Des Moines Public Schools

Ferformance Review for Career Employees with a Teach Contract

Individual Career Development Plan Review State Standards Review

+ Formal Observation and Individual Conference
Career Performance Review

As required by Iowa Code Chapter 284
Student Achievement and Teacher Quality Program

Table of Contents

owa Student Achievement and Teacher Quality Statute Overview 3	3
Individual Career Development Plan	3
Performance Review	4
Intensive Assistance	4
Career Development Plans	
Purposes of Individual Career Development Plans	5
Process for Individual Career Development Plan	5
Content of an Individual Career Development Plan	3
Performance Review Overview 8	3
Process for ICDP and the Performance Review)
Process for the Iowa Teaching Standards Review 9	9
Process for the Formal observation and individual conference 10)
Career Performance Review Summation	1
Forms (Will Be Available on SharePoint)	
Which Form to Use (A or B)	3
Individual Career Development Plan Form	
Individual Career Development Plan Update Form	3
Iowa Teaching Standards Review Form A	7-20
Career Performance Review Form A	1
Iowa State Standards and Criteria	
Teaching Standards Review Form B	
Career Performance Review Form B	
DMPS Standards and Criteria (Form B)	

Special thanks to the following people for serving on the Evaluation Committee. Sylvia Becerra, Shelly Bosovich, Gerald Clutts, Judith Cunningham, Kathie Danielson, Wilma Gajdel, Albert Graziano, Blake Hammond, Celeste Kelling, Wayne Knutson, Lora Wunsch, Colette Love, Thomas Mitchell, David O'Connor, Edward Pilkington, Julie Rosin, Judy Schneebeck, Diane Stilley, Patricia Trump, Doug Willyard, Twyla Woods, Alan Young.

Thanks to ISEA and the Indianola Community School District for their work on the Career Development Plans and Performance Reviews. Pieces of their work have been incorporated into this document.

Student Achievement and Teacher Quality Statute Overview

The Iowa Teacher Quality Statute requires school districts to provide a system of career development and evaluation for all teachers by the 2005-2006 school year. The <u>career development portion</u> includes four program areas to support teachers and their growth:

- Mentoring and induction for beginning teachers
- Individual career development plans for career teachers
- District career development plans that support the growth of all teachers
- Intensive assistance programs for career teachers not meeting one or more of the Iowa Teaching Standards

The <u>evaluation system</u> must include:

- Comprehensive evaluations for all beginning teachers by the end of their second year of teaching
- Performance reviews at least once every three years for career teachers

Key components from the Student Achievement and Teacher Quality Statute that are addressed in this plan:

Individual Career Development Plans

(As described in Iowa Code, Chapter 284.6)

In cooperation with the teacher's evaluator, the career teacher employed by a school district shall develop an <u>individual</u> teacher career development plan. The purpose of the plan is to promote individual and group career development. The plan may be from one to three years in duration.

The individual plan shall be based, at minimum, on:

- the needs of the teacher,
- the Iowa Teaching Standards, and
- the student achievement goals of the attendance center and the school district as outlined in the comprehensive school improvement plan

The teacher's supervisor or evaluator shall annually meet with the teacher to review progress in meeting the goals in the teacher's individual plan. The teacher shall present to the evaluator evidence of progress.

The purpose of the meeting shall be to:

- review the teacher's progress in meeting career development goals in the plan,
- review collaborative work with other staff on student achievement goals, and
- modify as necessary the teacher's individual plan to reflect the individual teacher's and the school district's needs and the individual's progress in meeting the goals in the plan

The teacher's evaluator shall review, modify, or accept modifications made to the teacher's individual plan.

Performance Reviews For Career Teachers

(As described in Iowa Code, Chapter 284.2, 284.8)

Performance review means a summative evaluation of a teacher other than a beginning teacher that is used to determine whether the teacher's practice meets school district expectations and competence in the Iowa Teaching Standards.

A participating school district shall review a teacher's performance at least once every three years for the purpose of:

- assisting teachers in making continuous improvement
- documenting continued competence in the Iowa Teaching Standards
- identifying teachers in need of improvement

The review shall include, at minimum:

- Review of progress, and implementation of the teacher's Individual Career Development Plan
- Review of evidence that demonstrates competence in the lowa teaching standards
- · Classroom observation of the teacher
- Individual conference with the evaluator

Intensive Assistance

(As described in Iowa Code, Chapter 284.2, 284.8)

Intensive assistance means the provision of organizational support and technical assistance to teachers, other than beginning teachers, for the remediation of identified teaching and classroom management concerns for a period not to exceed twelve calendar months.

If a supervisor or an evaluator determines at any time, as a result of a teacher's performance that the teacher is not meeting district expectations under the lowa Teaching Standards, the evaluator shall recommend to the district that the teacher participate in an intensive assistance program. This will include an identification of concern phase that is completed at the building level and an intensive assistance phase that will include a District improvement plan and the opportunity to work with an assistance team. Intensive assistance will not exceed twelve calendar months.

