Addressing Content

DQ2: Helping Students Interact with New Knowledge

Identifying Critical Content	
Focus Statement: The teacher continuously identifies accurate critical content during a lesson or part of	esson that portrays a clear progression of information that leads to deeper understanding of the content
Desired Effect: Students know what content is important and what is not important.	
Evidences:	
Example Teacher Evidences:	Example Student Evidence:
Teacher highlights critical content that portrays a clear progression of information related to standards or goals Teacher identifies differences between the critical and non-critical content Teacher continuously calls students' attention to accurate critical content Teacher integrates cross-curricular connections to critical content	Students can describe the level of importance of the critical content addressed in class Students can identify the critical content addressed in class Students can explain the difference between critical and non-critical content Formative data show students attend to the critical content (e.g., questioning, artifacts) Students can explain the progression of critical content
Resources: Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Organizing Students to Interact with New Content	
Focus Statement: The teacher organizes students into appropriate groups to facilitate the processing of ne	w content.
Desired Effect: Students interact in small groups to process and understand new knowledge.	
Evidences:	
Example Teacher Evidences:	Example Student Evidence:
 Teacher has established routines for student grouping and student interaction for the expressed purpose of processing new content 	Students move and work within groups with an organized purpose Students have an awareness of the power of interpretations
Teacher provides guidance on one or more conative skills Becoming aware of the power of interpretations Avoiding negative thinking	Students avoid negative thinking
Taking various perspectives Interacting responsibly	Students take various perspectives Students interact responsibly

Teacher provides guidance on one or more cognitive skills appropriate for the lesson

Handling controversy and conflict resolution

Teacher organizes students into ad hoc groups for the lesson

Students appear to know how to handle controversy and conflict resolution

Students actively ask and answer questions about the content

	Students add their perspectives to discussions Students attend to the cognitive skill(s)
Resources: Scale Reflection Questions Video Scale: Innovating Applying Developing Beginning Not Using Not Applicable	
Previewing New Content Focus Statement: The teacher engages students in previewing activities that require students to access properties. Students make a link from what they know to what is about to be learned: activating prior known to the learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is about to be learned: activating prior known to what is activating to the prior known to what is a bout to be learned.	
Example Teacher Evidences: Teacher facilitates identification of the basic relationship between prior ideas and new content Teacher uses preview questions before reading Teacher uses K-W-L strategy or variation of it Teacher provides an advanced organizer Outline Graphic organizer Teacher has students brainstorm Teacher uses anticipation guide Teacher uses motivational hook/launching activity Anecdote Short multimedia selection Simulation/demonstration Manipulatives Teacher uses digital resources to help students make linkages Teacher uses strategies associated with a flipped classroom	Example Student Evidence: Students can identify basic relationships between prior content and upcoming content Students can explain linkages with prior knowledge Students make predictions about upcoming content Students can provide a purpose for what they are about to learn Students cognitively engage in previewing activities Students can explain how prior standards or goals link to the new content

Resources:

Scale | Reflection Questions | Video

Scale:

Innovating Applying Developing Beginning Not Using <u>Not Applicable</u>

Chunking Content into "Digestible Bites"

Focus Statement: Based on student evidence, the teacher breaks the content into small chunks (i.e., digestible bites) of information that can be easily processed by students to generate a clear conclusion.

Desired Effect: Students process and learn information in appropriate chunks.

Evidences:

Example Teacher Evidences:	Example Student Evidence:
During a verbal presentation, the teacher stops at strategic points	Students can explain why the teacher is stopping at various points
While utilizing multi-media, the teacher stops at strategic points	Students appear to know what is expected of them when the teacher stops at strategic points
 While providing a demonstration, the teacher stops at strategic points 	Students can explain clear conclusions about chunks of content
While students are reading information or stories orally as a class, the teacher stops at strategic points	Classific can expan escal consistent about statute of content
Teacher uses appropriate questioning to determine if content chunks are appropriate	
Teacher uses formative data to break content into appropriate chunks	
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Helping Students Process New Content Focus Statement: The teacher systematically engages student groups in processing and generating conclu Desired Effect: Students are cognitively engaged with new content during interactions with other students.	usions about new content.
Evidences:	
Example Teacher Evidences:	Example Student Evidence:
☐ Teacher employs formal group processing strategies	Students can explain what they have just learned
• Jigsaw	Students volunteer predictions
Reciprocal teachingConcept attainment	Students voluntarily ask clarification questions
Teacher uses informal strategies to engage group members in actively processing	
Predictions	Groups are actively discussing the content Group members ask each other and answer questions about the information
Associations	 Group members make predictions about what they expect next
ParaphrasingVerbal summarizing	Students generate conclusions about the new content
Questioning	Students can verbally summarize or restate the new information
Teacher facilitates group members in generating conclusions	0
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	

Helping Students Elaborate on New Content

Desired Effect: Students draw conclusions that were not explicitly taught within the chunk.	
Evidences:	
Example Teacher Evidences:	Example Student Evidence:
Teacher asks questions that require students to make elaborative inferences about the content	Students volunteer answers to inferential questions
Teacher asks students to provide evidences for their inferences	Students provide evidence for their inferences
Teacher presents situations or problems that involve students analyzing how one idea relates to ideas that were not explicitly taught	Student artifacts demonstrate students can make elaborative inferences Students can identify having relationships between ideas and how one idea relates to others.
	 Students can identify basic relationships between ideas and how one idea relates to others
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Helping Students Record and Represent Knowledge	
Focus Statement: The teacher engages students in activities that require recording and representing knowled	dge emphasizing creation of a variety of types of models that organize and summarize the important content.
Desired Effect: Students accurately record and represent their understanding of critical content in linguistic and	nd/or nonlinguistic ways.
	nd/or nonlinguistic ways.
Desired Effect: Students accurately record and represent their understanding of critical content in linguistic and Evidences:	nd/or nonlinguistic ways.
	nd/or nonlinguistic ways. Example Student Evidence:
Evidences:	
Evidences: Example Teacher Evidences:	Example Student Evidence:
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content	Example Student Evidence: Student summaries and notes include critical content
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content Graphic organizers Pictures	Example Student Evidence: Student summaries and notes include critical content Student nonlinguistic representations include critical content Student models and other artifacts represent critical content Students can explain main points of the lesson
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content Graphic organizers	Example Student Evidence: Student summaries and notes include critical content Student nonlinguistic representations include critical content Student models and other artifacts represent critical content
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content Graphic organizers Pictures Pictographs Flow charts Teacher asks students to represent new knowledge through various types of models	Example Student Evidence: Student summaries and notes include critical content Student nonlinguistic representations include critical content Student models and other artifacts represent critical content Students can explain main points of the lesson
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content Graphic organizers Pictures Pictographs Flow charts	Example Student Evidence: Student summaries and notes include critical content Student nonlinguistic representations include critical content Student models and other artifacts represent critical content Students can explain main points of the lesson
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content Graphic organizers Pictures Pictures Pictographs Flow charts Teacher asks students to represent new knowledge through various types of models Mathematical	Example Student Evidence: Student summaries and notes include critical content Student nonlinguistic representations include critical content Student models and other artifacts represent critical content Students can explain main points of the lesson
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content Graphic organizers Pictures Pictures Pictographs Flow charts Teacher asks students to represent new knowledge through various types of models Mathematical Visual	Example Student Evidence: Student summaries and notes include critical content Student nonlinguistic representations include critical content Student models and other artifacts represent critical content Students can explain main points of the lesson
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content Graphic organizers Pictures Pictographs Flow charts Teacher asks students to represent new knowledge through various types of models Mathematical Visual Linguistic (e.g., mnemonics)	Example Student Evidence: Student summaries and notes include critical content Student nonlinguistic representations include critical content Student models and other artifacts represent critical content Students can explain main points of the lesson
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content Graphic organizers Pictures Pictographs Flow charts Teacher asks students to represent new knowledge through various types of models Mathematical Visual Linguistic (e.g., mnemonics)	Example Student Evidence: Student summaries and notes include critical content Student nonlinguistic representations include critical content Student models and other artifacts represent critical content Students can explain main points of the lesson
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content Graphic organizers Pictures Pictographs Flow charts Teacher asks students to represent new knowledge through various types of models Mathematical Visual Linguistic (e.g., mnemonics) Teacher facilitates generating and manipulating images of new content	Example Student Evidence: Student summaries and notes include critical content Student nonlinguistic representations include critical content Student models and other artifacts represent critical content Students can explain main points of the lesson
Example Teacher Evidences: Teacher asks students to summarize the information they have learned Teacher asks students to generate notes that identify critical information in the content Teacher asks students to create nonlinguistic representations for new content Graphic organizers Pictures Pictures Pictographs Flow charts Teacher asks students to represent new knowledge through various types of models Mathematical Visual Linguistic (e.g., mnemonics) Teacher facilitates generating and manipulating images of new content Resources:	Example Student Evidence: Student summaries and notes include critical content Student nonlinguistic representations include critical content Student models and other artifacts represent critical content Students can explain main points of the lesson

Helping Students Reflect on Learning

Focus Statement: The teacher engages students in activities that help them reflect on their learning and the learning process.

Desired Effect: Students examine their level of understanding and identify areas where they are clear and confused.

