Flow Chart Probationary Contract Staff



Teacher completes **self-assessment** and writes **student achievement goal** and action plan in collaborative team. (*Forms A and A2*)



Goal Setting Conference* - Appraiser meets with teacher to review self-assessment, Student Achievement goal, building goals and/or department/grade level goals.

<u>Observation Cycle #1</u> – Appraiser and Probationary Staff complete the first observation cycle, focusing on Domain 3: Instruction. (Forms B, C, and D)**











pre-conference*

Observation

post-conference

<u>Observation Cycle #2</u> – Appraiser and Probationary Staff complete a second observation cycle focusing on an area of professional growth. (*Forms E, F, and G*)











pre-conference

Observation

post-conference

<u>Observation Cycle #3</u> - Appraiser and Probationary Staff complete a third observation focused on Domain 2: The Classroom Environment. (*Forms H, I, and J*)**











pre-conference

Observation

post-conference



Summative Conference* – Teacher Submits student achievement goal results and reflection. Appraiser completes the PAS Summative Report and conferences with the probationary staff member. (*Form K*)

9/14 1.7

^{*} The Goal Setting and Summative Conferences may be performed in conjunction with the first preconference and last post-conference.

^{**}In Observation 1, Probationary Licensed Staff that use alternate rubrics will focus on the five components designated for Q-Comp – which may not all be in Domain 3.

^{***} In observation 3, Probationary Licensed Staff that use alternate rubrics will continue to focus on an area of professional growth – not Domain 2.

Flow Chart

Continuing Contract Staff – Q-Comp (Years 1 and 2)



Teacher writes **student achievement goal** and action plan in collaborative team. (Form A)



Goal Setting Conference* - Teacher meets with Peer Evaluator to review Student Achievement goal.

<u>Observation Cycle #1</u> – Licensed Staff member and Peer Evaluator complete the first observation cycle, focusing on Domain 3: Instruction. (Forms B, C, and D)**











pre-conference*

Observation

post-conference

<u>Observation Cycle #2</u> – A Peer of Choice observes the licensed staff member, focusing on an area of professional growth. The Peer Evaluator and Peer of Choice participate in the pre- and post-conferences. (*Forms E, F, and G*)











pre-conference

Observation

post-conference

<u>Observation Cycle #3</u> - Licensed Staff member and Peer Evaluator complete a third observation cycle focusing on the chosen area of professional growth. $(Forms\ H,\ I,\ and\ J)^{**}$











pre-conference

Observation

post-conference

Q-Comp Summative Report – Teacher Submits student achievement goal results and reflection and Peer Evaluator submits the Q-Comp Summative Report to the teacher. (*Form K*)

7/14 1.8

^{*} The Goal Setting Conference may be performed in conjunction with the first pre-conference and last post-conference.

Flow Chart Continuing Contract Staff – High Cycle (Year 3)



Teacher completes **self-assessment** and writes **student achievement goal** and action plan in collaborative team. (*Forms A and A2*)



Goal Setting Conference* - Appraiser meets with licensed staff to review self-assessment, Student Achievement goal, building goals and/or department/grade level goals.

Observation Cycle #1 – Appraiser and Licensed Staff complete the first observation cycle, focusing on Domain 3: Instruction. (Forms B, C, and D)**











pre-conference*

Observation

post-conference

<u>Observation Cycle #2</u> –Licensed Staff completes a second observation cycle, focusing on an area of professional growth, with a Peer Evaluator, a Peer of Choice, or a different administrator. (*Forms E, F, and G*)











pre-conference

Observation

post-conference

<u>Observation Cycle #3</u> - Appraiser and Licensed Staff complete a third observation focused on Domain 2: The Classroom Environment. (*Forms H, I, and J*)***











pre-conference

Observation

post-conference



Summative Conference* – Teacher Submits student achievement goal results and reflection. Appraiser completes the PAS Summative Report and conferences with the licensed staff member. (*Form K*)

9/14 1.9

^{*} The Goal Setting and Summative Conferences may be performed in conjunction with the first preconference and last post-conference.