Individual Career Development Plans

<u>Purposes of Individual Career Development Plans</u>

- 1) To support professional growth and career development for teachers.
- 2) To focus teacher growth and instruction using student data and district career development goals.
- 3) To encourage learning through the exploration and application of best practices and new methods.
- 4) To use reflection as a tool for growth.
- 5) To encourage learning through collaboration.
- 6) To support growth in the Iowa Teaching Standards.
- 7) To provide a district support structure for teaching and learning.

Process for Individual Career Development Plans

- 1) Every teacher will develop an individual Career Development Plan. (Pg 13) The plan may be from one to three years in duration. Teachers may work cooperatively and collaboratively with other staff towards common goals.
- 2) The teacher will integrate district and building student achievement goals into the teacher's own individual career development plan. In most cases the individual plan will be a direct fit with the district career development plan, thus offering the teacher an opportunity to personalize learning in content and skills included in the district career development plan.
- 3) The evaluator will review the draft plan, work with the teacher on any modifications needed, and approve the plan. Both the teacher and evaluator will have a copy of the final plan
- 4) Informal discussion regarding progress of the plan may be initiated by either the teacher or the evaluator at any time.
- 5) If, during the term of the plan, a teacher wishes to modify the plan, the teacher will meet with the evaluator to discuss proposed changes and submit a revised plan for any agreed-upon changes. Both the teacher and evaluator will have a copy of the revised plan.

- 6) An annual conference will occur to review progress in meeting the goals of the plan, to review collaborative work with other staff on student achievement goals, and to modify the plan as necessary. The teacher will provide the evaluator with a copy of the Career Development Plan Update form, (pg15) prior to the meeting. The evaluator may add comments and suggestions. The evaluator will retain a copy of the Plan Update.
- 7) The teacher retains other materials created and collected as part of the *Individual Career Development Plan*.

Content of an Individual Career Development Plan

This page describes the information that an individual career development plan should contain.

A. ID information: name, school, and date

The plan has the name of the teacher, the school or building, and the date that the plan was developed. When a teacher is assigned to more than one school, the teacher will write one plan that will be approved by the evaluator of the individual.

B. Names of other teachers involved

The names of other staff members who are collaboratively working on the same goal(s) are listed here.

C. General focus of the plan

This should be a phrase or general statement indicating the overall topic or area being addressed.

D. Rationale for the Plan

The rationale shall include an analysis of student learning concerns, explaining why the goals of the plan have been selected and how the strategies and activities will help achieve the goal(s). The rationale will be tied to district/building goals and lowa Teaching Standards. The rationale should address three questions:

- 1) What student learning does this plan address and what evidence will be used for analyzing goals and progress?
- 2) How does this plan relate to building and/or district student achievement and district career development goals?
- 3) How will the strategies and activities in this plan enhance your professional growth

E. Specific goals

The plan includes a goal statement that is both general enough to allow flexibility and specific enough to determine progress.

F. Action plan with a timeline

The plan will include a listing of the activities with a timeline. As part of the annual update, plans for the following year will be revised to be more specific.

G. Resources needed to implement the plan

The plan will identify the resources needed.

H. Signature

Both the teacher and evaluator will sign and date the plan indicating approval and acceptance.

PERFORMANCE REVIEW OVERVIEW

Within four weeks after the employee reports to his/her assignment, the building principal or his/her appropriate supervisor shall acquaint each employee under his/her supervision with the formal evaluation procedures as may be used and advise each employee as to the designated person or persons who will observe and evaluate the employee's performance. No formal evaluation shall take place until such orientation has been completed. This orientation must be presented to every employee regardless of their potential for performance review.

Performance Reviews

Below are excerpts from Chapter 284, Iowa Code, that describe the requirements for performance reviews for career teachers. Districts are required to have evaluation systems that use performance reviews by the July 1, 2005.

Performance review means a summative evaluation of a teacher other than a beginning teacher with an initial license that is used to determine whether the teacher's practice meets school district expectations and the lowa Teaching Standards. (284.2)

A participating school district shall review a teacher's performance at least once every three years for the purpose of: (284.8)

- · assisting teachers in making continuous improvement,
- · documenting continued competence in the Iowa Teaching Standards,
- identifying teachers in need of improvement

The review shall include, at minimum:

- Review of progress, and implementation of the teacher's Individual Career Development Plan
- Review of evidence that demonstrates competence in The State Standards of Teaching
- Classroom observation of the teacher
- Individual conference with the evaluator

We believe the performance review must be a meaningful process which:

- promotes continuous growth,
- validates effective practice.
- documents impact on student achievement,
- encourages a collaborative exchange of ideas, and
- satisfies the legal framework.

<u>Process for the Individual Career Development Plan Review</u> at Performance Review

As part of the Performance Review process, the teacher will submit the Career Development Plan Update form (Pg 15) showing progress on the Individual Career Development Plan. Both the teacher and administrator will have a copy of this report which will be placed in the personnel file.