Evidences:

confused about Teacher asks students to state or record how hard they tried Teacher asks students to state or record what they might have done to enhance their learning Teacher utilizes reflection activities to cultivate a growth mindset Teacher utilizes reflection activities to cultivate resiliency Teacher utilizes reflection activities to avoid negative thinking Teacher utilizes reflection activities to examine logic of learning and the learning process Resources: Scale Reflection Questions Video	Exa	imple Teache	r Evidence:	S:			Exa	mple
Teacher asks students to state or record how hard they tried Teacher asks students to state or record what they might have done to enhance their learning Teacher utilizes reflection activities to cultivate a growth mindset Teacher utilizes reflection activities to cultivate resiliency Teacher utilizes reflection activities to avoid negative thinking Teacher utilizes reflection activities to examine logic of learning and the learning process Resources: Scale Reflection Questions Video Scale:			nts to state or red	cord what they a	are clear about a	and what they are		Student
Teacher asks students to state or record what they might have done to enhance their learning Teacher utilizes reflection activities to cultivate a growth mindset Studen Teacher utilizes reflection activities to cultivate resiliency Teacher utilizes reflection activities to avoid negative thinking Teacher utilizes reflection activities to examine logic of learning and the learning process Resources: Scale Reflection Questions Video Scale:		Teacher asks stude	nts to state or red	ord how hard th	ney tried			Student
Teacher utilizes reflection activities to cultivate a growth mindset Teacher utilizes reflection activities to cultivate resiliency Teacher utilizes reflection activities to avoid negative thinking Teacher utilizes reflection activities to examine logic of learning and the learning process Resources: Scale Reflection Questions Video Scale:	0		nts to state or red	cord what they r	night have done	e to enhance their		Student
Teacher utilizes reflection activities to cultivate resiliency Teacher utilizes reflection activities to avoid negative thinking Teacher utilizes reflection activities to examine logic of learning and the learning process Resources: Scale Reflection Questions Video Scale:		ŭ	action activities to	oultivate a gro	wth mindest			Student
Teacher utilizes reflection activities to avoid negative thinking Teacher utilizes reflection activities to examine logic of learning and the learning process Resources: Scale Reflection Questions Video Scale:	U			-				Student
Teacher utilizes reflection activities to examine logic of learning and the learning process Resources: Scale Reflection Questions Video Scale:		Teacher utilizes refle	ection activities to	cultivate resilie	ency			Student
Resources: Scale Reflection Questions Video Scale:		Teacher utilizes refle	ection activities to	avoid negative	thinking			Student
Scale Reflection Questions Video Scale:		Teacher utilizes refle	ection activities to	examine logic	of learning and	the learning process		
Scale Reflection Questions Video Scale:								
Scale:	Resou	rces:						
	<u>Scale</u>	Reflection Questi	ions <u>Video</u>					
Innovating Applying Developing Beginning Not Using Not Applicable	Scale:							
	Innova	ting Applying	Developing	Beginning	Not Using	Not Applicable		

Example Student Evidence:

Students can explain what they are clear about and what they are confused about
Students can describe how hard they tried
Students can explain what they could have done to enhance their learning
Student actions and reflections display a growth mindset
Student actions and reflections display resiliency
Student actions and reflections avoid negative thinking
Student reflections involve examining logic of learning and the learning process

Student Interview

Student Questions

Why is the information that you are learning today important?

How do you know what things are most important to pay attention to?

What are the main points of this lesson?

DQ3: Helping Students Practice and Deepen New Knowledge

Reviewing Content

Focus Statement: The teacher engages students in a brief review of content that highlights the cumulative nature of the content.

Desired Effect: Students produce an accurate representation of previously taught critical content.

Evidences:

Example Teacher Evidence:

Teacher begins the lesson with a brief review of content

Example Student Evidence:

 Students identify basic relationships between current and prior ideas and consciously analyze how one idea relates to another

Teacher systematically emphasizes the cumulative nature of the content	Students can articulate the cumulative nature of the content
Teacher uses specific strategies to help students identify basic relationships between ideas and consciously analyze how one idea relates to another Summary Problem that must be solved using previous information Questions that require a review of content Demonstration Brief practice test or exercise Warm-up activity	 Student responses to class activities indicate that they recall previous content Artifacts Pretests Warm-up activities
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Organizing Students to Practice and Deepen Knowledge Focus Statement: The teacher organizes and guides grouping in ways that appropriately facilitate practicing Desired Effect: Students practice and deepen knowledge by interacting in small groups.	and deepening knowledge.
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
 Teacher organizes students into groups with the expressed idea of deepening their knowledge of content 	Students explain how the group work supports their learning
Teacher organizes students into groups with the expressed idea of practicing a skill, strategy, or process Teacher provides guidance regarding group interactions	While in groups, students interact in explicit ways to deepen their knowledge of informational content or practice a skill, strategy, or process Students actively ask and answer questions about the content Students add their perspective to discussions
Teacher provides guidance on one or more conative skills	Students move and work within groups with an organized purpose
 Becoming aware of the power of interpretations Avoiding negative thinking 	Students have an awareness of the power of interpretations
Taking various perspectives Interacting responsibly	Students avoid negative thinking
Interacting responsibly Handling controversy and conflict resolution	Students take various perspectives
Teacher provides guidance on one or more cognitive skills appropriate for the lesson	Students interact responsibly
	Students appear to know how to handle controversy and conflict resolution
	Students attend to the cognitive skill(s)
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	

Using Homework

Focus Statement: The teacher designs homework activities that allow students to access and analyze content to deepen knowledge or practice a skill, strategy, or process.

Desired Effect: Students' understanding of content and/or practice of skills, strategies, or processes is deepened with appropriate homework.

Evidences:

Example Teacher Evidence:	Example Student Evidence:			
Teacher utilizes strategies associated with a flipped classroom	Students can describe how the homework assignment will deepen their understanding of informational content or help them practice a skill, strategy, or process			
Teacher communicates a clear purpose and gives directions for homework	Students ask clarifying questions about homework that help them understand its purpose			
Teacher extends an activity that was begun in class to provide students with more time				
 Teacher utilizes homework assignments that allow students to practice skills, strategies, and processes and/or deepen knowledge independently 				
 Teacher utilizes homework assignments that allow students to access and analyze content independently 				
Resources:				
Scale Reflection Questions Video				
Scale:				
Innovating Applying Developing Beginning Not Using Not Applicable				

Helping Students Examine Similarities and Differences

Focus Statement: When presenting content, the teacher helps students deepen their knowledge by examining similarities and differences.

Desired Effect: Students describe how elements are similar and different and what new information they have learned as a result of their comparisons.

Evidences:

Example Teacher Evidence:	Example Student Evidence:		
Teacher engages students in activities that require students to examine similarities and differences Comparison activities Classifying activities Analogy activities Metaphor activities Identifying basic relationships between ideas that deepen knowledge	Students can create analogies and/or metaphors that reflect their depth of understanding Student comparison and classification activities reflect their depth of understanding Student artifacts indicate that student knowledge has been extended as a result of the activity Student responses indicate that they have deepened their understanding		
Generating and manipulating mental images that deepen knowledge	Students can present evidence to support their explanation of similarities and differences		
☐ Teacher asks students to summarize what they have learned from the activity	 Students navigate digital resources to find credible and relevant information to support similarities and differences 		
 Teacher asks students to linguistically and non-linguistically represent similarities and differences 			
Teacher asks students to explain how the activity has added to their understanding			
 Teacher asks students to draw conclusions after the examination of similarities and differences 			
Teacher facilitates the use of digital resources to find credible and relevant information to			

Resources:

Scale | Reflection Questions | Video

support examination of similarities and differences

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Innovating Applying Developing Beginning Not Using Not Applicable

Helping Students Examine Their Reasoning

Focus Statement: The teacher helps students produce and defend claims by examining their own reasoning or the logic of presented information, processes, and procedures.

Desired Effect: Students can identify and articulate errors in logic or reasoning, or the structure of an argument, and explain new insights resulting from this analysis.

Evidences:

Example Teacher Evidence:	Example Student Evidence:
Teacher asks students to examine and analyze information for errors or informal fallacies in content or in their own reasoning • Faulty logic • Attacks • Weak reference • Misinformation Teacher asks students to examine and analyze the strength of support presented for a claim in content or in their own reasoning • Statement of a clear claim • Evidence for the claim presented • Qualifiers presented showing exceptions to the claim	 Students can describe errors or informal fallacies in content Students can explain the overall structure of an argument presented to support a claim Student artifacts indicate students can identify errors in reasoning or make and support a claim Students navigate digital resources to find credible and relevant information to support examination of errors in reasoning Student artifacts indicate students take various perspectives by identifying the reasoning behind multiple perspectives
Teacher asks students to examine logic of errors in procedural knowledge	
Teacher asks students to analyze errors to identify more efficient ways to execute processes	
Teacher facilitates the use of digital sources to find credible and relevant information to support examination of errors in reasoning	
Teacher involves students in taking various perspectives by identifying the reasoning behind multiple perspectives	
sources:	

Helping Students Practice Skills, Strategies, and Processes

Applying Developing Beginning Not Using Not Applicable

Focus Statement: When the content involves a skill, strategy, or process, the teacher engages students in practice activities that help them develop fluency and alternative ways of executing procedures.

Desired Effect: Students develop automaticity with skills, strategies, or processes by engaging in appropriate practice activities.

Evidences:

Res

Scale:

Innovating

Scale | Reflection Questions

Example Teacher Evidence: Teacher engages students in massed and distributed practice activities that are appropriate to their current ability to execute a skill, strategy, or process Guided practice if students cannot perform the skill, strategy, or process independently Independent practice if students can perform the skill, strategy, or process independently Students perform the skill, strategy, or process with increased competence Students perform the skill, strategy, or process with increased competence Students artifacts or formative data show fluency and accuracy is increasing

 Teacher guides students to generate and manipulate mental models for skills, strategies, and processes 	Students can explain mental models
Teacher employs "worked examples"	
 Teacher provides opportunity for practice immediately prior to assessing skills, strategies, and processes 	
Teacher models the skill, strategy, or process	
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Helping Students Revise Knowledge	
Focus Statement: The teacher engages students in revision of previous knowledge by correcting errors and m	isconnections as well as adding now information
Desired Effect: Students make additions and deletions to previous knowledge that deepen their understanding	
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
Example Teacher Evidence: Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information	Example Student Evidence: Students make corrections and/or additions to information previously recorded about content
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed	 Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content	 Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed Teacher guides students to identify alternative ways to execute procedures Resources:	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed Teacher guides students to identify alternative ways to execute procedures	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed Teacher guides students to identify alternative ways to execute procedures Resources:	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed Teacher guides students to identify alternative ways to execute procedures Resources: Scale Reflection Questions	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed Teacher guides students to identify alternative ways to execute procedures Resources: Scale Reflection Questions Scale:	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed Teacher guides students to identify alternative ways to execute procedures Resources: Scale Reflection Questions Scale:	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed Teacher guides students to identify alternative ways to execute procedures Resources: Scale Reflection Questions Scale: Innovating Applying Developing Beginning Not Using Not Applicable	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed Teacher guides students to identify alternative ways to execute procedures Resources: Scale Reflection Questions Scale: Innovating Applying Developing Beginning Not Using Not Applicable	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised
Teacher asks students to examine previous entries in their digital or traditional academic notebooks or notes to correct errors and misconceptions as well as add new information Teacher engages the whole class in an examination of how the current lesson changed perceptions and understandings of previous content Teacher has students explain how their understanding has changed Teacher guides students to identify alternative ways to execute procedures Resources: Scale Reflection Questions Scale: Innovating Applying Developing Beginning Not Using Not Applicable Student Interview	Students make corrections and/or additions to information previously recorded about content Students can explain previous errors or misconceptions they had about content Students demonstrate a growth mindset by self-correcting errors as knowledge is revised

DQ4: Helping Students Generate and Test Hypotheses

What do you still need to understand better?