^{**}In Observation 1, Licensed Staff that use alternate rubrics will focus on the five components designated for Q-Comp – which may not all be in Domain 3.

^{***} In Observation 3, Licensed Staff that use alternate rubrics will focus on an area of growth – not Domain 2.

Components of Professional Practice - Framework Summary

DOMAIN 1: PLANNING AND PREPARATION

Comp. 1A: Demonstrating Knowledge of Content

Knowledge of content and the structure of the discipline

Knowledge of prerequisite relationships

Knowledge of content-related pedagogy

Comp. 1B: Demonstrating Knowledge of Students

Knowledge of child and adolescent development Knowledge of the learning process

Knowledge of students' skills, knowledge, and language proficiency

Knowledge of students' interests and cultural heritage

Knowledge of students' special needs

Comp. 1C: Setting Instructional Outcomes

Value, sequence, and alignment

Clarity

Balance

Suitability for diverse students

Comp. 1D: Demonstrating Knowledge of Resources

Resources for classroom use

Resources to extent content knowledge and pedagogy

Resources for Students

Implementation of district adopted guaranteed curriculum

Comp. 1E: Designing Coherent Instruction

Learning Activities

Instructional Materials and Resources

Instructional Groups

Lesson and Unit Structure

Comp. 1F: Designing Student Assessments

Congruence with instructional outcomes

Criteria and standards

Design of formative assessments

Use for planning

DOMAIN 2: THE CLASSROOM ENVIRONMENT

Comp. 2A: Creating an Environment of Respect & Rapport

Teacher interaction with students, including both words and actions

Student Interactions with other students, including both words and actions

Comp. 2B: Establishing a Culture for Learning

Importance of the content and of learning Expectations for learning and achievement Student pride in work