Process for the Iowa Teaching Standards Review

- A. The Iowa Teaching Standards Review is an important component of the performance review. The Standards review, along with the Individual Career Development Plan and observation, provides the content for the conversation (conference) between the teacher and evaluator.
- B. The teacher will collect pertinent artifacts and information (related to the State Standards) in a portfolio throughout the course of their teaching career. This information will be collected in folders or some other portfolio manner for each standard. The determination of what to collect is a decision of the teacher, unless the evaluator makes a specific request. Artifacts must be from multiple sources including but not limited to other evaluators, students and parents.
- C. The teacher may save items specifically for the review, such as letters and communications to parents in addition to information otherwise available, such as test scores or student work. Information from evaluator observations may be used in the review.
- D. As the teacher begins writing the "Teacher's Comments" section of the Teaching Standards Review, (Pg 16-19) the teacher is encouraged to examine the items that have been saved in the portfolio or are otherwise available and use those items as a launching pad for the comments and reflection. The purpose of this section is to allow the teacher to describe what he/she is doing and learning related to each of the lowa Teaching Standards.
- E. The teacher is to address each lowa Teaching Standard, but not each criterion. All the criteria for the standards are listed on the form to show the varying dimensions of the standard. Artifacts relating to the Standard should be referenced on the lowa Teaching Standards Review form.
- F. The review may use phrases and bulleted lists, as well as full sentences.

- G. There will be information (artifacts) available, in the portfolio, to support the comments and reflection in the teacher comments section. As needed, the evaluator may wish to review such artifacts with the teacher as part of the conference.
- H. If the teacher is meeting the lowa Teaching Standards, the evaluator and the teacher will begin discussion of future career goals that might be included in the next career development plan.
- I. The administrator's comments and reflections should be written on the Career Performance Review form (Pg 20) after the discussion and before signatures. Comments may be added during the conference. Both the teacher and administrator will have a copy of this report that will be placed in the teacher's personnel file.
- J. If the evaluator determines the teacher is not meeting the lowa Teaching Standards, the evaluator and teacher will discuss future steps. While a joint decision is preferable, the evaluator will ultimately recommend:
 - creating a new career development plan that focuses only on the lowa
 Teaching Standards not met with a performance review held within twelve calendar months, or
 - placing the teacher in the career teacher assistance program.

Process for the Formal Observation and Individual Conference

(From the Comprehensive Agreement)

- A. Each employee shall be formally observed by his/her employer for the purpose of evaluation at least two times during his/her first semester of employment, at least one time during the employee's second semester of employment, and at least once every year for the remaining period of probation. His/her principal or appropriate supervisor shall observe each employee no longer on probation at least once every three years for the purpose of formal evaluation.
- B. The evaluator may use a pre-conference form to gather information from the employee regarding the students and lesson that will be observed.
- C. The observation of an employee shall be followed by a personal conference between the employee and the employer.
- D. The Evaluation shall then be reduced to writing and a copy given to the employee within fifteen (15) working days of the observation. If the employee disagrees with the written evaluation, the employee may submit a signed and dated written position to the building principal or his/her appropriate supervisor; and then the written position shall be attached to

the file copy of the evaluation in question. The employee shall be asked to sign the written evaluation, however, such signature shall be understood to indicate the employee's awareness of the evaluation, but in no instance shall said signature be interpreted to mean agreement with the content of the material.

- E. <u>Informal Observation</u>. Additional evaluation of employees may occur through informal observations by the employer. It may not be deemed necessary to reduce such observations to writing and a verbal discussion between the employer and employee concerning the informal observations may suffice. If a written evaluation is deemed necessary, Procedures C and D as outlined above shall be followed.
- F. <u>Personnel File</u>. Each employee shall have, upon request, the right to review the evaluation documents contained in his/her personnel file. An employee has the right to respond in writing to any evaluation documents. Any complaints directed toward an employee which are placed in his/her personnel file shall be promptly called to the employee's attention in writing.

Career Performance Review Summation

The goal of the Performance Review Summation is to compile the information from the Individual Career Development Plan Review, the State Standards Review and the observation in order to determine whether the teacher's practice meets school district expectations and competence in the Iowa Teaching Standards. The evaluator will complete the Career Performance Review form and discuss it with the teacher in a conference held at a mutually agreeable time. The evaluator is encouraged to highlight strengths of the individual. Both the teacher and the evaluator will sign the form. If an evaluator indicates that a teacher is not meeting the expectations of the Iowa Teaching Standards, those standards not being met must be identified. This conference may be held in conjunction with the post-observation conference.

Notes:

The Individual Career Development Plan Review may be done at any time during the Career Performance Review year but before the formal observation.

The State Standards Review may be done at anytime during the Career Performance Review year but before the formal observation.

The conference to review an observation must be reduced to writing and given to the employee within 15 days of the observation. (Per the Comprehensive Agreement)

Des Moines Public Schools

Career Development and Performance Review

Which Form to Use – The State mandated Standards and Criteria best fit teachers who routinely work in a classroom environment or with children directly for a significant portion of the day. In order to better fit a variety of positions with a teach contract, Des Moines Public Schools generalized the State Standards and Criteria and created Form B. This only affects the Standards Review form and the Career Performance Review form. The Individual Career Development Plan form and the ICDP Update form are the same for everyone with a teach contract. The list below shows the appropriate form for each group to use.