Organizing Students for Cognitively Complex Tasks

Focus Statement: The teacher appropriately organizes and guides groups to work on short- and long-term complex tasks that require them to generate and test hypothesis.

Desired Effect: Students interact in small groups for the purpose of generating and testing hypotheses to enhance understanding of content.

Evidences:

Example Teacher Evidence:	Example Student Evidence:
Teacher establishes the need to generate and test hypotheses for short- or long-term tasks	Students describe the importance of generating and testing hypotheses about content
 Teacher organizes students into groups for the expressed purpose of problem solving, decision making, experimenting, or investigating 	Students explain how groups support their learning
Teacher provides guidance on one or more conative skills Becoming aware of the power of interpretations Avoiding negative thinking Taking various perspectives Interacting responsibly Handling controversy and conflict resolution Teacher provides guidance on one or more cognitive skills appropriate for the lesson	Students use group activities to help them generate and test hypotheses While in groups, students interact in explicit ways to generate and test hypotheses Students actively ask and answer questions about the content Students add their perspectives to discussions Students move and work within groups with an organized purpose Students have an awareness of the power of interpretations Students avoid negative thinking Students take various perspectives Students interact responsibly Students appear to know how to handle controversy and conflict resolution Students attend to the cognitive skill(s)
Resources: Scale Reflection Questions Video Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	

Engaging Students in Cognitively Complex Tasks Involving Hypothesis Generation and Testing

Focus Statement: The teacher engages students in short- and long-term complex tasks that require them to generate and test hypotheses and analyze their own thinking.

Desired Effect: Students generate and test hypotheses to enhance their understanding of content and the inquiry process.

Evidences:

Navigate digital resources

Example Teacher Evidence:	Example Student Evidence:		
Teacher engages students with an explicit decision making, problem solving, experimental inquiry, or investigation task that requires them to	Students participate in tasks that require them to generate and test hypotheses		
Generate conclusions	Students can explain the hypothesis they are testing		
Identify common logical errors	Students can explain whether their hypothesis was confirmed or disconfirmed and supp		
Present and support claims	their explanation		

oservation Results for Practice Teacher	2/20/
Teacher facilitates students in generating their own individual or group tasks that require them to generate and test hypotheses Generate conclusions Identify common logical errors Present and support claims Navigate digital resources	Student artifacts indicate that while engaged in decision making, problem solving, experimental inquiry, or investigation, students can Generate conclusions Identify common logical errors Present and support claims Navigate digital resources Identify how one idea relates to others
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Providing Resources and Guidance for Cognitively Complex Ta	asks
Focus Statement: The teacher acts as resource provider and guide as students engage in short- and long-te	erm complex tasks.
Desired Effect: Students have adequate resources and guidance to complete the hypothesis generation and	d testing task.
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
Teacher makes himself/herself available to students who need guidance or resources	 Students seek out the teacher for advice and guidance regarding hypothesis generation and testing tasks
 Circulates around the room Provides easy access to himself/herself 	Students can explain how the teacher provides assistance and guidance in hypothesis
 Teacher interacts with students during the class to determine their needs for hypothesis generation and testing tasks 	generation and testing tasks Students can give specific examples of how their teacher provides assistance and resources
 Teacher volunteers resources and guidance as needed by the entire class, groups of students, or individual students 	that helped them in cognitively complex tasks
DigitalTechnicalHumanMaterial	
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	

Student Interview

Student Questions

How did this lesson help you apply or use what you have learned?

What change has this lesson made in your understanding of the content?

Marzano Protocol: Lesson Segment Enacted on the Spot

DQ5: Engaging Students

Example Teacher Evidence:

Noticing When Students are Not Engage	Noticina	When	Students	are	Not	Engage	d
---------------------------------------	----------	------	----------	-----	-----	--------	---

Focus Statement: The teacher scans the room and notices when students are not paying attention or not cognitively engaged and takes overt action.

Desired Effect: Students modify their level of engagement as a result of teacher action.

Evidences:

	her notices whitively engaged		ents or groups of	f students are n	ot paying attention or not
_ Teac	her notices wh	en the energy le	vel in the room i	s low or student	s are not participating
_ Teac	☐ Teacher takes action or uses specific strategies to re-engage students			nts	
Resources	:				
Scale Re	eflection Quest	ions <u>Video</u>			
Scale:					
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

Example Student Evidence:

Students appear aware of the fact that the teacher is noticing their level of engagement
Students increase their level of engagement when the teacher uses engagement strategies
Students explain that the teacher expects high levels of engagement
Students report that the teacher notices when students are not engaged

Using Academic Games

Focus Statement: The teacher uses academic games to cognitively engage or re-engage students.

Desired Effect: Students cognitively engage or re-engage as a result of using academic games and inconsequential competition.

Evidences:

Example Teacher Evidence:

Teacher uses academic games that focus on or reinforce important concepts
Teacher uses academic games that create generalizations or test principles
Teacher uses structured, inconsequential competition games such as Jeopardy and Family Feud
Teacher develops impromptu games such as making a game out of which answer might be correct for a given question
Teacher uses friendly competition along with classroom games

- Teacher develops conative skills during academic games
 - Taking various perspectives
 - Interacting responsibly
 - Handling controversy and conflict

Example Student Evidence:

Students engage in the games with some enthusiasm
Students can explain how the games keep their interest and help them learn or remember content
Students appear to take various perspectives when engaged in academic games
Students interact responsibly during academic games
Students handle controversy and conflict during academic games

Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Managing Response Rates	
Focus Statement: The teacher uses response rate techniques to maintain student engagement through question	oning processes.
Desired Effect: Students cognitively engage or re-engage as a result of using questioning strategies or probes.	
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
☐ Teacher uses appropriate wait time	Multiple students, or the entire class, respond to questions posed by the teacher
 Teacher uses a variety of activities that require all students to respond Response cards 	Students can describe their thinking about specific questions posed by the teacher
Students use hand signals to respond to questions Choral response	Students engage or re-engage in response to teacher's use of questioning techniques
☐ Teacher uses technology to keep track of student responses	
☐ Teacher uses response chaining	
 Teacher increases response rates by requiring students to back up responses with evidence 	
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Using Physical Movement	
Focus Statement: The teacher uses physical movement to maintain student engagement in content.	
Desired Effect: Students cognitively engage or re-engage as a result of using physical movement activities.	
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
Teacher facilitates movement to learning stations or to work with other students	Student behavior shows physical movement strategies increase cognitive engagement
Teacher has students move after brief chunks of content engagement	Students engage in the physical activities designed by the teacher
Teacher has students stand up and stretch or do related activities when their energy is low	Students can explain how the physical movement keeps their interest and helps them learn
Teacher uses activities that require students to physically move to respond to questions	

Go to the part of the room that represents the answer you agree with

Vote with your feet

 Teacher has students physically act out or model content to increase energy and engagement 	
Teacher uses give-one-get-one activities that require students to move about the room	
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Maintaining a Lively Pace	
Focus Statement: The teacher uses pacing techniques to maintain student engagement in content.	
Desired Effect: Students cognitively engage or re-engage as a result of the teacher maintaining a lively pace.	
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
 Teacher balances a lively pace with the need for adequate time to respond to specific activities and assignments 	Students stay engaged when the pace of the class is not too fast or too slow
Teacher employs crisp transitions from one activity to another	Students quickly adapt to transitions and re-engage when a new activity is begun
Teacher alters pace appropriately (i.e., speeds up and slows down)	Students describe the pace of the class as not too fast or not too slow
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Demonstrating Intensity and Enthusiasm	
Focus Statement: The teacher demonstrates intensity and enthusiasm for content by sharing a deep level of content by shar	content knowledge in a variety of ways.
Desired Effect: Students cognitively engage or re-engage as a result of the teacher using intensity and enthus	iasm.
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
Teacher enthusiastically demonstrates depth of content knowledge	Students say that the teacher "likes the content" and "likes teaching"
Teacher demonstrates importance of content by relating it to authentic, real-world situations	Student attention levels or cognitive engagement increase when the teacher demonstrates
Teacher describes personal experiences that relate to the content	enthusiasm and intensity for the content

Teacher signals excitement for content by Physical gestures Voice tone Dramatization of information	
Teacher strategically adjusts his/her energy level in response to student engagement	
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Using Friendly Controversy	
Focus Statement: The teacher uses friendly controversy techniques to maintain student engagement in content	
Desired Effect: Students cognitively engage or re-engage as a result of using friendly controversy.	
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
Teacher structures mini-debates about the content	Students engage or re-engage in friendly controversy activities with enhanced engagement
Teacher structures activities that require students to provide evidence for their positions in a friendly controversy	Students describe friendly controversy activities as "stimulating," "fun," and "engaging"
Teacher has students reveal sources of evidence to support their positions	Students explain how a friendly controversy activity helped them better understand the content
Teacher has students examine multiple perspectives and opinions about the content	Students appear to take various perspectives while engaged in friendly controversy
☐ Teacher elicits different opinions on content from members of the class	Students interact responsibly during friendly controversy
Teacher develops conative skills during friendly controversy Taking various perspectives Interacting responsibly Handling controversy and conflict	☐ Students appropriately handle controversy and conflict while engaged in friendly controversy
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Providing Opportunities for Students to Talk about Themselves	
Focus Statement: The teacher provides students with opportunities to relate content being presented in class to	their personal interests.
Desired Effect: Students cognitively engage or re-engage as a result of having opportunities to talk about thems	elves.
Evidences:	

Example Teacher Evidence:	Example Student Evidence:
 Teacher is aware of student interests and makes connections between these interests and class content 	Students engage in activities that require them to make connections between their persona interests and the content
 Teacher structures activities that ask students to make connections between the content and their personal interests 	Students explain how making connections between content and their personal interests engages them and helps them better understand the content
 Teacher appears encouraging and interested when students are explaining how content relates to their personal interests 	
□ Teacher highlights student use of specific cognitive skills (e.g., identifying basic relationships, generating conclusions, and identifying common logical errors) and conative skills (e.g., becoming aware of the power of interpretations) when students are explaining how content relates to their personal interests	
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Presenting Unusual or Intriguing Information	
Focus Statement: The teacher uses unusual or intriguing and relevant information about the content to enhance	ance cognitive engagement.
Desired Effect: Students cognitively engage or re-engage as a result of presentation of unusual or intriguing	g information.
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
Teacher systematically provides interesting facts and details about the content	Student attention increases when unusual information is presented about the content
Teacher encourages students to identify interesting information about the content	Students explain how the unusual information makes them more interested in the content
Teacher engages students in activities like "Believe it or not" about the content	Students explain how the unusual information deepens their understanding of the content
 Teacher uses guest speakers and various digital resources (e.g., media clips) to provide unusual information about the content 	
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Student Interview	
Student Questions	

How engaged were you in this lesson?
What are some things that keep your attention?
What are some things that make you bored?