Comp. 2C: Managing Classroom Procedures

Management of instructional groups

Management of transitions

Management of materials and supplies

Performance of classroom routines

Comp. 2D: Managing Student Behavior

Expectations

Monitoring and to student behavior

Response to student misbehavior

Comp. 2E: Organizing Physical Space

Safety and accessibility

Arrangement of furniture use of physical resources

DOMAIN 3: INSTRUCTION

Comp. 3A: Communicating With Students

Expectations for learning

Directions for activities

Explanations of content

Use of oral and written language

Comp. 3B: Using Questioning and Discussion

Techniques Ouglity of questions

Quality of questions/prompts

Discussion techniques

Student participation

Comp. 3C: Engaging Students in Learning

Activities and assignments

Grouping of students

Instructional materials & resources

Structure and pacing

Comp. 3D: Using Assessment in Instruction

Assessment criteria

Monitoring of student learning

Feedback to students

Student self-assessment and monitoring of progress

Comp. 3E: Demonstrating Flexibility and

Responsiveness

Lesson adjustment

Response to students

Persistence

DOMAIN 4: PROFESSIONAL RESPONSIBILITIES

Comp. 4A: Reflecting on Teaching

Accuracy

Use in future teaching

Comp. 4B: Maintaining Accurate Records

Student completion of assignments

Student progress in learning

Non-instructional records

Comp. 4C: Communication with Families

Information about the instructional program

Information about individual students

Engagement of families in the instructional

program

Comp. 4D: Participating in the Professional Community

Relationships with colleagues

Involvement in culture of professional inquiry

Service to the school

Participation in school and district projects

Comp. 4E: Growing and Developing Professionally

Enhancement of content knowledge and pedagogical skill

Receptivity to feedback from colleagues

Services to the profession

Comp. 4F: Showing Professionalism

Integrity and ethical conduct

Service to students

Advocacy

Decision making

Compliance with school and district regulations

7/14 2.2

Student Achievement Goals Rubrics 2014/15

	1 Unsatisfactory	2 Basic	3 Proficient	4 Distinguished
Determining Needs	Uses no data to determine an area of focus Chooses a focus that is irrelevant	Uses general data to determine an area of focus Chooses a focus that is either too broad or too narrow	Uses relevant data to determine an area of focus Chooses a focus that is neither too broad nor too narrow	Meets the attributes of Proficient and: • Chooses a focus that is critical
Creating Goals	 Is not based on learner achievement Does not use the SMART criteria Has no rigor 	 Is based mostly on learner achievement Uses the SMART criteria Has moderate rigor 	 Is based on learner achievement Uses the SMART criteria Has significant rigor 	 Meets the attributes of Proficient and: Includes expected growth for all learners (i.e. a tiered goal)
Action Plan	Does not choose any instructional strategy Does not base strategy on best practice	Chooses an effective instructional strategy Bases strategy on best practice	Chooses several effective instructional strategies Bases all of strategies on best practices	Meets the attributes of Proficient and: Differentiates instructional strategies to meet the needs of all learners
Monitoring Student Progress	Conducts no formative assessments Makes no modifications to instruction based on assessments	Conducts few formative assessments Makes limited modifications to instruction based on assessments	Conducts frequent formative assessments Makes modifications to instruction based on assessments	Meets the attributes of Proficient and: • Makes modifications that differentiate instruction at the individual level
Reflection	 Engages in no self-reflection Makes no suggestions for how instruction could be improved Does not use reflection to make decisions for upcoming instruction 	Engages in limited self-reflection Makes general suggestions about how instruction could be improved Uses reflection to make general decisions for upcoming instruction	Engages in meaningful self-reflection Makes specific suggestions of how instruction could be improved Uses reflection to make essential decisions for upcoming instruction	Meets the attributes of Proficient and: • Shares reflection and collaborates with others to increase teaching effectiveness for upcoming instruction
Results	Goal was met.	□ YES	□ NO	

[•]Learner refers to students or the individuals whom you serve.

[•]Instruction/instructional refers to the strategies you use to meet the needs of the learners.

[•]Rigor refers to the amount of appropriate action needed by the teacher to achieve the goal.

Anoka-Hennepin District #11 Performance Appraisal System **A2. Self Assessment**

This form is to be filled out by the licensed staff and submitted to the evaluator prior to the pre-observation conference.

Licensed Staff:	Evaluator:	
Employee #: School Year		
Building:		
Current position:		
Current position.	Date & Time	
Part 1: Self Assessment		
Domain 1: Planning and Preparation		
A. Demonstrating Knowledge of Content and Pedagogy	•	$\square NA \square U \square B \square P \square D$
B. Demonstrating Knowledge of Students		\Box NA \Box U \Box B \Box P \Box D
C. Setting Structural Outcomes		\Box NA \Box U \Box B \Box P \Box D
D. Demonstrating Knowledge of Resources		\square NA \square U \square B \square P \square D
E. Designing Coherent Instruction		\square NA \square U \square B \square P \square D
F. Designing Student Assessments		\square NA \square U \square B \square P \square D
Domain 2: Classroom Environment		
A. Creating an Environment of Respect and Rapport		
B. Establishing a Culture for Learning		\Box NA \Box U \Box B \Box P \Box D
C. Managing Classroom Procedures		\Box NA \Box U \Box B \Box P \Box D
D. Managing Student Behavior		$\square NA \square U \square B \square P \square D$
E. Organizing Physical Space		$\square NA \square U \square B \square P \square D$
Domain 3: Instruction		
A. Communicating Clearly and Accurately		\Box NA \Box U \Box B \Box P \Box D
B. Questioning and Discussion Techniques		\Box NA \Box U \Box B \Box P \Box D
C. Engaging Students in Learning		\Box NA \Box U \Box B \Box P \Box D
D. Providing Feedback		\square NA \square U \square B \square P \square D
E. Demonstrating Flexibility and Responsiveness		\Box NA \Box U \Box B \Box P \Box D
Domain 4: Professional Development		
A. Reflecting on Teaching	\Box NA \Box U \Box B \Box P \Box D	
B. Maintaining Accurate Records		\Box NA \Box U \Box B \Box P \Box D
C. Communicating with Families		\square NA \square U \square B \square P \square D
D. Participating in Professional Community		\Box NA \Box U \Box B \Box P \Box D
E. Growing and Developing Professionally		\Box NA \Box U \Box B \Box P \Box D
F. Showing Professionalism		\Box NA \Box U \Box B \Box P \Box D

7/14 4.1

Performance Appraisal System for Licensed Staff

Student Engagement

The three-year summative evaluation of licensed staff must include longitudinal data on student engagement and connection.