Evaluation Requirements by Employee Group (Effective 06-07)

Teach Contract Classroom	Teach Contract Non Classroom
Form A	Form B
Requires ICDP, Portfolio, Standards Review	Requires ICDP, Portfolio, Standards
Form A	Review Form B
Assistive Tech	Activities Director
Band & Orchestra, HS	Applications Analyst
Band, Assistant HS	Autism Strategist
Classroom Teachers	Counselors
Dean, Middle School	Curriculum Coordinators
Dean, High School	ESL Consultant
Driver's Ed Consultant	Facilitators
ECSE Home Access	Gifted Talented Coordinators
ESL Teachers	Hispanic/Latino Community Liaison
Home Instruction	Literacy Trainers
Hospital Homebound	Math Trainers
International Program, Elem & Secondary	Network Specialist
Library Media Specialist	OT/PT
Literacy Leaders	PBS
Math Coach	Psychologist
Reading Coach	RR Teacher Leader
Released Assistants, Elementary	Shared Curriculum Planning
Released Deans, Elementary	Social Worker
Secondary MAP	Special Ed Lead Support
Special Ed Interventionist	Special Ed Consultants
Team Leaders, Middle School	Special Ed Meeting Facilitator
Title Support Staff	Specialist – Curric & Instruction
Visually Impaired	Speech
Assistive Tech	Transition Coordinator
D 100 1	Activities Director
Band & Orchestra, HS	Tien vines Bricetor

INDIVIDUAL CAREER DEVELOPMENT PLAN

Teacher Name	School		
Plan Initiation Date	Projected Completion Date		
Names of other Teachers Involved:			
Focus of the Plan – general area being addressed:			
Rationale for the Plan (Why did you choose to enhan			
you in your professional growth, what student learnir	ig will triis plair address)		
How does this plan relate to building and/or District a	achievement goals?		
g and a second promise to a second g and a second g			
Check the Iowa Teaching Standards that are addres	sed in this plan:		
Enhance Student Achievement	5. Monitoring Student Learning		
2. Content Knowledge	6. Classroom Management		
Planning and Preparation	7. Professional Growth		
4. Instructional Strategies	8. Professional Responsibilities		
Duefessional Lagraina Coal (damanatrable)			
Professional Learning Goal (demonstrable)			

Goal of the Plan:

Action Plan/Implementation

Strategy	Timeline	Resources Needed	Evaluation or Products
	ı		l.

Teacher Signature and Date	Evaluator Signature and Date

The evaluator will retain a copy of each plan and all plans will be placed in the Personnel folder at the time of the Career Performance Review

Individual Career Development Plan Update

Teacher Name	Building	Plan Initiation Date	Completion Date

Annual Review Dates -	Plan may be f	or one two or	three years
Annual Review Dates -	- Pian mav be i	or one. two or	tillee vears

Year One	Year Two	Year Three	

Date	Teacher Comments		
	What progress have you made toward completion of the plan? (What needs to be done to complete the plan, are any revisions needed)		
	What are the results, outcomes and/or products of this plan? (What are you learing, what impact is this having on student achievement??		
	As a result of this experience, what might be the focus of the next Career Development Plan?		

Career Performance Review Date and Evaluator Comments			

Teacher Signature and Date	Evaluator Signature and Date

The evaluator will retain a copy of each update and all updates will be placed in the Personnel folder at the time of the Career Performance Review

Signature of the teacher does not indicate that the teacher agrees with the content of the review, only that he/she received a copy.

Iowa Teaching Standards Rev	view Form A	Name	Da	ate
Directions - Examine the items that	nt have been saved in	the portfolio and	use those items a	is a launching
pad for comments and reflection.	Use phrases, bullete	d lists and/or sent	ences to describe	what you are
doing and learning related to each	ch of the Iowa Tead	hing Standards.	Address each lo	wa Teaching
Standard, but not each criterion.	Artifacts relating to th	e Standard should	be referenced.	_

Standard 1 Demonstrates ability to enhance academic performance and support for implementation of the school district's student achievement goals.

Criteria Teach	er's Comments
A Provides evidence of student learning to students, families, and staff. B Implements strategies supporting student, building, and district goals. C Uses student performance data as a guide for decision making. D Accepts and demonstrates responsibility for creating a classroom culture that supports the learning of every student. E Creates an environment of mutual respect, rapport, and fairness. F Participates in and contributes to a school culture that focuses on improved student learning. G Communicates with students, families, colleagues, and communities effectively and accurately.	a s comments

Standard 2 Demonstrates competence in content knowledge appropriate to the teaching position.

Criteria		Teacher's Comments
a.	Understands and uses key concepts, underlying themes, relationships, and different perspectives related to the content area.	
b.	Uses knowledge of student development to make learning experiences in the content area meaningful and accessible for every student.	
C.	Relates ideas and information within and across content areas.	
d.	Understands and uses instructional strategies that are appropriate to the content area.	