DQ7: Recognizing Adherence to Rules and Procedures

Demonstrating "Withitness"	
Focus Statement: The teacher uses behaviors associated with "withitness" to maintain adherence to rule	es and procedures.
Desired Effect: Students adhere to rules and procedures as a result of the teacher's "withitness."	
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
Teacher physically occupies all quadrants of the room	Students recognize that the teacher is aware of their behavior
Teacher scans the entire room, making eye contact with all students	Students interact responsibly
Teacher recognizes potential sources of disruption and deals with them immediately Teacher proactively addresses inflammatory situations	Students describe the teacher as "aware of what is going on" or "has eyes on the back of his/her head"
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Applying Consequences for Lack of Adherence to Rules and	Procedures
Focus Statement: The teacher consistently and fairly applies consequences for not following rules and p	rocedures.
Desired Effect: Students adhere to rules and procedures as a result of the teacher applying consequence	es consistently and fairly.
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
☐ Teacher reminds students of self-regulation strategies	Students demonstrate use of self-regulation strategies
Teacher provides nonverbal signals when student behavior is not appropriate	Students cease inappropriate behavior when signaled by the teacher
Eye contactProximity	Students accept consequences as part of the way class is conducted
Tap on the desk Shaking head "no"	Students describe the teacher as fair in application of rules
Teacher provides verbal signals when student behavior is not appropriate	
Tells students to stop Tells students that their behavior is in visiting of a rule or procedure.	
Tells students that their behavior is in violation of a rule or procedure Teacher uses group contingency consequences when appropriate (i.e., whole group must demonstrate a specific behavior)	
Teacher involves the home when appropriate (i.e., makes a call home to parents to help extinguish inappropriate behavior)	

Teacher uses direct cost consequences when appropriate (e.g., student must fix something

he/she has broken)

Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Acknowledging Adherence to Rules and Procedures	
Focus Statement: The teacher consistently and fairly acknowledges adherence to rules and procedures.	
Desired Effect: Students adhere to rules and procedures as a result of the teacher acknowledging adherence	se to rules and procedures.
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
Teacher acknowledges when students use self-regulation strategies	Students self-monitor and cease inappropriate behavior after receiving acknowledgement from the teacher
 Teacher provides nonverbal signals that a rule or procedure has been followed Smile 	 Student verbal and nonverbal behaviors indicate appreciation of the teacher acknowledging their positive behavior
Nod of head"High five"	Students describe the teacher as appreciative of their good behavior
 Teacher gives verbal cues that a rule or procedure has been followed Thanks students for following a rule or procedure 	Students say that the teacher fairly and consistently acknowledges adherence to rules and procedures
Describes student behaviors that adhere to a rule or procedure Teacher notifies the home when a rule or procedure has been followed	The number of students adhering to rules and procedures increases
Teacher uses tangible recognition when a rule or procedure has been followed	
Certificate of meritToken economies	
Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	

Student Interview

Student Questions

How well did you follow classroom rules and procedures during this lesson?

What are some things that helped you follow the rules and procedures?

What are some things that didn't help you follow the rules and procedures?

DQ8: Establishing and Maintaining Effective Relationships with Students

Understanding Students' Interests and Backgrounds

Focus Statement: The teacher uses students' interests and backgrounds to produce a climate of acceptance and community.

Desired Effect: Students' perceptions of acceptance and sense of community are enhanced as a result of the teacher exhibiting understanding of students' interests and backgrounds.

Evidences:

Example Teacher Evidence:	Example Student Evidence:
Teacher relates content-specific knowledge to personal aspects of students' lives	Students describe the teacher as someone who knows them and/or is interested in them
 □ Teacher has side discussions with students about events in their lives □ Teacher has discussions with students about topics in which they are interested □ Teacher builds student interests into lessons □ Teacher uses discussion of students' personal interests to highlight or reinforce conative 	Students respond when the teacher demonstrates understanding of their interests and backgrounds Student verbal and nonverbal behaviors indicate they feel accepted by their teacher Students can describe how their personal interests connect to specific conative skills (e.g., cultivating a growth mindset)
skills (e.g., cultivating a growth mindset) Resources:	
Scale Reflection Questions Video	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	

Using Verbal and Nonverbal Behaviors that Indicate Affection for Students

Focus Statement: The teacher uses verbal and nonverbal behaviors that demonstrate and foster respect for student thinking and initiative.

Desired Effect: Students' perceptions of acceptance and sense of community are enhanced as a result of the teacher using verbal and nonverbal behaviors that indicate affection for students.

Evidences:

Example Teacher Evidence:
Teacher compliments students regarding academic and personal accomplishments
Teacher compliments students regarding academic and personal accomplishments relative to their initiative
Teacher engages in informal conversations with students that are not related to academic
Teacher uses humor with students when appropriate
Teacher smiles and nods to students when appropriate
Teacher uses "high five"-type signals when appropriate • Pat on shoulder • Thumbs up • "High five" • Fist bump • Silent applause
Teacher encourages students to share their thinking and perspectives

Example Student Evidence:

Students describe the teacher as someone who cares for them
Students respond positively to verbal interactions with the teacher
Students respond positively to nonverbal interactions with the teacher
Students readily share their perspectives and thinking with the teacher

Resources:

Scale | Reflection Questions

0	 1-	

Innovating Applying Developing Beginning Not Using Not Applicable

Displaying Objectivity and Control

Focus Statement: The teacher behaves in an objective and controlled manner to demonstrate a commitment to students and academic rigor.

Desired Effect: Students' perceptions of acceptance and sense of community are enhanced as a result of the teacher displaying objectivity and control.

Evidences:

Example Teacher Evidence:			
Teacher does not exhibit extremes in positive or negative emotions			
Teacher does not allow distractions to change the focus on academic rigor			
Teacher addresses inflammatory issues and events in a calm and controlled manner			
Teacher interacts with all students in the same calm and controlled fashion			
Teacher does not demonstrate personal offense at student misbehavior			

Example	Student	Evidence:
---------	---------	-----------

Students describe the teacher as not becoming distracted by interruptions in the class
Students are settled by the teacher's calm demeanor
Students describe the teacher as in control of himself/herself and in control of the class
Students say that the teacher does not hold grudges or take things personally

Resources:

Scale | Reflection Questions | Video

Scale:

Innovating Applying Developing Beginning Not Using <u>Not Applicable</u>

Student Interview

Student Questions

How accepted and welcomed did you feel in class today?

What are some things that made you feel accepted and welcomed?

What are some things that did not make you feel accepted and welcomed?

DQ9: Communicating High Expectations for All Students

Demonstrating Value and Respect for Low Expectancy Students

Focus Statement: The teacher exhibits behaviors that demonstrate value and respect for low expectancy students' thinking regarding the content.

Desired Effect: All students feel equally valued by the teacher.

Evidences:

Example Teacher Evidence:

Example Student Evidence:

valued and respected	Students say that the teacher cares for all students
Makes eye contact	Students treat each other with respect
Smiles Makes appropriate physical contact	Students avoid negative thinking about their thoughts and actions
The teacher provides low expectancy students with verbal indications that they are valued	
and respected	
 Playful dialogue Addressing students in a manner they view as respectful 	
Teacher does not allow negative comments about low expectancy students	
When asked, the teacher can identify students for whom there have been low expectations and the various ways in which these students have been treated differently from high expectancy students	
 The teacher provides students with strategies to avoid negative thinking about one's thoughts and actions 	
Resources:	
Scale Reflection Questions	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Asking Questions of Low Expectancy Students	
Focus Statement: The teacher asks questions of low expectancy students with the same frequency and dep	oth as with high expectancy students.
Desired Effect: All students are asked questions with the same frequency and depth.	
Evidences:	
Example Teacher Evidence:	Example Student Evidence:
 Teacher makes sure low expectancy students are asked questions at the same rate as high expectancy students 	Students say that the teacher expects everyone to participate
Teacher makes sure low expectancy students are asked complex questions that require	 Students say that the teacher asks difficult questions of every student
conclusions at the same rate as high expectancy students	
Decourses	
Resources:	
Scale Reflection Questions	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Probing Incorrect Answers with Low Expectancy Students	
Focus Statement: The teacher probes incorrect answers of low expectancy students by requiring them to pr	rovide evidence for their conclusions and examine the sources of their evidence.
,	
Desired Effect: All students who respond with incorrect answers are probed in the same manner.	

Evidences:

Example Teacher Evidence:	Example Student Evidence:
 Teacher rephrases questions for low expectancy students when they provide an incorrect answer 	Students say that the teacher won't "let you off the hook"
Teacher probes low expectancy students to provide evidence of their conclusions	Students say that the teacher "won't give up on you"
Teacher asks low expectancy students to examine the sources of their evidence	Students say that the teacher helps them think about and analyze their incorrect answers
When low expectancy students demonstrate frustration, the teacher allows them to collect their thoughts but goes back to them at a later point in time	Student artifacts show the teacher holds all students to the same level of expectancy for drawing conclusions and providing sources of evidence
Teacher asks low expectancy students to further explain their answers when they are incorrect	
Resources:	
Scale Reflection Questions	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Student Interview	
Student Questions	
How does your teacher demonstrate that he/she cares about and respects you'	?
How does your teacher communicate that everyone is expected to participate a	and answer difficult questions?
What are some ways that your teacher helps you answer questions successful	ly?
Signatures	
Observer Signature:	Date:
Learner Signature:	Date:

Observation Results for Practice Teacher

Observer: Date Started: Date Submitted: PHILLIP KUPCZYK Feb 20, 2015 8:50:27 AM Feb 20, 2015 8:51:29 AM Type: Evaluation:

Standard

Location: Pasco County Schools

These results count towards evaluation

Domain 2: Planning and Preparing

The teacher plans for clear goals and identifies them in the plan; he or she describes methods for tracking student progress and measuring success

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Effective Scaffolding of Information within Lessons

Within lessons, the teacher prepares and plans the organization of content in such a way that each new piece of information builds on the previous piece.