Definition: A framework for examining a student's commitment to and involvement in learning, including academic, behavioral, cognitive and affective components. Student engagement is influenced by family, peers, community, and school. Teachers can influence student engagement through their relationships with students and the relevance and rigor of their instruction.

Longitudinal data will be collected in some of the following formats:

When evaluated by Q-comp evaluator:

- Data will be found on forms D, J, and K
- Evidence can be found in the Instructional Domain
 - o A Communicating with Students
 - o B Using Questioning and Discussion Techniques
 - o C Engaging Students in Learning

When evaluated by Administrator:

- Data will be found in PAS forms
- Evidence can be found in the Classroom Environment Domain
 - o A Creating an Environment of Respect and Rapport
 - o B Establishing a Culture for Learning
- Evidence can be found in the Instructional Domain:
 - o A Communicating with Students
 - o B Using Questioning and Discussion Techniques
 - o C Engaging Students in Learning

Walk-throughs may provide another opportunity to collect data by administration.

- This could be a checklist point seeing evidence or not
- Should have a spot to write examples of evidence.

Teachers may present further evidence.

- Discussions in post observation meetings
- Using portfolio evidence

6/14 3.2

K2. Probationary / High Cycle Summative Report

This form is to be filled out by the appraiser after licensed staff has completed all observations and submitted student achievement goal results.

Statest delivereness gods results.		
Licensed Staff: Evaluator:		
Employee #: School Year:		
Building:		
Current position: Date & Time		
Teacher Practice Rubric		
Domain 1: Planning and Preparation		
A. Demonstrating Knowledge of Content and Pedagogy		\Box NA \Box U \Box B \Box P \Box D
B. Demonstrating Knowledge of Students		\Box NA \Box U \Box B \Box P \Box D
C. Setting Structural Outcomes		\Box NA \Box U \Box B \Box P \Box D
D. Demonstrating Knowledge of Resources		\Box NA \Box U \Box B \Box P \Box D
E. Designing Coherent Instruction		\Box NA \Box U \Box B \Box P \Box D
F. Designing Student Assessments		\Box NA \Box U \Box B \Box P \Box D
Domain 2: Classroom Environment		
A. Creating an Environment of Respect and Rapport		\square NA \square U \square B \square P \square D
B. Establishing a Culture for Learning	\Box NA \Box U \Box B \Box P \Box D	
C. Managing Classroom Procedures	\Box NA \Box U \Box B \Box P \Box D	
D. Managing Student Behavior	$\square NA \square U \square B \square P \square D$	
E. Organizing Physical Space		\square NA \square U \square B \square P \square D
Domain 3: Instruction		
A. Communicating Clearly and Accurately		\square NA \square U \square B \square P \square D
B. Questioning and Discussion Techniques		\Box NA \Box U \Box B \Box P \Box D
C. Engaging Students in Learning		\Box NA \Box U \Box B \Box P \Box D
D. Providing Feedback	\Box NA \Box U \Box B \Box P \Box D	
E. Demonstrating Flexibility and Responsiveness		\Box NA \Box U \Box B \Box P \Box D
Domain 4: Professional Development		
A. Reflecting on Teaching	\Box NA \Box U \Box B \Box P \Box D	
B. Maintaining Accurate Records		\Box NA \Box U \Box B \Box P \Box D
C. Communicating with Families	\Box NA \Box U \Box B \Box P \Box D	
D. Participating in Professional Community		\Box NA \Box U \Box B \Box P \Box D
E. Growing and Developing Professionally		\Box NA \Box U \Box B \Box P \Box D
F. Showing Professionalism		\Box NA \Box U \Box B \Box P \Box D
		· · · · · · · · · · · · · · · · · · ·