Demonstrates competence in planning and preparing for instruction.

	eria	Teacher's Comments
a.	Uses student achievement data, local standards, and the district curriculum in planning for instruction.	
b.	Sets and communicates high expectations for social, behavioral, and academic success of all students.	
C.	Uses student's developmental needs, backgrounds, and interests in planning for instruction.	
d.	Selects strategies to engage all students in learning.	
e.	Uses available resources, including technologies, in the development and sequencing of instruction.	

Standard 4

Uses strategies to deliver instruction that meet the multiple learning needs of students.

Cri	teria	Teacher's Comments
a.	Aligns classroom instruction with local standards and district curriculum.	
b.	Uses research-based instructional strategies that address the full range of cognitive levels.	
c.	Demonstrates flexibility and responsiveness in adjusting instruction to meet student needs.	
d.	Engages students in varied experiences that meet diverse needs and promote social, emotional, and academic growth.	
e.	Connects students' prior knowledge, life experiences, and interests in the instructional process.	
f.	Uses available resources, including technologies, in the delivery of instruction.	

Uses a variety of methods to monitor student learning.

Crit	eria	Teacher's Comments
a.	Aligns classroom assessment with	
	instruction.	
b.	Communicates assessment criteria and	
	standards to all students and parents.	
c.	Understands and uses the results of	
	multiple assessments to guide planning and	
	instruction.	
d.	Guides students in goal setting and	
	assessing their own learning.	
e.	Provides substantive, timely, and	
	constructive feedback to students and	
	parents.	
f.	Works with other staff and building and	
	district leadership in analysis of student	
	progress.	

Standard 6

Demonstrates competence in classroom management.

Cri	eria	Teacher's Comments
a.	Creates a learning community that encourages positive social interaction, active engagement, and self-regulation for every student.	
b.	Establishes, communicates, models, and maintains standards of responsible student behavior. Develops and implements classroom	
c.	procedures and routines that support high expectations for student learning.	
d.	Uses instructional time effectively to maximize student achievement.	
e.	Creates a safe and purposeful learning environment.	

Engages in professional growth.

	eria	Teacher's Comments
a.	Demonstrates habits and skills of	
	continuous inquiry and learning.	
b.	Works collaboratively to improve	
	professional practice and student learning.	
c.	Applies research, knowledge, and skills from professional development	
	opportunities to improve practice.	
d.	Establishes and implements professional	
	development plans based upon the	
	teacher's needs aligned to the Iowa	
	teaching standards and district/building	
	student achievement goals.	

Standard 8

Fulfills professional responsibilities established by the school district.

Criteria		Teacher's Comments
a.	Adheres to board policies, district procedures, and contractual obligations.	
b.	Demonstrates professional and ethical conduct as defined by state law and individual district policy.	
c.	Contributes to efforts to achieve district and building goals.	
d.	Demonstrates an understanding of and respect for all learners and staff.	
e.	Collaborates with students, families, colleagues, and communities to enhance student learning.	

Des Moines Public Schools CAREER PERFORMANCE REVIEW FORM A

Teacher:	School:			
Administrator:				
Date:	Formative	Summative _		
lowa	Teaching Standards			
Standard		Meets	Does Not Meet	
Demonstrates ability to enhance academ implementation of the school district's stu	ident achievement goals.	for		
Demonstrates competence in content knoteaching position.				
3. Demonstrates competence in planning ar	nd preparing for instruction.			
 Uses strategies to deliver instruction that needs of students. 	meets the multiple learning			
5. Uses a variety of methods to monitor stud	dent learning.			
6. Demonstrates competence in classroom	management.			
7. Engages in professional growth.				
8. Fulfills professional responsibilities estable	lished by the school district.			
Staff members overall performance – comments and reflections with reference to State Standards as evidenced by the portfolio.				
Staff member is meeting the expectations of all eight Staff member's Career Development Plan is curre Classroom observation was satisfactory. Administrator	ent and up to date. Teacher			
Date The signature of the teacher does not indicate that the teacher does not indicate the teacher does not ind	Dateeacher agrees with the content of t	he review, only tha	at s/he received a copy	

10/15/2007

Appendix B lowa State Standards of Teaching (Form A)