Evidence:	
Planning Evidence:	Teacher Evidence:
Content is organized to build upon previous information	☐ When asked, the teacher can describe the rationale for how the content is organized
Presentation of content is logical and progresses from simple to complex	☐ When asked, the teacher can describe the rationale for the sequence of instruction
Where appropriate, presentation of content is integrated with other content areas, other lessons and/or units	 When asked, the teacher can describe how content is related to previous lessons, units or other content
☐ The plan anticipates potential confusions that students may experience	When asked, the teacher can describe possible confusions that may impact the lesson or unit
Resources:	
Scale	
Scale:	
Innovating Applying Developing Beginning Not Using <u>Not Applicable</u>	
Lessons within Units	
The teacher organizes lessons within units to progress toward a deep understanding of content.	
Evidence:	
Planning Evidence:	Teacher Evidence:
Plans illustrate how learning will move from an understanding of foundational content to application of information in authentic ways	When asked, the teacher can describe how lessons within the unit progress toward deep understanding and transfer of content
Plans incorporate student choice and initiative	When asked, the teacher can describe how students will make choices and take initiative
Plans provide for extension of learning	☐ When asked, the teacher can describe how learning will be extended
Pasourcas:	

Resources:

Scale

Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Attention to Established Content Standards	
The teacher ensures that lesson and unit plans are aligned with established content standards identified by the	e district and the manner in which that content should be sequenced.
Evidence:	
Planning Evidence:	Teacher Evidence:
Lesson and unit plans include important content identified by the district (scope) Lesson and unit plans include the appropriate manner in which materials should be taught (sequence) as identified by the district	 When asked, the teacher can identify or reference the important content (scope) identified by the district When asked, the teacher can describe the sequence of the content to be taught as identified by the district
Resources: Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable Jse of Available Traditional Resources	
The teacher identifies the available traditional resources (materials and human) for upcoming units and lesson	ns.
Evidence:	
Planning Evidence:	Teacher Evidence:
The plan outlines resources within the classroom that will be used to enhance students' understanding of the content	When asked, the teacher can describe the resources within the classroom that will be used to enhance students' understanding of the content
The plan outlines resources within the school that will be used enhance students' understanding of the content	When asked, the teacher can describe resources within the school that will be used to enhance students' understanding of the content
The plan outlines resources within the community that will be used to enhance students' understanding of the content	When asked, the teacher can describe resources within the community that will be used to enhance students' understanding of the content
Resources:	
<u>Scale</u>	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	

Use of Available Technology

The teacher identifies the use of available technology that can enhance students' understanding of content in a lesson or unit.

Evidence:

Planning Evidence:	Teacher Evidence:
 ☐ The plan identifies available technology that will be used: Interactive whiteboards Response systems Voting technologies One-to-one computers Social networking sites Blogs Wikis Discussion Boards The plan identifies how the technology will be used to enhance student learning 	 When asked, the teacher can describe the technology that will be used When asked, the teacher can articulate how the technology will be used to enhance student learning
Resources:	
Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Needs of English Language Learners The teacher provides for the needs of English Language Learners (ELL) by identifying the adaptations that must	be made within a lesson or unit.
Evidence:	
Planning Evidence:	Teacher Evidence:
The plan identifies the accommodations that must be made for individual ELL students or groups within a lesson	When asked, the teacher can describe the accommodations that must be made for individual ELL students or groups of students within a lesson
The plan identifies the adaptations that must be made for individual ELL students or groups within a unit of instruction	When asked, the teacher can describe the adaptations that must be made for individual ELL students or groups of students within a unit of instruction
Resources:	
<u>Scale</u>	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Needs of Special Education Students	
The teacher identifies the needs of special education students by providing accommodations and modifications to	that must be made for specific special education students.
Evidence:	
Planning Evidence:	Teacher Evidence:

When asked, the teacher can describe the specific accommodations that must be made for individual special education students or groups of students according to their IEP for a lesson				
When asked, the teacher can describe the specific accommodations and modifications that must be made for individual special education students or groups of students according to their IEP for a unit of instruction				
chooling.				
Teacher Evidence:				
When asked, the teacher can articulate how the needs of students who come from home environments that offer little support for schooling will be addressed				
When asked, the teacher can articulate the ways in which the students' family resources will be addressed when assigning homework				
When asked, the teacher can articulate the ways in which communication with the home will take into consideration family and language resources				
Date:				

Observation Results for Practice Teacher

Observer: Date Started: Date Submitted: PHILLIP KUPCZYK Feb 20, 2015 8:52:48 AM Feb 20, 2015 8:53:11 AM

Type: Standard Location: Pasco County Schools

Evaluation:

These results count towards evaluation

Domain 3: Reflecting on Teaching

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Identifying Areas of Pedagogical Strength and Weakness

The teacher identifies specific strategies and behaviors on which to improve from Domain 1 (routine lesson segments, content lesson segments and segments that are enacted on the spot).

Evidence:

	Teacher Evidence:							
	_ The te	eacher identifi	es specific areas	of strengths an	id weaknesses v	within Domain 1		
	_ The te	eacher keeps	track of specifica	ally identified foo	cus areas for imp	provement within Domain 1		
	_ The te	eacher identifi	es and keeps tra	ck of specific ar	eas identified ba	ased on teacher interest within Domain 1		
	☐ When	asked, the te	acher can descri	be how specific	areas for impro	ovement are identified within Domain 1		
₹e	Resources:							
<u>S</u>	Scale							
Sca	Scale:							
Ir	nnovating	Applying	Developing	Beginning	Not Using	Not Applicable		

Evaluating the Effectiveness of Individual Lessons and Units

The teacher determines how effective a lesson or unit of instruction was in terms of enhancing student achievement and identifies causes of success or difficulty.

Evidence:

Teacher Evidence:

☐ The teacher gathers and keeps records of his or her evaluations of individual lessons and units
☐ When asked, the teacher can explain the strengths and weaknesses of specific lessons and units
☐ When asked, the teacher can explain the alignment of the assessment tasks and the learning goals

Resources:

Scale

Scale:

Innovating Applying Developing Beginning Not Using Not Applicable

Evaluating the Effectiveness of Specific Pedagogical Strategies and Behaviors The teacher determines the effectiveness of specific instructional techniques regarding the achievement of subgroups of students and identifies specific reasons for discrepancies. Evidence: **Teacher Evidence:** The teacher gathers and keeps evidence of the effects of specific classroom strategies and behaviors on specific categories of students (i.e., different socio-economic groups, different ethnic groups) The teacher provides a written analysis of specific causes of success or difficulty Mhen asked, the teacher can explain the differential effects of specific classroom strategies and behaviors on specific categories of students Resources: Scale Scale: Innovating Applying Developing Beginning Not Using Not Applicable **Developing a Written Growth and Development Plan** The teacher develops a written professional growth and development plan with specific and measurable goals, action steps, manageable timelines and appropriate resources. Evidence: **Teacher Evidence:** The teacher constructs a growth plan that outlines measurable goals, action steps, manageable timelines and appropriate resources When asked, the teacher can describe the professional growth plan using specific and measurable goals, action steps, manageable timelines and appropriate resources Resources: Scale Scale: Innovating Applying Developing Beginning Not Using Not Applicable Monitoring Progress Relative to the Professional Growth and Development Plan

The teacher charts his or her progress toward goals using established action plans, milestones and timelines.

Evidence:

Teacher Evidence:

Observation Results for Practice Teacher 2/20/15, 8:53 AM

| The teacher constructs a plan that outlines a method for charting progress toward established goals supported by evidence (e.g., student achievement data, student work, student interviews, peer, self and observer feedback)
| When asked, the teacher can describe progress toward meeting the goals outlined in the plan supported by evidence (e.g., student achievement data, student work, student interviews, peer, self and observer feedback)

| Resources:
| Scale |
| Innovating | Applying | Developing | Beginning | Not Using | Not Applicable |
| Signatures | Signature

Date:

Date:

Observer Signature:

Learner Signature:

Observation Results for Practice Teacher

 Observer:
 Date Started:
 Date Submitted:

 PHILLIP KUPCZYK
 Feb 20, 2015 8:53:48 AM
 Feb 20, 2015 8:54:15 AM

Type: Standard Location: Pasco County Schools **Evaluation:**These results count towards evaluation

Domain 4: Collegiality and Professionalism

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Promoting Positive Interactions with Colleagues

The teacher interacts with other teachers in a positive manner to promote and support student learning.

Evidence:

Tea	cher E	Evidence	e:					
	The tead	cher works c	ooperatively with	n appropriate so	hool personnel	to address issues that impact	student learning	
	The tead	cher establis	hes working rela	tionships that d	emonstrate inte	grity, confidentiality, respect, f	flexibility, fairness and trus	st
	The tead	cher accesse	es available expe	ertise and resou	rces to support	students' learning needs		
	When as	sked, the tea	cher can describ	oe situations in	which he or she	interacts positively with collea	agues to promote and sup	pport student learning
	When asked, the teacher can describe situations in which he or she helped extinguish negative conversations about other teachers							
Resou	rces:							
Scale								
Scale:								
Innova	iting /	Applying	Developing	Beginning	Not Using	Not Applicable		

Promoting Positive Interactions about Students and Parents

The teacher interacts with students and parents in a positive manner to foster learning and promote positive home/school relationships.

Evidence:

Teacher Evidence:

The teacher fosters collaborative partnerships with parents to enhance student success in a manner that demonstrates integrity, confidentiality, respect, flexibility, fairness and trust
The teacher ensures consistent and timely communication with parents regarding student expectations, progress and/or concerns
The teacher encourages parent involvement in classroom and school activities
The teacher demonstrates awareness and sensitivity to social, cultural and language backgrounds of families
The teacher uses multiple means and modalities to communicate with families
The teacher responds to requests for support, assistance and/or clarification promptly
The teacher respects and maintains confidentiality of student/family information
When asked, the teacher can describe instances when he or she interacted positively with students and parents
When asked, students and parents can describe how the teacher interacted positively with them

When asked, the teacher can describe situations in which he or she helped extinguish negative conversations about students and parents
Resources:
Scale
Scale:
Innovating Applying Developing Beginning Not Using <u>Not Applicable</u>
Seeking Mentorship for Areas of Need or Interest
The teacher seeks help and input from colleagues regarding specific classroom strategies and behaviors.
Evidence:
Teacher Evidence:
☐ The teacher keeps track of specific situations during which he or she has sought mentorship from others
☐ The teacher actively seeks help and input in Professional Learning Community meetings
The teacher actively seeks help and input from appropriate school personnel to address issues that impact instruction
When asked, the teacher can describe how he or she seeks input from colleagues regarding issues that impact instruction
Resources: Scale
Scale:
Innovating Applying Developing Beginning Not Using Not Applicable
Mentoring Other Teachers and Sharing Ideas and Strategies
The teacher provides other teachers with help and input regarding specific classroom strategies and behaviors.
Evidence:
Teacher Evidence:
☐ The teacher keeps tracks of specific situations during which he or she mentored other teachers
The teacher contributes and shares expertise and new ideas with colleagues to enhance student learning in formal and informal ways
The teacher serves as an appropriate role model (mentor, coach, presenter, researcher) regarding specific classroom strategies and behaviors
When asked, the teacher can describe specific situations in which he or she has mentored colleagues
Resources:
Scale