7/14 4.12

Student Achievement Rubric

Student Learning Goal Rigor	$\Box 1 \ \Box 2 \ \Box 3 \ \Box 4$
Student Learning Goal Implementation and Results	$\Box 1 \ \Box 2 \ \Box 3 \ \Box 4$
Reflection on Goal Process	

Reflection on Godi 110ccss	
Evaluation Scores Teacher Practice/Student Engagement (65%)/4 Student Achievement (35%)/4	
Q-Comp Compensation Review: Building met the site goal (\$210) Students met the Student Achievement Goal (\$210) Staff successfully completed all observation requirements (\$1728) In order to receive the Q Comp observation incentive, teachers mu standards by the end of the school year: • P1 – Basic in all 5 components • P2 – Proficient in at least 3 of 5 components • P3, High Cycle – Proficient in at least 4 of 5 components	☐Yes ☐No ☐Yes ☐No ☐Yes ☐No st meet the following
Administrator Comments:	
Licensed staff comments (optional):	

7/14 4.13

Anoka-Hennepin District #11

TEACHER ASSISTANCE PLAN FOR LICENSED STAFF

The Teacher Assistance Plan is our process to respond to performance concerns of teachers. Skill issues would likely start out at Level 1. Higher level incidents and events would / may start at Levels 2 or 3. The goal is to provide clarity and support that will result in a successful conclusion, ideally that conclusion is improved practice that supports the teacher and their students.

Procedures and Documentation

The process for requesting support through this plan is outlined below. While the plan lists several options and possible participants, it should be noted that it represents suggested guidelines only and therefore it may not be necessary in all cases to progress through each level. Depending on the circumstances, the District retains the flexibility and discretion to administer appropriate corrective action, up to and including termination, pursuant to relevant AHEM contract language and Minnesota Statute §122A.40.

LEVEL 1 – SUPPORT

Naming Concerns, Intentional Conversation, Heads-up, Lightly Documented

Administrator Role:

- 1. Define the issue(s)
- 2. Determine what improvement / progress will look like
- 3. Layout plan on how improvement / progress will be assessed
- 4. Identify resource(s) for improvement / progress
- 5. Set timeline for improvement / progress

Teacher Role:

- 1. Participate in the discussion (asking questions, understanding the plan)
- 2. Avail themselves of resources offered

Documentation:

- 1. Name the issue(s)
- 2. Describe what improvement / progress will look like
- 3. Describe how improvement / progress will be assessed / measured
- 4. Suggest resource(s) for improvement / progress
- 5. Set timeline for improvement / progress
- 6. Check off given the resource sheet for assistance plan

2/14 5.1

LEVEL 2 – REMEDIATION

Clearly defining expectations and providing intensive support and feedback.

This is a more intensive level of support and involves more individuals in the development and implementation of the corrective plan.

Administrator and District Level Role:

- 1. Define the issue(s)
- 2. Additional participation by district personnel and AHEM staff
- 3. Determine what improvement / progress will look like
- 4. Layout plan on how improvement / progress will be assessed
- 5. Identify resource(s) for improvement / progress
- 6. Set timeline for improvement / progress

Teacher Role:

- 1. Participate in the discussion (asking questions, understanding the plan)
- 2. Avail themselves of resources offered

Documentation:

- 1. Name the issue(s)
- 2. Describe what improvement / progress will look like
- 3. Describe how improvement / progress will be assessed / measured
- 4. Suggest resource(s) for improvement / progress
- 5. Set timeline for improvement / progress
- 6. Check off given the resource sheet for assistance plan

LEVEL 3 – FINAL RESOLUTION(S)

Finalizing decisions

Performance Improvement, Career Transition, or Termination.

Regular meetings are held to discuss progress and future directions. Career transition into another occupation may be an identified goal of this support program. District involvement is key during this level.

District Level Role:

- 1. Define the issue(s)
- 2. High level involvement and top level interventions
- 3. Determine what improvement / progress will look like
- 4. Layout plan on how improvement / progress will be assessed
- 5. Identify resource(s) for improvement / progress
- 6. Set timeline for improvement / progress

Teacher Role:

- 1. Participate in the discussion (asking questions, understanding the plan)
- 2. Avail themselves of resources offered

Resolution(s):

• Resolution at the end of the process could include termination, leave, reassignment, exiting the Teacher Assistance Plan or moving to a lower level.