			or reaching (Form A)
1	STANDARD: Demonstrates ability to enhance	5	STANDARD: Uses a variety of methods to monitor
	academic performance and support for		student learning.
	implementation of the school district's student		
	achievement goals.		
	The Teacher: a. Provides evidence of student learning to students, families, and staff. b. Implements strategies supporting student, building,		The Teacher: a. Aligns classroom assessment with instruction. b. Communicates assessment criteria and standards to all students and parents.
	and district goals. c. Uses student performance data as a guide for decision making. d. Accepts and demonstrates responsibility for creating a classroom culture that supports the learning of every student. e. Creates an environment of mutual respect, rapport, and fairness. f. Participates in and contributes to a school culture that focuses on improved student learning. g. Communicates with students, families, colleagues, and communities effectively and accurately.		c. Understands and uses the results of multiple assessments to guide planning and instruction. d. Guides students in goal setting and assessing their own learning. e. Provides substantive, timely, and constructive feedback to students and parents. f. Works with other staff and building and district leadership in analysis of student progress.
2		6	STANDARD: Demonstrates competence in
2	STANDARD: Demonstrates competence in content knowledge appropriate to the teaching position.	6	STANDARD: Demonstrates competence in classroom management.
	The Teacher: a. Understands and uses key concepts, underlying themes, relationships, and different perspectives related to the content area. b. Uses knowledge of student development to make learning experiences in the content area meaningful and accessible for every student. c. Relates ideas and information within and across content areas. d. Understands and uses instructional strategies that are appropriate to the content area.		The Teacher: a. Creates a learning community that encourages positive social interaction, active engagement, and self-regulation for every student. b. Establishes, communicates, models, and maintains standards of responsible student behavior. c. Develops and implements classroom procedures and routines that support high expectations for student learning. d. Uses instructional time effectively to maximize student achievement. e. Creates a safe and purposeful learning environment.
3	STANDARD: Demonstrates competence in planning and preparing for instruction.	7	STANDARD: Engages in professional growth.
	The Teacher: a. Uses student achievement data, local standards, and the district curriculum in planning for instruction. b. Sets and communicates high expectations for social, behavioral, and academic success of all students. c. Uses student's developmental needs, backgrounds, and interests in planning for instruction. d. Selects strategies to engage all students in learning. e. Uses available resources including technologies, in the development and sequencing of instruction.		The Teacher: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon the teacher's needs aligned to the lowa teaching standards and district/building student achievement goals.
4	STANDARD: Uses strategies to deliver instruction that meets the multiple learning needs of students.	8	STANDARD: Fulfills professional responsibilities established by the school district.
	The Teacher: a. Aligns classroom instruction with local standards and district curriculum. b. Uses research-based instructional strategies that address the full range of cognitive levels. c. Demonstrates flexibility and responsiveness in adjusting instruction to meet student needs. d. Engages students in varied experiences that meet diverse needs and promote social, emotional, and academic growth. e. Connects students' prior knowledge, life experiences, and interests in the instructional process. f. Uses available resources, including technologies, in the delivery of instruction.		The Teacher: a. Adheres to board policies, district procedures, and contractual obligations. b. Demonstrates professional and ethical conduct as defined by state law and district policy. c. Contributes to efforts to achieve district and building goals. d. Demonstrates an understanding of and respect for all learners and staff. e. Collaborates with students, families, colleagues, and communities to enhance student learning.

DMPS Teaching Standards Review For Directions - Examine the items that have been pad for comments and reflection. Use phrase doing and learning related to each of the Standard, but not each criterion. Artifacts research	en saved in the p ses, bulleted lists Iowa Teaching	oortfolio and u and/or sente Standards.	use those items as a launching ences to describe what you are Address each lowa Teaching
	Standard 1		
Demonstrates ability to enhance academic school district's student achievement goa		and support f	for implementation of the
Criteria	Teacher's Comm	ents	
 Non Classroom Teaching Staff: a. Provides evidence of learning. b. Implements strategies supporting student, building, and district goals. c. Uses performance data as a guide for decision making. d. Accepts and demonstrates responsibility for creating a culture that supports learning. e. Creates an environment of mutual respect, rapport, and fairness. f. Participates in and contributes to a school culture that focuses on improved student learning. g. Communicates with students, families, colleagues, and communities effectively and accurately. 			
	Standard 2		

Demonstrates competence in content knowledge appropriate to the position.				
Criteria	Teacher's Comments			
Non Classroom Teaching Staff: a. Understands and uses key concepts, underlying themes, relationships, and different perspectives related to the content area. b. Uses knowledge of student development to make learning experiences in the content area meaningful and accessible for every student. c. Relates ideas and information within and across	Teacher's Comments			
content areas. d. Understands and uses instructional strategies that are appropriate to the content area.				

Demonstrates competence in planning and preparing.

Criteria	Teacher's Comments
Non Classroom Teaching Staff:	
a. Uses student achievement data, local standards,	
and the district curriculum in planning.	
b. Sets and communicates high expectations for social, behavioral, and academic success.	
c. Uses student's developmental needs, backgrounds,	
and interests in planning.	
d. Suggests strategies to engage all students in	
learning.	
f. e. Uses available resources including	
technologies.	

Standard 4

Proposes strategies to deliver instruction	that meet the multiple learning needs.
Criteria	Teacher's Comments
Non Classroom Teaching Staff:	
a. Aligns suggestions with local standards and district curriculum.	
b. Suggests research-based instructional strategies that address the full range of cognitive levels.	
 c. Demonstrates flexibility and responsiveness. 	
d. Proposes varied experiences that meet diverse needs and promote social, emotional, and academic growth.	
e. Considers students' prior knowledge, life experiences, and interests.	
f. Uses available resources, including technologies-	

Uses a variety of methods to monitor learning.