Scale:
Innovating Applying Developing Beginning Not Using <u>Not Applicable</u>
Adhering to District and School Rules and Procedures
The teacher is aware of the district's and school's rules and procedures and adheres to them.
, and the second se
Evidence:
Teacher Evidence:
☐ The teacher performs assigned duties
☐ The teacher follows policies, regulations and procedures
☐ The teacher maintains accurate records (student progress, completion of assignments, non-instructional records)
☐ The teacher fulfills responsibilities in a timely manner
☐ The teacher understands legal issues related to students and families
☐ The teacher demonstrates personal integrity
☐ The teacher keeps track of specific situations in which he or she adheres to rules and procedures
Resources:
Scale
Stary
Scale:
Innovating Applying Developing Beginning Not Using Not Applicable
Participating in District and School Initiatives
The teacher is aware of the district's and school's initiatives and participates in them in accordance with his or her talents and availabile
Evidence:
Teacher Evidence:
☐ The teacher participates in school activities and events as appropriate to support students and families
The teacher serves on school and district committees
☐ The teacher participates in staff development opportunities
☐ The teacher works to achieve school and district improvement goals
☐ The teacher keeps tracks of specific situations in which he or she has participated in school or district initiatives
When asked, the teacher can describe or show evidence of his/her participation in district and school initiatives

Scale

Scale:								
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable			
Signatures								
Observer Signature:							Date:	
Learner Sig	gnature:						Date:	

Instructional Support Personnel Observation Form

Observation Results for Practice Teacher

Observer: PHILLIP KUPCZYK

Standard

Date Started: Feb 20, 2015 8:54:46 AM

Location:

20, 2015 8:54:46 AM Feb 20, 2015 8:55:01 AM

Location: Evaluation:
Pasco County Schools These result

These results count towards evaluation

Date Submitted:

Instructional Support Personnel Form (Non-Classroom) (v3)

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Domain 1: Instructional Support Strategies and Behaviors

Establishing and Communicating Goals

- 1. Providing Clear Goals and Scales (Rubrics)
- 2. Tracking Progress
- 3. Celebrating Success
- 4. Identifying Critical Information
- 5. Organizing Participants to Interact with New Knowledge
- 6. Previewing New Content
- 7. Elaborating on New Information
- 8. Recording and Representing Knowledge
- 9. Reflecting on Learning
- 10. <u>Providing Opportunities for Participants to Talk about</u>
 Themselves
- 11. Demonstrating "Withitness"
- 12. Acknowledging Adherence to Rules and Procedures
- 13. <u>Understanding Participants' Interests and Backgrounds</u>
- 14. <u>Using Verbal and Nonverbal Behaviors that Indicate</u>
 Affection for Participants
- 15. Displaying Objectivity and Control
- 16. <u>Demonstrating Value and Respect for Low Expectancy</u>
 Participants

Domain 2: Planning and Preparing

Planning and Preparing for Implementation of Goals and Scaffolding of Content or Activities

- Effective Goal Setting and Scaffolding of Content or Activities
- 18. Attention to Established Standards or Procedures

Planning and Preparing for Use of Resources and Technology

- 19. Use of Available Traditional Resources
- 20. Use of Available Technology

Planning and Preparing for the Needs of English Language Learners

21. Needs of English Language Learners

Planning and Preparing for Needs of Participants Receiving Special Education Services

22. Needs of Participants Receiving Special Education Services

Planning and Preparing for Needs of Participants Who Lack Support for Schooling

23. Needs of Participants Who Lack Support for Schooling

Domain 3: Reflecting on Teaching and Supporting

Evaluating Personal Performance

- 24. Identifying Areas of Pedagogical Strength and Weakness
- 25. Evaluating the Effectiveness of Specific Pedagogical Strategies and Behaviors

Developing and Implementing a Professional Growth Plan

- 26. Developing a Written Growth and Development Plan
- 27. <u>Monitoring Progress Relative to the Professional Growth and Development Plan</u>

Domain 4: Collegiality and Professionalism

Promoting a Positive Environment

- 28. Promoting Positive Interactions with Colleagues
- 29. Promoting Positive Interactions with Participants,
 Parents, and the Community

Promoting Exchange of Ideas and Strategies

- 30. Seeking Mentorship for Areas of Need or Interest
- 31. Mentoring Other Colleagues and Sharing Ideas and Strategies

Promoting District and School Development

- 32. Adhering to School and District Rules and Procedures
- 33. Participating in School and District Initiatives

Domain 1: Instructional Support Strategies and Behaviors

Establishing and Communicating Goals

Providing Clear Goals and Scales (Rubrics)

The instructional connect member provides	algority atotad apple based on area of r	annonalbility that alian with achool and/or district	anala and has a socia that describes levels of performance

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Sample Instructional Support Member Evidence:	Sample Participant Evidence:
 Instructional support member establishes a defined work plan or set of goals aligned with school and district goals 	When asked, participants, colleagues, and/or administrators can explain how the instructional support member's goals relate to and/or support the school or district goals
 Instructional support member communicates work plan or goals and scale to appropriate people 	When asked, participants, colleagues, and/or administrators can explain how the instructional support member's activities relate to the school and/or district goals
Instructional support member makes references to his/her goals throughout the year	
 Instructional support member can explain how goals support and align with school and/or district goals 	
 Instructional support member can explain the meaning of the levels of performance articulated in the scale 	
Instructional support member can explain how his/her activities relate to the goal	
Resources:	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Total to Burney	
Tracking Progress	
The instructional support member facilitates tracking of progress toward goals.	
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
 Instructional support member monitors progress toward his/her goals throughout the school year using a scale 	When asked, participants, colleagues, and administrators can describe how the instructional support member is progressing toward his/her goals
 Instructional support member is responsive to participants, colleagues, and administrators regarding feedback 	
 Instructional support member actively consults with colleagues and administrators to find an optimal approach to ensure progress 	
 Instructional support member consults with colleagues and administrators to ensure he/she is making progress toward the goals 	
Instructional support member keeps updated records (e.g., databases, data notebook, etc.) that validate tracking progress toward his/her goals	

Resources:	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Celebrating Success	
The instructional support member celebrates personal, participant, school, and/or district success relative to pr	ogress toward his/her goals.
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
 Instructional support member acknowledges and celebrates personal progress toward his/her goals 	 Participants and/or colleagues show signs of pride regarding recognition of their accomplishments by the instructional support member
Instructional support member uses a variety of methods to celebrate school and/or district success	
☐ Instructional support member acknowledges and celebrates individual and group successes	
 Instructional support member shows pride in his/her work and reports wanting to continue to make progress toward meeting his/her goals 	
Resources:	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
dentifying Critical Information	
The instructional support member identifies critical information in a lesson or activity to which participants shou	ld pay particular attention.
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
Instructional support member begins the lesson or activity by explaining why upcoming content is important	When asked, participants can describe the level of importance of the information addressed in the lesson or activity
Instructional support member identifies content or information critical to his/her area of responsibility	☐ When asked, participants can explain why it is important to pay attention to the content
Instructional support member cues the importance of upcoming information in some indirect fashion: Tone of voice	Participants visibly pay attention to the critical information
Body position	
Level of excitementMarker technique	
······································	

Glossary | Scale

Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Organizing Participants to Interact with New Knowledge	
The instructional support member organizes participants into small groups to facilitate the processing of info	rmation.
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
Instructional support member establishes routines for participant grouping and interaction	Participants move to groups in an orderly fashion and know their roles in the group
within groups Instructional support member establishes roles and procedures for group activities: Respect opinions of others Add their perspectives to discussions Ask and answer questions	Participants appear to understand expectations about appropriate behavior in group Respect opinions of others Add their perspectives to discussions Ask and answer questions
Resources:	
Glossary Scale	
Scale: Innovating Applying Developing Beginning Not Using Not Applicable	
Previewing New Content	
The instructional support member engages participants in activities that help link what they already know to	the new content/activity about to be addressed and facilitates these linkages.
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
☐ Instructional support member uses preview question before reading	☐ When asked, participants can explain linkages with prior knowledge
☐ Instructional support member uses K-W-L strategy or variation of it	☐ When asked, participants make predictions about upcoming content
Instructional support member asks or reminds participants what they already know about the	☐ When asked, participants can provide a purpose for what they are about to learn
topic Instructional support member provides an advanced organizer: Outline Graphic organizer	Participants actively engage in previewing activities
Instructional support member has participants brainstorm	
☐ Instructional support member uses an anticipation guide	
 Instructional support member uses a motivational hook/launching activity: Anecdotes Short selection from video 	

Glossary | Scale

ervation Results for Practice Teacher	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
aborating on New Information	
he instructional support member asks questions or engages participants in activities that require elaborati	ve inferences that go beyond what was explicitly taught.
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
Instructional support member asks explicit questions that require participants to make elaborative inferences about the content or activity	When asked, participants volunteer answers to inferential questions
☐ Instructional support member asks participants to explain and defend their inferences	☐ When asked, participants provide explanations and "proofs" for inferences
Instructional support member presents situations or problems that require inferences	
desources:	
Glossary Scale	
cale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
secuting and Denuscenting Knowledge	
ecording and Representing Knowledge the instructional support member engages participants in activities that help record their understanding of the instructional support member engages participants in activities that help record their understanding of the instructional support member engages participants in activities that help record their understanding of the instructional support member engages participants in activities that help record their understanding of the instructional support member engages participants in activities that help record their understanding of the instructional support member engages participants in activities that help record their understanding of the instructional support member engages participants in activities that help record their understanding of the instructional support member engages participants in activities that help record their understanding of the instructional support member engages participants in activities that help record their understanding of the instruction in the instruction of the instruction in the instruction of the instruc	new content in linguistic ways and/or represent the content in nonlinguistic ways.
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
 Instructional support member asks participants to summarize the information they have learned 	Participants' summaries and notes include critical content
 Instructional support member asks participants to generate notes that identify critical information in the content 	Participants' nonlinguistic representations include critical content When asked, participants can explain the main points of the lesson or activity
Instructional support member asks participants to create nonlinguistic representations for new content:	_ monacion, partopario can ospian no main pointo o dio tección o contra
 Graphic organizers Pictures Pictographs Flow charts 	
☐ Instructional support member asks participants to create mnemonics that organize the content	
Resources:	
Glossary Scale	

Innovating Applying Developing Beginning Not Using Not Applicable

Scale:

Reflecting on Learning

The instructional support member engages participants in activities that help them reflect on their learning.				