Anoka-Hennepin District #11

TEACHER ASSISTANCE PLAN FOR LICENSED STAFF

LEVEL 1 - SUPPORT

Naming Concerns, Intentional Conversation, Heads-up, Lightly Documented

Administrator Role:

- 1. Define the issue(s)
- 2. Determine what improvement/progress will look like
- Layout plan on how improvement/progress will be assessed
- 4. Identify resource(s) for improvement/progress
- 5. Set timeline for improvement/progress

Teacher Role:

- Participate in the discussion (asking questions, understanding plan)
- 2. Avail themselves of resources offered

Documentation:

- 1. Name the issue(s)
- 2. Describe what improvement/progress will look like
- Describe how improvement/progress will be assessed/measured
- 4. Suggest resource(s) for improvement/progress
- 5. Set timeline for improvement/progress
- 6. Check off given the resource sheet for assistance plan

LEVEL 2 – REMEDIATION

Clearly defining expectations and providing intensive support and feedback.

Administrator and District Level Role:

- 1. Define the issue(s)
- Additional participation by district personnel and AHEM staff
- 3. Determine what improvement/progress will look like
- Layout plan on how improvement/progress will be assessed
- 5. Identify resource(s) for improvement/progress
- 6. Set timeline for improvement/progress

Teacher Role:

- 1. Participate in the discussion (asking questions, understanding plan)
- 2. Avail themselves of resources offered

Documentation:

- 1. Name the issue(s)
- 2. Describe what improvement/progress will look like
- 3. Describe how improvement/progress will be assessed/measured
- 4. Suggest resource(s) for improvement/progress
- 5. Set timeline for improvement/progress
- 6. Check off given the resource sheet for assistance plan

LEVEL 3 – FINAL RESOLUTION(S)

Finalizing decisions: Performance Improvement, Career Transition, or Termination

District Level Role:

- 1. Define the issue(s)
- 2. High level involvement and top level interventions
- 3. Determine what improvement/progress will look like
- Layout plan on how improvement/progress will be assessed
- 5. Identify resource(s) for improvement/progress
- 6. Set timeline for improvement/progress

Teacher Role:

- 1. Participate in the discussion (asking questions, understanding plan)
- 2. Avail themselves of resources offered

Resolution(s):

 Resolution at the end of the process could include termination, leave, reassignment, exiting the Teacher Assistance Plan or moving to a lower level.

2/14 5.3

TEACHER ASSISTANCE PLAN FOR LICENSED STAFF

Performance Concerns

Observations and Summative Not meeting expectations

Appropriate corrective or disciplinary action, depending on circumstances.

LEVEL 1 – SUPPORT

Naming Concerns, Intentional Conversation, Heads-up, Lightly Documented

Principal/Supervisor contacts:

Associate Superintendent Director of Employee Services for discussion, consultation, coaching

Teacher Assistance Plan developed by supervisor and teacher and may include:

Voluntary peer assistance,
Directive or formal Notice of Expectation or Deficiency,
AHEM involvement if requested by employee.

Additional observation/evaluation and support and create a plan for improvement

LEVEL 2 – REMEDIATION

Clearly defining expectations and providing intensive support and feedback.

Principal/Supervisor contacts:

Associate Superintendent Director of Employee Services for discussion, consultation, coaching Teacher Assistance Plan developed by supervisor and teacher with additional participation by district personnel and AHEM.

Additional observation/evaluation and support and create a plan for improvement

LEVEL 3 – FINAL RESOLUTION(S)

Finalizing decisions: Performance Improvement, Career Transition, or Termination

Principal/Supervisor contacts:

Associate Superintendent Director of Employee Services for discussion, consultation, coaching High level involvement and top level interventions.

Resolution at the end of the process could include termination, leave, reassignment, exiting the Teacher Assistance Plan or moving to a lower level.

2/14 5.4