Criteria	eacher's Comments
Non Classroom Teaching Staff: a. Assists to align assessment with instruction. b. Communicates assessment criteria and standards. c. Understands and uses the results of multiple assessments to guide planning. d. Guides teachers in goal setting and assessing their own learning. e. Provides substantive, timely, and constructive feedback. f. Works with other staff and building and district leadership in analysis of student progress.	

Standard 6

Demonstrates competence in management.

Demonstrates competence in manageme	111.
Criteria	Teacher's Comments
Non Classroom Teaching Staff: a. Assists to create a learning community that encourages positive social interaction, active engagement, and self-regulation. b. Establishes, communicates, models, and maintains standards of responsible behavior. c. Develops and implements procedures and routines that support high expectations. d. Uses time effectively. e. Creates a safe and purposeful environment.	

Engages in professional growth.

Engages in professional growth.	
Criteria	Teacher's Comments
Non Classroom Teaching Staff:	
a. Demonstrates habits and skills of continuous inquiry and learning.	
b. Works collaboratively to improve professional practice and student learning.	
c. Applies research, knowledge, and skills from professional development opportunities to improve practice.	
d. Establishes and implements professional development plans based upon district/building student achievement goals.	

Standard 8

Fulfills professional responsibilities established by the school district.

i ullilis professional responsibilities estat	nished by the school district.
Criteria	Teacher's Comments
Non Classroom Teaching Staff:	
Adheres to board policies, district procedures, and contractual obligations.	
b. Demonstrates professional and ethical conduct as defined by state law and district policy.	
c. Contributes to efforts to achieve district and building goals.	
d. Demonstrates an understanding of and respect for all learners and staff.	
e. Collaborates with students, families, colleagues, and communities to enhance student learning.	

Des Moines Public Schools CAREER PERFORMANCE REVIEW FORM B

Teacher:	School:		
Administrator:			
Date:		mmative _	
	eaching Standards		
Standard		Meets	Does Not Meet
 Demonstrates ability to enhance academic implementation of the school district's stud 	ent achievement goals.		
Demonstrates competence in content know position.			
3. Demonstrates competence in planning and	preparing.		
 Proposes strategies to deliver instruction the learning needs. 	at meets the multiple		
5. Uses a variety of methods to monitor learni	ng.		
6. Demonstrates competence in management	i.		
7. Engages in professional growth.			
8. Fulfills professional responsibilities establis	hed by the school district.		
Staff members overall performance – comment evidenced by the portfolio.	ts and reflections with referen	ce to State	Standards as
Staff member is meeting the expectations of all eigh Staff member's Career Development Plan is current Classroom observation was satisfactory.	nt DMPS Teaching Standards Ye and up to date. Ye: Ye:	s No s No s No	
Administrator	Teacher	 	
Date The signature of the teacher does not indicate that the tea	Date cher agrees with the content of the re	eview, only that	at s/he received a copy

Des Moines Public Schools Teaching Standards (Form B)

	Des Montes Fublic School	13	
1	STANDARD: Demonstrates ability to enhance	5	STANDARD: Uses a variety of methods to monitor
	academic performance and support for		learning.
	implementation of the school district's student		
	achievement goals.		
	Non Classroom Teaching Staff:		Non Classroom Teaching Staff:
	a. Provides evidence of learning.		Assists to align assessment with instruction.
	b. Implements strategies supporting student, building,		 b. Communicates assessment criteria and standards.
	and district goals.		c. Understands and uses the results of multiple
	c. Uses performance data as a guide for decision		
			assessments to guide planning.
	making.		d. Guides teachers in goal setting and assessing their
	d. Accepts and demonstrates responsibility for creating		own learning.
	a culture that supports learning.		e. Provides substantive, timely, and constructive
	e. Creates an environment of mutual respect, rapport,		feedback.
	and fairness.		f. Works with other staff and building and district
	f. Participates in and contributes to a school culture		leadership in analysis of student progress.
			leadership in analysis of student progress.
	that focuses on improved student learning.		
	g. Communicates with students, families, colleagues,		
	and communities effectively and accurately.		
2	STANDARD: Demonstrates competence in content	6	STANDARD: Demonstrates competence in
_	knowledge appropriate to the position.	•	management.
	Non Classroom Teaching Staff:		Non Classroom Teaching Staff:
	Understands and uses key concepts, underlying		a. Assists to create a learning community that
	themes, relationships, and different perspectives		encourages positive social interaction, active
	related to the content area.		engagement, and self-regulation.
	b. Uses knowledge of student development to make		b. Establishes, communicates, models, and maintains
	learning experiences in the content area		standards of responsible behavior.
	rearring experiences in the content area		
	meaningful and accessible for every student.		c. Develops and implements procedures and routines
	c. Relates ideas and information within and across		that support high expectations.
	content areas.		d. Uses time effectively.
1	001110111 011 0001		d. 0303 tillic chectively.
	d. Understands and uses instructional strategies that		e. Creates a safe and purposeful environment.
2	d. Understands and uses instructional strategies that are appropriate to the content area.	7	e. Creates a safe and purposeful environment.
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in	7	
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing.	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth.
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff:	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff:
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing.	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth.
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards,	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning.	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning.
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social,	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success.	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning.
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds,	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning.	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice.
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning.	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning.	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies.		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals.
3	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver	7	e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs.		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district.
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff:		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff:
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs.		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district.
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff:		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff:
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff: a. Aligns suggestions with local standards and district curriculum.		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff: a. Adheres to board policies, district procedures, and contractual obligations.
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff: a. Aligns suggestions with local standards and district curriculum. b. Suggests research-based instructional strategies		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff: a. Adheres to board policies, district procedures, and contractual obligations. b. Demonstrates professional and ethical conduct as
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff: a. Aligns suggestions with local standards and district curriculum. b. Suggests research-based instructional strategies that address the full range of cognitive levels.		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff: a. Adheres to board policies, district procedures, and contractual obligations. b. Demonstrates professional and ethical conduct as defined by state law and district policy.
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff: a. Aligns suggestions with local standards and district curriculum. b. Suggests research-based instructional strategies that address the full range of cognitive levels. c. Demonstrates flexibility and responsiveness.		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff: a. Adheres to board policies, district procedures, and contractual obligations. b. Demonstrates professional and ethical conduct as defined by state law and district policy. c. Contributes to efforts to achieve district and building
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff: a. Aligns suggestions with local standards and district curriculum. b. Suggests research-based instructional strategies that address the full range of cognitive levels. c. Demonstrates flexibility and responsiveness. d. Proposes varied experiences that meet diverse		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff: a. Adheres to board policies, district procedures, and contractual obligations. b. Demonstrates professional and ethical conduct as defined by state law and district policy. c. Contributes to efforts to achieve district and building goals.
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff: a. Aligns suggestions with local standards and district curriculum. b. Suggests research-based instructional strategies that address the full range of cognitive levels. c. Demonstrates flexibility and responsiveness.		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff: a. Adheres to board policies, district procedures, and contractual obligations. b. Demonstrates professional and ethical conduct as defined by state law and district policy. c. Contributes to efforts to achieve district and building
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff: a. Aligns suggestions with local standards and district curriculum. b. Suggests research-based instructional strategies that address the full range of cognitive levels. c. Demonstrates flexibility and responsiveness. d. Proposes varied experiences that meet diverse		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff: a. Adheres to board policies, district procedures, and contractual obligations. b. Demonstrates professional and ethical conduct as defined by state law and district policy. c. Contributes to efforts to achieve district and building goals.
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff: a. Aligns suggestions with local standards and district curriculum. b. Suggests research-based instructional strategies that address the full range of cognitive levels. c. Demonstrates flexibility and responsiveness. d. Proposes varied experiences that meet diverse needs and promote social, emotional, and academic growth.		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff: a. Adheres to board policies, district procedures, and contractual obligations. b. Demonstrates professional and ethical conduct as defined by state law and district policy. c. Contributes to efforts to achieve district and building goals. d. Demonstrates an understanding of and respect for all learners and staff.
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff: a. Aligns suggestions with local standards and district curriculum. b. Suggests research-based instructional strategies that address the full range of cognitive levels. c. Demonstrates flexibility and responsiveness. d. Proposes varied experiences that meet diverse needs and promote social, emotional, and academic growth. e. Considers students' prior knowledge, life		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff: a. Adheres to board policies, district procedures, and contractual obligations. b. Demonstrates professional and ethical conduct as defined by state law and district policy. c. Contributes to efforts to achieve district and building goals. d. Demonstrates an understanding of and respect for all learners and staff. e. Collaborates with students, families, colleagues,
	d. Understands and uses instructional strategies that are appropriate to the content area. STANDARD: Demonstrates competence in planning and preparing. Non Classroom Teaching Staff: a. Uses student achievement data, local standards, and the district curriculum in planning. b. Sets and communicates high expectations for social, behavioral, and academic success. c. Uses student's developmental needs, backgrounds, and interests in planning. d. Suggests strategies to engage all students in learning. e. Uses available resources including technologies. STANDARD: Proposes strategies to deliver instruction that meets multiple learning needs. Non Classroom Teaching Staff: a. Aligns suggestions with local standards and district curriculum. b. Suggests research-based instructional strategies that address the full range of cognitive levels. c. Demonstrates flexibility and responsiveness. d. Proposes varied experiences that meet diverse needs and promote social, emotional, and academic growth.		e. Creates a safe and purposeful environment. STANDARD: Engages in professional growth. Non Classroom Teaching Staff: a. Demonstrates habits and skills of continuous inquiry and learning. b. Works collaboratively to improve professional practice and student learning. c. Applies research, knowledge, and skills from professional development opportunities to improve practice. d. Establishes and implements professional development plans based upon district/building student achievement goals. STANDARD: Fulfills professional responsibilities established by the school district. Non Classroom Teaching Staff: a. Adheres to board policies, district procedures, and contractual obligations. b. Demonstrates professional and ethical conduct as defined by state law and district policy. c. Contributes to efforts to achieve district and building goals. d. Demonstrates an understanding of and respect for all learners and staff.