Evidence:

Sample Instructional Support Member Evidence:	Sample Participant Evidence:
Instructional support member asks participants to state or record what they are clear about and what they are confused about	When asked, participants can explain what they are clear about and what they are confuse about
Instructional support member asks participants to state or record how hard they tried	When asked, participants can describe how hard they tried
Instructional support member asks participants to state or record what they might have done to enhance their learning	When asked, participants can explain what they could have done to enhance their learning
Resources:	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	

Providing Opportunities for Participants to Talk about Themselves

The instructional support member provides participants with opportunities to relate what is being addressed in a lesson or activity to their personal interests.

Evidence:

Sample Instructional Support Member Evidence:	Sample Participant Evidence:
Instructional support member is aware of participants' interests and makes connections between these interests and class content and educational goals	When participants are explaining how content relates to their personal interests, the instructional support member appears encouraging and interested
 Instructional support member structures activities and discussions that ask participants to make connections between schooling and their personal interests 	When asked, participants can make linkages between the lesson or activity and their personal interests
	Participants engage in activities that facilitate making connections between their persor interests and the lesson or activity
Resources:	
Glossary Scale	

Demonstrating "Withitness"

The instructional support member uses behaviors associated with "withitness" to maintain and support adherence to rules, policies, and procedures.

Evidence:

Scale:

Sample Instructional Support Member Evidence:

Sample Participant Evidence:

Applying Developing Beginning Not Using Not Applicable

Instructional support member is accessible to parents and the school community	Participants recognize that the instructional support member is aware of their behavior as well as the climate of the school
 Instructional support member establishes healthy professional relationships with participants, colleagues, administrators, and parents 	When asked, participants, parents, or colleagues describe the instructional support member as "aware of what is going on," or participants describe the instructional support member as
 Instructional support member recognizes potential sources of disruption to classrooms and the entire school and deals with them immediately 	one who "has eyes on the back of his/her head"
☐ Instructional support member proactively addresses inflammatory situations	
Resources:	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Acknowledging Adherence to Rules and Procedures	
The instructional support member consistently and fairly acknowledges adherence to rules and procedures.	
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
Instructional support member provides nonverbal signals that a rule or procedure has been followed:	Participants appear appreciative of the instructional support member acknowledging their positive behavior
Smile Nod of head	 When asked, participants describe the instructional support member as appreciative of their good behavior
High five	When asked, participants report the instructional support member fairly and consistently acknowledges adherence to rules and procedures
 Instructional support member gives verbal cues that a rule or procedure has been followed: Thanks participants for following a rule or procedure Describes participant behaviors that adhere to rules or procedures 	acknowledges adilerence to rules and procedures
Instructional support member uses tangible recognition when a rule or procedure has been followed:	
Certificate of merit Token economies	
Resources:	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Understanding Participants' Interests and Backgrounds	
The instructional support member uses participants' interests and backgrounds to produce a climate of acceptance.	ance and community.
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
Instructional support member has side discussions with participants and colleagues about events in their lives	When asked, participants and colleagues describe the instructional support member as someone who knows them and/or is interested in them

 Instructional support member has discussions with participants and colleagues about topics in which they are interested 	 When asked, participants and colleagues say they feel accepted by the instructional support member
☐ Instructional support member builds participants' interests into their interactions	
Resources:	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Using Verbal and Nonverbal Behaviors that Indicate Affection fo	or Participants
When appropriate, the instructional support member uses verbal and nonverbal behavior that indicates caring	g for participants or colleagues.
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
Instructional support member compliments participants and colleagues regarding academic and personal accomplishments	When asked, participants and/or colleagues describe the instructional support member as someone who cares for them
 Instructional support member engages in informal conversations with participants or colleagues that are not related to academics 	Participants respond to instructional support member's verbal and nonverbal interactions
Instructional support member uses humor with participants and colleagues when appropriate	
 Instructional support member smiles, nods, etc. at participants and colleagues when appropriate 	
Resources:	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Displaying Objectivity and Control	
The instructional support member behaves in an objective and controlled manner.	
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
☐ Instructional support member does not exhibit extremes in positive or negative emotions	Participants and colleagues report they are settled by the instructional support member's calm demeanor
 Instructional support member addresses inflammatory issues and events in a calm and controlled manner 	When asked, participants and colleagues describe the instructional support member as in control of himself/herself in all situations
 Instructional support member interacts with all participants and colleagues in the same calm and controlled fashion 	When asked, participants and colleagues say that the instructional support member does not hold grudges or take things personally
Instructional support member does not demonstrate personal offense at student misbehavior	

Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Demonstrating Value and Respect for Low Expectancy Participa	ants
The instructional support member exhibits behaviors that demonstrate value and respect for low expectancy p	articipants.
Evidence:	
Sample Instructional Support Member Evidence:	Sample Participant Evidence:
When asked, the instructional support member can identify the participants for whom there have been low expectations	When asked, participants and/or colleagues say that the instructional support member cares for all participants
Instructional support member provides low expectancy participants with nonverbal indications that they are valued and respected:	
Makes eye contact Smiles	
Makes appropriate physical contact	
Instructional support member provides low expectancy participants with verbal indications that they are valued and respected:	
 Playful dialogue Addressing participants in a manner they view as respectful 	
Instructional support member does not allow negative comments about low expectancy participants	
Instructional support member sets high expectations for all participants	
Resources:	
resources.	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	

Domain 2: Planning and Preparing

Planning and Preparing for Implementation of Goals and Scaffolding of Content or Activities

Effective Goal Setting and Scaffolding of Content or Activities

The instructional support member plans the organization of content and activities in such a way that each piece of content or activity builds on previous goals, content, or activities.

Evidence:

Sample Planning Evidence:

Sample Instructional Support Member Evidence:

- Instructional support member has evidence of a work plan to support his/her goals and the goals of the school and/or district
- Instructional support member can describe the rationale for how goals are organized within a plan-of-work

 The plan for presentation of content or activities is logical and progresses from simple to complex 	 Instructional support member can describe the rationale for the sequence of activities or lessons within a plan-of-work
 The plan anticipates potential confusion or misunderstandings that participants or schools may experience 	 Instructional support member can describe possible confusions that may impact goals, content, or activities
Resources:	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Attention to Established Standards or Procedures	
The instructional support member develops plans and/or activities that are aligned with established school and	d/or district standards or procedures.
Evidence:	
Sample Planning Evidence:	Sample Instructional Support Member Evidence:
Plans for instructional activities include important standards identified by the district	Instructional support member can explain how his/her plan of work supports the established school and/or district standards
 Plans are developed with attention to established district standards and procedures 	 Instructional support member can describe the sequence of the content or activities to be taught as identified by the school and/or district
Resources:	
Glossary Scale	
Scale:	
Innovating Applying Developing Beginning Not Using Not Applicable	
Planning and Preparing for Use of Resources and	d Technology
Use of Available Traditional Resources	
The instructional support member identifies the available traditional resources (materials and human) for use in the instructional support member identifies the available traditional resources (materials and human) for use in the instructional support member identifies the available traditional resources (materials and human) for use in the instructional support member identifies the available traditional resources (materials and human) for use in the instructional support member identifies the available traditional resources (materials and human) for use in the instructional support member identifies the available traditional resources (materials and human) for use in the instruction of	in his/her plan of work and/or instructional activities.
Evidence:	
Sample Planning Evidence:	Sample Instructional Support Member Evidence:
The plan outlines resources within the immediate work environment or school that will be used enhance participants' understanding of the content	Instructional support member can describe how the resources within the immediate work environment and/or the school will be used to enhance participants' understanding of the content
The plan outlines resources within the community that will be used to enhance participants' understanding of the content	 Instructional support member can describe how resources within the community will be used to enhance participants' understanding of the content

Glossary | Scale

Scale:		
Innovating Applying Developing Beginning Not Using Not Applicable		
Use of Available Technology		
The instructional support member identifies the use of available technology that can enhance his/her plan of	work and/or participants' understanding of content in an instructional activity.	
Evidence:		
Sample Planning Evidence:	Sample Instructional Support Member Evidence:	
The plan identifies available technology that will be used: Interactive whiteboards Response systems Digital templates Social networking sites Blogs Discussion boards The plan identifies how the technology will be used to enhance participant learning	Instructional support member can explain how the technology will be used to reach his/her goals Instructional support member can articulate how the technology will be used to enhance participant learning	
Resources: Glossary Scale		
Scale:		
Innovating Applying Developing Beginning Not Using Not Applicable		
Needs of English Language Learners		
The instructional support member provides support for the needs of English Language Learners (ELL) by ide	ntifying appropriate adaptations or accommodations that must be made.	
Evidence:		
Sample Planning Evidence:	Sample Instructional Support Member Evidence:	
The plan identifies the accommodations or adaptations that must be made for individual ELL participants or groups within an instructional activity or within the instructional support member's area of responsibility The plan identifies the adaptations that must be made for individual ELL participants or groups within the instructional support member's area of responsibility	Instructional support member can describe the accommodations that must be made for individual ELL participants or groups within an instructional activity Instructional support member can describe the adaptations that must be made for individual ELL participants or groups within an instructional activity Instructional support member can identify support provided in his/her plan of work for ELL participants or the school	
Resources:		
Glossary Scale		
Scale:		

Innovating Applying Developing Beginning Not Using Not Applicable

Planning and Preparing for Needs of Participants Receiving Special Education Services

The instructional support member identifies the needs of participants receiving special education services by providing accommodations and modifications that must be made for participants.		
Evidence:		
Sample Planning Evidence:	Sample Instructional Support Member Evidence:	
The plan of work describes accommodations and modifications that must be made for individual participants receiving special education services according to the Individualized Education Program (IEP)	Instructional support member can describe the specific accommodations that must be made for individual participants receiving special education services according to his/her IEP for ar instructional activity	
The plan of work describes the support the instructional support member will provide for participants receiving special education services	Instructional support member can describe the specific support(s) that will be provided for participants receiving special education services	
Resources:		
Glossary Scale		
Scale:		
Scale: Innovating Applying Developing Beginning Not Using Not Applicable		
Innovating Applying Developing Beginning Not Using Not Applicable		
	Who Lack Support for Schooling	
Innovating Applying Developing Beginning Not Using Not Applicable	Who Lack Support for Schooling	
Innovating Applying Developing Beginning Not Using Not Applicable anning and Preparing for Needs of Participants		
Innovating Applying Developing Beginning Not Using Not Applicable anning and Preparing for Needs of Participants Needs of Participants Who Lack Support for Schooling		
Innovating Applying Developing Beginning Not Using Not Applicable anning and Preparing for Needs of Participants Needs of Participants Who Lack Support for Schooling The instructional support member identifies the needs of participants who come from home environments that		
Innovating Applying Developing Beginning Not Using Not Applicable anning and Preparing for Needs of Participants Needs of Participants Who Lack Support for Schooling The instructional support member identifies the needs of participants who come from home environments that	t offer little support for schooling.	
Innovating Applying Developing Beginning Not Using Not Applicable anning and Preparing for Needs of Participants Needs of Participants Who Lack Support for Schooling The instructional support member identifies the needs of participants who come from home environments that Evidence: Sample Planning Evidence: The plan provides for the needs of participants who come from home environments that offer	t offer little support for schooling. Sample Instructional Support Member Evidence: Instructional support member can articulate how the needs of participants who come from	
Innovating Applying Developing Beginning Not Using Not Applicable anning and Preparing for Needs of Participants Needs of Participants Who Lack Support for Schooling The instructional support member identifies the needs of participants who come from home environments that Evidence: Sample Planning Evidence: The plan provides for the needs of participants who come from home environments that offer little support for schooling When engaging participants, the instructional support member takes into consideration the	sample Instructional Support Member Evidence: Instructional support member can articulate how the needs of participants who come from home environments that offer little support for schooling will be addressed Instructional support member can articulate the ways in which the participants' family	

Resources:

Glossary | Scale

Scale:

Innovating Applying Developing Beginning Not Using Not Applicable

Domain 3: Reflecting on Teaching and Supporting

Evaluating Personal Performance

Identifying Areas of Pedagogical Strength and Weakness
The instructional support member identifies specific strategies and behaviors on which to improve.
Evidence:
Sample Instructional Support Member Evidence:
Instructional support member identifies specific areas of pedagogical strength and weakness
 Instructional support member keeps track of specifically identified focus areas for improvement
☐ Instructional support member identifies and keeps track of specific areas identified based on individual interest
☐ Instructional support member can describe how specific areas for improvement are identified
Resources:
Glossary Scale
Scale:
Innovating Applying Developing Beginning Not Using Not Applicable
Evaluating the Effectiveness of Specific Pedagogical Strategies and Behaviors
The instructional support member determines the effectiveness of specific techniques and strategies relating to his/her plan of work.
Evidence:
Sample Instructional Support Member Evidence:
☐ Instructional support member gathers and keeps evidence of the effects of specific strategies and behaviors in his/her area of responsibility
☐ Instructional support member provides a written analysis of specific causes of success or difficulty
Instructional support member can explain the differential effects of specific strategies and behaviors that yield results
Resources:
Glossary Scale

Innovating Applying Developing Beginning Not Using Not Applicable

Scale:

Developing and Implementing a Professional Growth Plan

Developing a Written Growth and Development Plan
The instructional support member develops a written professional growth and development plan with specific and measurable goals, action steps, manageable timelines, and appropriate resources.
Evidence:
Sample Instructional Support Member Evidence:
Instructional support member constructs a growth plan that outlines measurable goals, action steps, manageable timelines, and appropriate resources
Instructional support member can describe the professional growth plan using specific and measurable goals, action steps, manageable timelines, and appropriate resources
Resources:
Glossary Scale
Scale:
Innovating Applying Developing Beginning Not Using Not Applicable
Monitoring Progress Relative to the Professional Growth and Development Plan
The instructional support member charts his/her progress on the professional growth and development plan using established action plans, milestones, and timelines.
Evidence:
Sample Instructional Support Member Evidence:
Instructional support member constructs a plan that outlines a method for charting progress toward established goals supported by evidence (e.g., achievement data, artifacts, interviews or surveys from peers and participants, and observer feedback)
 Instructional support member can describe progress toward meeting the goals outlined in the plan supported by evidence
Resources:
Glossary Scale
Scale:

Domain 4: Collegiality and Professionalism

Innovating Applying Developing Beginning Not Using Not Applicable

Promoting a Positive Environment

Promoting Positive Interactions with Colleagues

The instructional support member interacts with colleagues in a positive manner to promote and support learning.

Evidence:	

Scale:

Sample Instructional Support Member Evidence:		
☐ Instructional support member works cooperatively with appropriate colleagues to address issues t	hat impact learning	
Instructional support member establishes working relationships that demonstrate integrity, confidentiality, respect, flexibility, fairness, and trust		
☐ Instructional support member accesses available expertise and resources to support participants' learning needs		
☐ Instructional support member can describe situations in which he/she interacts positively with colle	eagues to promote and support learning	
☐ Instructional support member can describe situations in which he/she helped extinguish negative of	conversations about other colleagues	
Resources:		
Glossary Scale		
Scale:		
Innovating Applying Developing Beginning Not Using Not Applicable		
Promoting Positive Interactions with Participants, Parents, and the Community The instructional support member interacts with participants, parents, and the community in a positive manner to foster learning and promote positive home/school relationships.		
Evidence:		
Evidence: Sample Instructional Support Member Evidence:	Sample Participant Evidence:	
	Sample Participant Evidence: When asked, participants, parents, and/or community members can describe how the instructional support member interacted positively with them	
Sample Instructional Support Member Evidence: Instructional support member fosters collaborative partnerships with parents to enhance participant success in a manner that demonstrates integrity, confidentiality, respect, flexibility,	When asked, participants, parents, and/or community members can describe how the	
Sample Instructional Support Member Evidence: Instructional support member fosters collaborative partnerships with parents to enhance participant success in a manner that demonstrates integrity, confidentiality, respect, flexibility, fairness, and trust Instructional support member ensures consistent and timely communication with parents	When asked, participants, parents, and/or community members can describe how the	
Sample Instructional Support Member Evidence: Instructional support member fosters collaborative partnerships with parents to enhance participant success in a manner that demonstrates integrity, confidentiality, respect, flexibility, fairness, and trust Instructional support member ensures consistent and timely communication with parents regarding participant expectations, progress, and/or concerns Instructional support member encourages parent involvement in classroom and school	When asked, participants, parents, and/or community members can describe how the	
Sample Instructional Support Member Evidence: Instructional support member fosters collaborative partnerships with parents to enhance participant success in a manner that demonstrates integrity, confidentiality, respect, flexibility, fairness, and trust Instructional support member ensures consistent and timely communication with parents regarding participant expectations, progress, and/or concerns Instructional support member encourages parent involvement in classroom and school activities Instructional support member demonstrates awareness and sensitivity to social, cultural, and	When asked, participants, parents, and/or community members can describe how the	
Sample Instructional Support Member Evidence: Instructional support member fosters collaborative partnerships with parents to enhance participant success in a manner that demonstrates integrity, confidentiality, respect, flexibility, fairness, and trust Instructional support member ensures consistent and timely communication with parents regarding participant expectations, progress, and/or concerns Instructional support member encourages parent involvement in classroom and school activities Instructional support member demonstrates awareness and sensitivity to social, cultural, and language backgrounds of families Instructional support member uses multiple means and modalities to communicate with	When asked, participants, parents, and/or community members can describe how the	
Sample Instructional Support Member Evidence: Instructional support member fosters collaborative partnerships with parents to enhance participant success in a manner that demonstrates integrity, confidentiality, respect, flexibility, fairness, and trust Instructional support member ensures consistent and timely communication with parents regarding participant expectations, progress, and/or concerns Instructional support member encourages parent involvement in classroom and school activities Instructional support member demonstrates awareness and sensitivity to social, cultural, and language backgrounds of families Instructional support member uses multiple means and modalities to communicate with families	When asked, participants, parents, and/or community members can describe how the	
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Promoting Exchange of Ideas and Strategies

Seeking Mentorship for Areas of Need or Interest

The instructional support member seeks help and input from colleagues regarding specific educational strategies and behaviors.
Evidence:
Sample Instructional Support Member Evidence:
Instructional support member keeps track of specific situations during which he/she has sought mentorship from others
Instructional support member actively seeks help and input as a member of a Professional Learning Community
Instructional support member actively seeks help and input from appropriate school members to address issues that impact instruction and school or district goals
Instructional support member can describe how he/she seeks input from colleagues regarding issues that impact instruction and school or district goals
Resources:
Glossary Scale
Scale:
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Mentoring Other Colleagues and Sharing Ideas and Strategies
The instructional support member provides other colleagues with help and input regarding specific educational strategies and behaviors relating to their areas of responsibility.
Evidence:
Sample Instructional Support Member Evidence:
Instructional support member keeps tracks of specific situations during which he/she mentored other instructional support members
Instructional support member contributes and shares expertise and new ideas with colleagues to enhance learning in formal and informal ways
Instructional support member serves as an appropriate role model (e.g., mentor, coach, presenter, researcher) regarding specific educational strategies and behavior
Instructional support member can describe specific situations in which he/she has mentored colleagues
Resources:
Glossary Scale
Scale:

Promoting District and School Development

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Adhering to School and District Rules and Procedures

The instructional support member is aware of and adheres to school and district rules and procedures.

Sample Instructional Support Member Evidence:
☐ Instructional support member performs assigned duties
☐ Instructional support member follows policies, regulations, and procedures
Instructional support member maintains accurate records (e.g., participant progress, completion of assignments, non-instructional records)
Instructional support member fulfills responsibilities in a timely manner
Instructional support member understands legal issues related to participants and families
Instructional support member demonstrates personal integrity
Instructional support member keeps track of specific situations in which he/she adheres to rules and procedures
Instructional support member is knowledgeable and adheres to state code of ethics, professional standards, and code of conduct applicable to the position
Decourses
Resources:
Glossary Scale
Scale:
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Participating in School and District Initiatives
Faiticipating in School and District initiatives
The instructional support member is aware of school and district initiatives and participates in them in accordance with his/her talents and availability.
Evidence:
Sample Instructional Support Member Evidence:
Instructional support member participates in school activities and events as appropriate to support participants and the school community
Instructional support member serves on school and district committees
Instructional support member participates in staff development opportunities
Instructional support member works to achieve school and district improvement goals
Instructional support member keeps tracks of specific situations in which he/she has participated in school and district initiatives
Instructional support member can describe or show evidence of his/her participation in school and/or district initiatives
Resources:
Glossary Scale

Scale:
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Signatures

Observer Signature:	Date:
Learner Signature:	Date: